

UNIFYING OUR HOMELESSNESS CRISIS RESPONSE

Matching the scale & sophistication of our response to the scale & complexity of the challenge

4TH BRIEFING TO THE REGIONAL POLICY COMMITTEE

AUGUST 21, 2019

OVERVIEW

Timeline Review

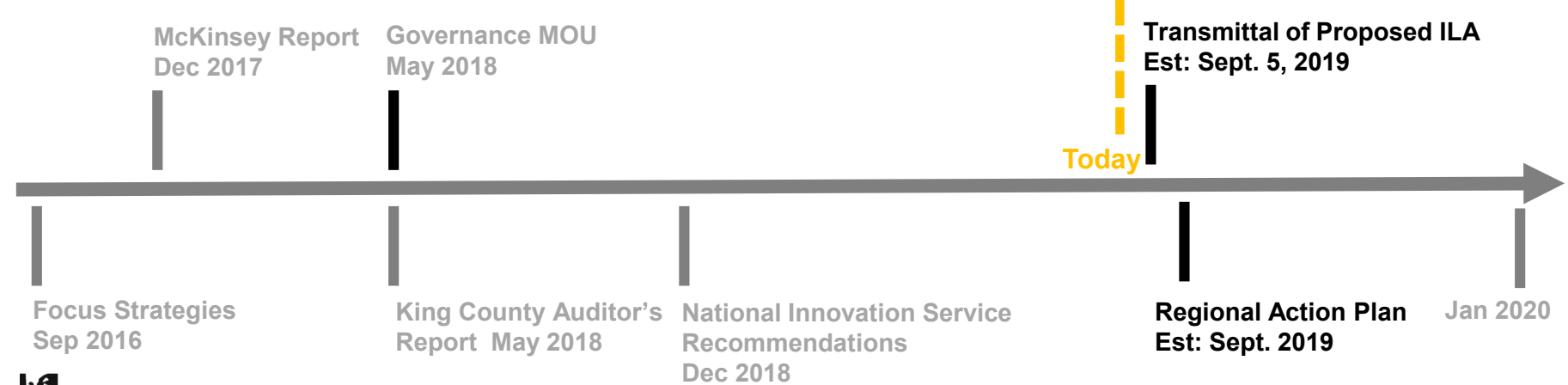
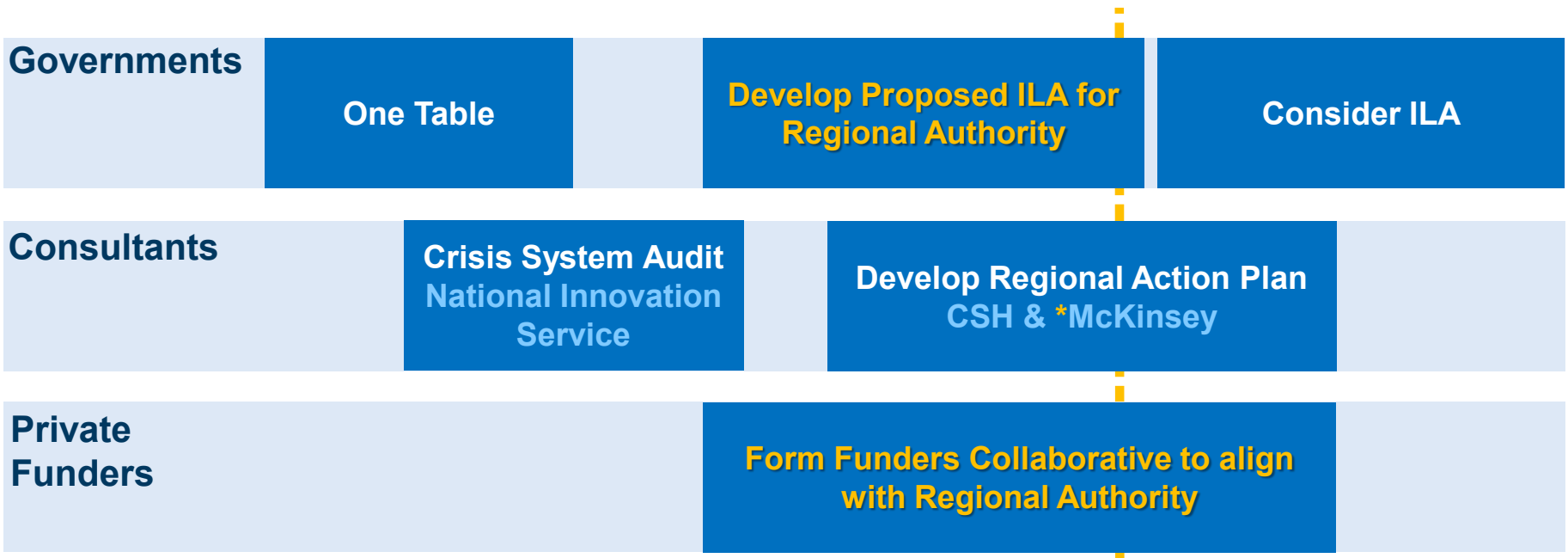
Regional Engagement

