#### Meeting of the KCRHA Governing Committee

Chair: Bruce Harrell Note Taker: Katherine Wells

Date: September 15, 2022

**Time:** 10:00 A.M.-12:00 P.M.

**Theory of Change:** If we create a homeless response system that centers the voices of people experiencing homelessness, then we will be able to focus on meeting needs and eliminating inequities, in order to end homelessness for all.

10:00 - 10:05	Welcome and Settling In	Bruce Harrell
	<ol> <li>Welcome, Roll Call of Governing O Mission Statement and Theory of O</li> <li>Land Acknowledgement</li> <li>Public Comment Sign-Up         <ul> <li>Public Comment will be 10</li> <li>Public Comment will be 10</li> <li>Public Comment must direct the agenda.</li> <li>Each person will have a marpublic comment.</li> </ul> </li> <li>Consent Agenda         <ul> <li>Minutes from May 27, 2022</li> <li>Resolution 2022-02</li> </ul> </li> </ol>	Change minutes. etly address a portion of eximum of 2 minutes for
10:05 - 10:15	Public Comment	Bruce Harrell
	Result: Public comment will be heard.	
10:15 - 10:35	CEO Update	Marc Dones
	<b>Result:</b> The Governing Committee will current work plan, encampment resolu Way funding, Partnership for Zero, En- requirements for Governing Committe	tion strategy using State Right of nergency Housing Vouchers, and

10:35 - 11:00	Implementation Board Appointments	Bruce Harrell		
	<b>Result:</b> Proposed appointments to the Implementation Board will be discussed and potentially voted upon for confirmation.			
11:00 - 11:35	Regional Services Database and 5-Year Plan Alexis Mercedes Rinck			
	<b>Result:</b> The Governing Committee will be aw system-wide database of existing services and will be part of the 5-Year Plan.			
11:35 – 11:55	Severe Weather Response	Alexis Mercedes Rinck		
	<b>Result:</b> Committee members will know the repeople experiencing homelessness during rece			
11:55 – 12:00	Adjourn	Bruce Harrell		
	The next meeting of the Governing Committe 10 A.M.	e is December 8, 2022 at		

# KCRHA Governing Committee

September 15, 2022



# Agenda

- . CEO Update
- Implementation Board Confirmation Potential Vote
- . Updates:
  - Regional Services Database and 5-Year Plan
  - Severe Weather Response



# **CEO Update**

Governing Committee September 15, 2022



### **Current High Level Work Plan**

April 2021 -Dec 2022 Jan - March 2022 April - July 2022 August - Dec 2022 Jan - March 2023

#### Start-up

- Hire leadership team and 30 staff members
  Sub-regional engagement & planning
  Develop Emergency Housing Voucher framework
  Bid and set up
- grants & contracts management system

- Input, review &
   consolidate 320
   service and project
   contracts
   Severe Weather
- Response
- Launch Partnership for Zero
- Workgroups on
- vehicles, acuity
- Seattle shelter RFP
- **PIT Count** & UUHP data collection

- Sub-regional
- engagement
- Create **regional**
- 5-Year Plan **public &**
- provider engagement
- Ombuds charter
- Seattle safe lot RFP
- Reprocurement RFI
- Hire Systems
- Advocates
- 2023 Budget proposal

- 5-Year Plan finalized
- Housing gaps analysis
- & modeling
- Housing Command
- Center operational
- State Right of Ways
- Partnership for Zero
- Supportive Housing RFI
- HUD CoC & RFP
- applications
- 2023 Budget finalized

- Begin phased system reprocurement
- Implement funded priorities



## **Summer Encampment Resolutions**

- 3 encampments resolved with **nearly 100 people housed** in 2 months
- More resolutions to come
- \$49.2 million from Gov. Inslee's Right of Way Safety Initiative
  - 58-unit permanent supportive housing facility
  - 80 units of emergency housing
  - \$12 million for other PSH and master leasing
  - Intensive outreach and service matching with JustCARE & REACH
- **Collaboration** across WSDOT, WSP, Dept. of Commerce, City of Seattle, King County, KCRHA