Highlights of Forthcoming Proposal

1. Legal Form
2. Programs & Scope
3. Proposed 2-Tier Board Structure
4. ILA Eligibility & Participation
5. Program Cycle & Staffing

TOWARD UNIFIED GOVERNANCE | 2016 TO 2020

TIMELINE OF KEY ACTIONS



REGIONAL ENGAGEMENT

- **SCA designated leadership** (Nancy Backus, John Chelminiak, Ed Prince) participated in an Executive Leadership Group in fall 2018 and received two briefings spring 2019.
- **SCA Leads and SCA Director with Seattle and King County** invited/participated in 2 joint KC CMAT/Sea Client Group/SCA meetings. 1 additional meeting is forthcoming.
- **SCA PIC** has received briefings nearly monthly on ongoing conversations.
- **SCA designated staff with Seattle and King County Staff** (Colleen Kelly, Merina Hansen, and Christa Valles) have been invited to various regularly occurring meetings, including workgroups and steering committees.

REGIONAL ENGAGEMENT

Ongoing SCA Member Engagement

- PIC Briefings (January – June)
- SCA Leads mtgs, June 6 & June 21
- Shoreline City Council presentation, June 17
- DCHS and SCA hosted a briefing/discussion for SCA jurisdictions, July 30
- Individual outreach with elected and/or administrative (city manager or administrator) leadership from: Auburn, Bellevue, Burien Kenmore, Kirkland, Redmond, Renton, Tukwila, Shoreline.

Briefings/workshops with sub-regional collaborations:

- Eastside Homelessness Advisory Committee (EHAC), June 6, August 1
- South King County Homelessness Advisory Committee (HAC), June 19, July 17, August 21
- North Urban Human Services Alliance (NUHSA), June 19, August 21

ONGOING ENGAGEMENT IS CRITICAL

SUMMARY OF FORTHCOMING PROPOSAL

THE PROPOSED ILA & CHARTER

WHAT

- An ordinance, with an attached charter for a **Public Development Authority** (PDA), authorizing participation in an **Interlocal Agreement** (ILA).
- The ILA commits to participation in a Regional Authority to oversee and administer regional homelessness response systems and services.
- If enacted, King County would also enact a separate ordinance to establish the PDA in County Code, as agreed to in the ILA.

WHO

- **King County Executive** and **Seattle Mayor** will transmit the proposal to their respective **Councils**.
- **All other cities** within King County may elect to participate at any time.

WHEN

- The proposal will be transmitted in **early September**.

The ILA*	The Charter*
<ul style="list-style-type: none"> • Statement of purpose • Agreement for the County to charter the PDA • Eligibility for ILA Parties • Principles to guide the PDA • Brief description of the <ul style="list-style-type: none"> ○ Steering Committee ○ Governing Board ○ Advisory Committee(s) • PDA Scope of Work • Initial Agreements for provision of <ul style="list-style-type: none"> ○ Program Funding ○ Administrative Funding ○ Start-Up Funding • Agreement on Obligations of the PDA to King County and Seattle • Provisions for PDA Term, Withdrawal, Termination, and Amendment of the ILA • Provisions for Modification & Disestablishment of the PDA • Additional Provisions of the ILA as legally necessary • The proposed PDA Charter as an attachment 	<ul style="list-style-type: none"> • Creation of the Regional Authority as a PDA • Necessary limitations on liability and disclaimers • Establishment as a perpetual PDA (unless terminated) • Purpose and Scope of the PDA • Powers of the PDA • Explicit limitation of PDA powers • Creation & definition of the PDA's Steering Committee-Governing Board-Advisory Committee Structures, Powers, Procedures & Appointment Processes • Identification of key Officers and Staff, including the Executive Director and Office of the Ombuds • Additional provisions of the Charter as legally necessary

PROPOSED GEOGRAPHIC SCOPE

KING COUNTY

PROPOSED SCOPE OF PROGRAMS

THE HOMELESS RESPONSE SYSTEM



APPROXIMATELY

\$49M

IN KING COUNTY PROGRAM FUNDING*

Regional Authority

Continuum of Care, Regional Implementation, System Performance,
Community Impact, Equity, Accountability, Innovation

“Downstream”
Prevention

Outreach

Diversion

Shelter

Rapid
Rehousing

Permanent
Supportive
Housing

*Approximation Based on 2019 Annual Contract Values for In-Scope Programs
Proposal recognizes that fund appropriation is a legislative function

WHAT WE HEARD | GOVERNING BOARD

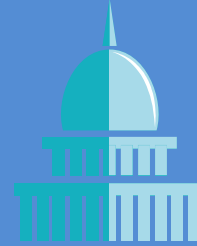
- Role of elected officials in board leadership, in order to provide accountability to taxpayers and/or voters
- Inclusion of Sound Cities Association in board leadership, in order to reflect regional differences and priorities
- Priority board membership for technical experts with the knowledge and experience to drive change in the homelessness system
- Inclusion of a substantial number of people with lived experience of homelessness, or those who can represent them
- Inclusion of a substantial number of people who reflect the populations disproportionately experiencing homelessness

PROPOSED BOARD STRUCTURE

STEERING COMMITTEE

(5 Elected Officials)

- King County Executive
- King County Council
- Seattle Mayor
- Seattle City Council
- Sound Cities Member
- 2 Representatives appointed by People who have experienced homelessness



Confirm or
Reject
Members

Approve or
Reject
Annual
Budgets

Approve or
Reject
Implementation
Plan

GOVERNING BOARD

(11 Seats)

- **Experts** with technical skills, knowledge or connections needed to drive the work
- **Majority of the members** would with experience, expertise or identify to credibly represent and be accountable to populations disproportionately experiencing homelessness



ADVISORY COMMITTEE

(Appointed by Governing Board as Needed; May Perform CoC Board Role if authorized)



REGIONAL ILA PARTICIPATION

WHAT WE HEARD FROM CITIES

- Need an adopted plan, responsive to local needs and priorities, that drives regional priorities and funding
- Cities have had different levels of engagement in governance discussions
- Cities have different resources, which should be valued, including:
 - In-lieu staff capacity
 - Facility space
 - Funding
 - Land
 - Local expertise and relationships

Regional participation is critical—the ILA eliminates barriers that otherwise limit participation:

Who? Any City or Housing Authorities in King County may join

When? May join immediately or over time

What does joining mean? All participants would commit to align provision of in-scope homelessness services with the PDA's 5-Year implementation plan and sub-regional plans

How? The joining city or entity enacts legislation to become a party

KEY ELEMENTS:

PLANNING CYCLE & STAFF

5-YEAR IMPLEMENTATION PLAN

- Required by the ILA & Charter within 18 months of the PDA's formation
- Incorporates the direction of the Regional Action Plan and requirements of Service Agreements to guide the PDA's operations
- Developed by the PDA, approved by the **Governing Board**, and confirmed or rejected by the **Steering Committee**
- Inclusive of sub-regionally tailored context, needs, priorities, and approaches

ANNUAL BUDGET

- Proposed by the Executive Director, approved by the Governing Board, and confirmed or rejected by the Steering Committee
- Informs resource requests made to each party in accordance with the 5-year Strategic Plan, Service Agreements with funders, and subject to Council appropriation

STAFFING

- The Charter mandates an **Executive Director**, hired by the Governing Board
- The Charter mandates an **Ombuds Office**
- The Charter empowers the ED to hire staff to implement the 5-year plan, including **sub-regional planning and implementation support**, subject to budget authority and appropriation.