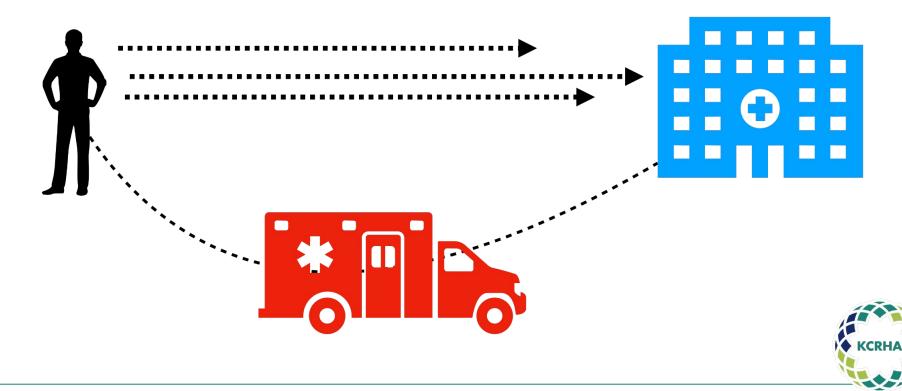
# **Piloting an Approach**

### Goals

- Speed
- Housing First
- Person-Centered



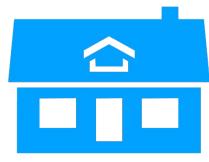
### **Encampment Resolution: A Crisis Response**



### **Encampment Resolution: Piloting through ROW**



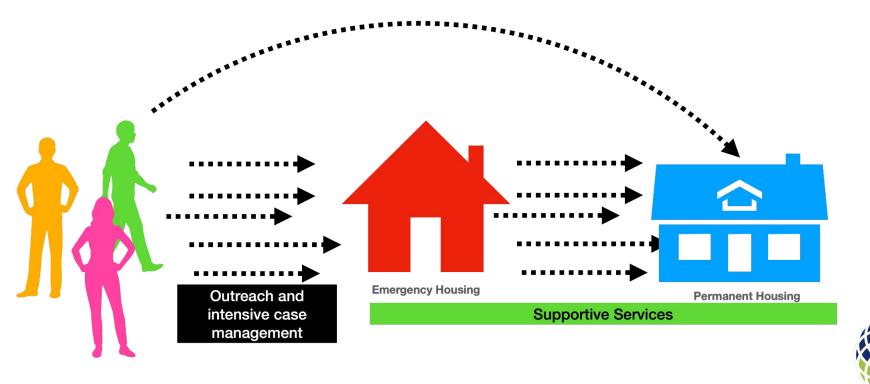
**Emergency Housing** 



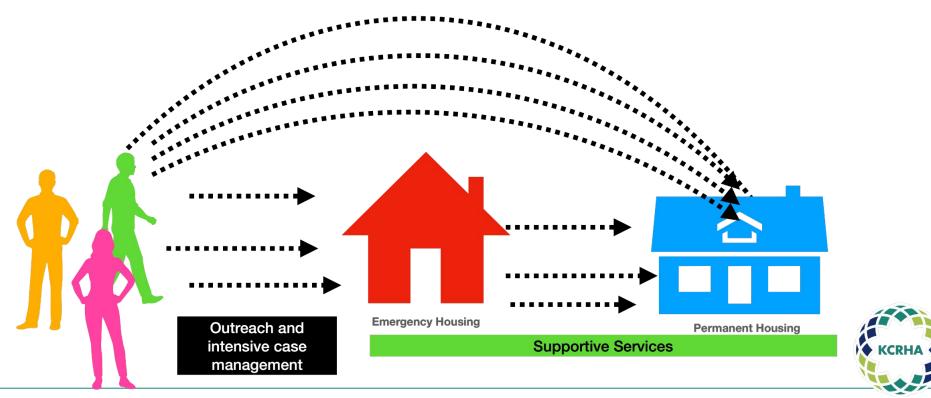
**Permanent Housing** 



### **Encampment Resolution: Piloting through ROW**

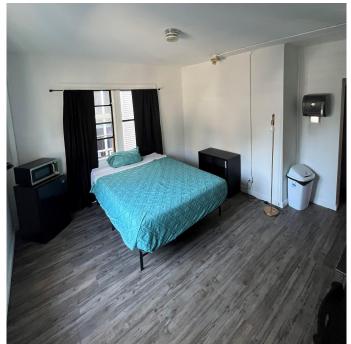


### **Encampment Resolution: Potential Future State**



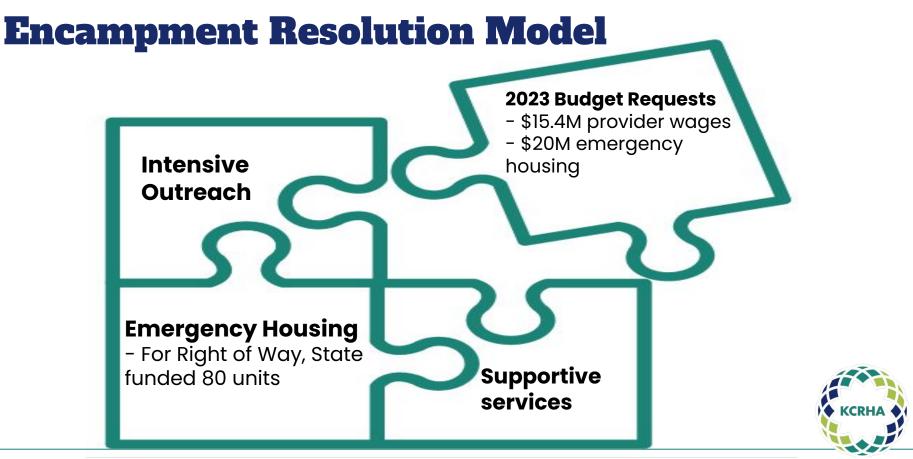
# **Emergency Housing**





### Dignity, Privacy & Care

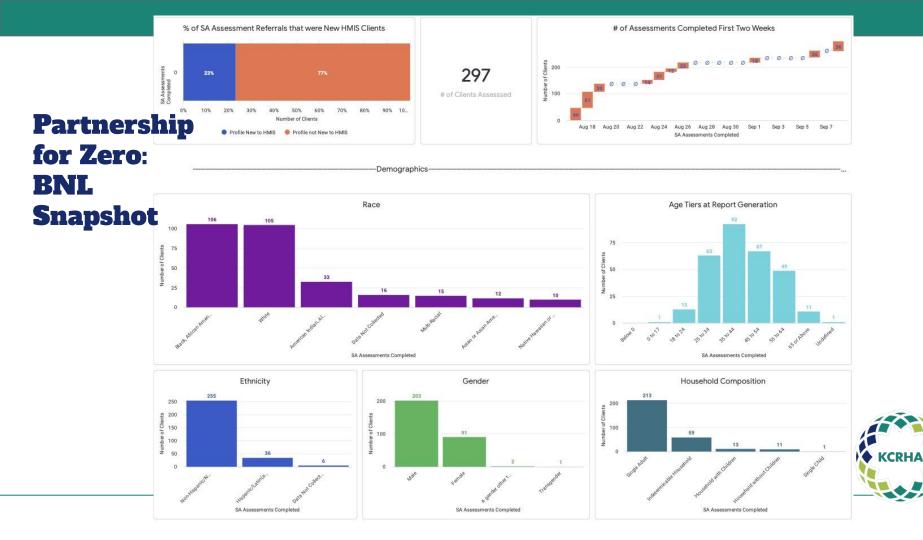




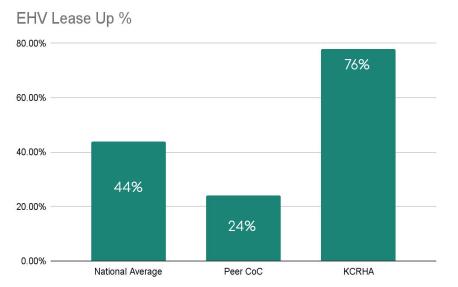
## **Partnership for Zero: Downtown Plan**

- 17 Systems Advocates onboarded
- Housing Command Center is operational, with HUD support, at City of Seattle EOC
- By Name List: ~300 people assessed so far, mapping encampments with City of Seattle





# **Emergency Housing Vouchers**



- Over 1,000 households permanently housed in one of the most competitive housing markets in the nation
- With a leasing rate nearly double the national average and three times the rate of peer communities of comparable size



Data pulled from https://www.hud.gov/program\_offices/public\_indian\_housing/ehv/dashboard

# **GC Meeting Structure**



#### RCW 42.30.030

#### Meetings declared open and public.

(1) All meetings of the governing body of a public agency shall be open and public and all persons shall be permitted to attend any meeting of the governing body of a public agency, except as otherwise provided in this chapter.

(2) Public agencies are encouraged to provide for the increased ability of the public to observe and participate in the meetings of governing bodies through real-time telephonic, electronic, internet, or other readily available means of remote access that do not require an additional cost to access the meeting.

[ 2022 c 115 § 3; 1971 ex.s. c 250 § 3.]

#### RCW 42.30.240

#### Public comment.

(1) Except in an emergency situation, the governing body of a public agency shall provide an opportunity at or before every regular meeting at which final action is taken for public comment. The public comment required under this section may be taken orally at a public meeting, or by providing an opportunity for written testimony to be submitted before or at the meeting. If the governing body accepts written testimony, this testimony must be distributed to the governing body. The governing body may set a reasonable deadline for the submission of written testimony before the meeting.

(2) Upon the request of any individual who will have difficulty attending a meeting of the governing body of a public agency by reason of disability, limited mobility, or for any other reason that makes physical attendance at a meeting difficult, the governing body shall, when feasible, provide an opportunity for that individual to provide oral comment at the meeting remotely if oral comment from other members of the public will be accepted at the meeting.

(3) Nothing in this section prevents a governing body from allowing public comment on items not on the meeting agenda.

(4) Nothing in this section diminishes the authority of governing bodies to deal with interruptions under RCW 42.30.050, limits the ability of the governing body to put limitations on the time available for public comment or no how public comment is accepted, or requires a governing body to accept public comment that renders orderly conduct of the meeting unfeasible.

#### [ 2022 c 115 § 13.]

# **Implementation Board Appointments**

Governing Committee September 15, 2022

Bruce Harrell Chair



## **Implementation Board Vacancies**

- Three vacancies
  - Seattle Mayor formerly held by Helen Howell, term ending July 2027
  - King County Executive formerly held by Adrienne Quinn, term ending July 2023
  - Lived Experience formerly held by Harold Odom, term ending July 2024
- Nominating committee reviewed the following nominees:
  - Seattle Ben Maritz
  - King County Christopher Ross
  - Lived Experience Okesia Brandon

# Regional Services Database & 5-Year Plan

Governing Committee September 15, 2022

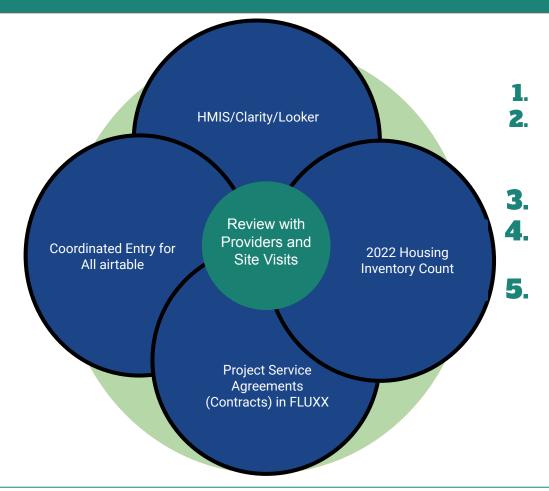
Alexis Mercedes Rinck Director of Sub-Regional Planning





# Regional Services Database

Over 450 programs Explored 33 characteristics



 Data Review
 Coding Administrative Data
 Workshops
 Partner

> Revision Systemization and Improvement



#### Narrative Description

single adult men // Black and African American	
Male 18+	
low barrier, housing first, all genders	
homeless female identifying over 18, or female identifying couples.harm reduction model	
Single adults over 50, all gender experiencing homelessness	
homeless men and women age 50+	
homeless single female identifying	
Homeless families (all genders head of household) with minors	
Identify as male, age 50 and over, experiencing homelessness	
Homeless adults 18 years and older of all genders. For the Safe Haven rooms, participants must be chronically homeless and have a documented chronic mental illness per CoC guidelines.	
homeless native american men and women	

#### Coded Responses

Household type	Sub-population type		
Families with Children under 18	Deaf Domestic Violence		
Single Adult Men	Black/African-American Serving		
Single Adult Men	General - No additional specificity		
Single Adults (All Genders)	General - No additional specificity		
Single Adult Women	General - No additional specificity		
Single Adults (All Genders)	Older adults (50+)		
Single Adult Men Single Adult Women	Older adults (50+)		
Single Adult Women	General - No additional specificity		
Families with Children under 18	General - No additional specificity		
Single Adult Men	Older adults (50+)		
Single Adults (All Genders)	Individuals living with Serious Mental Illness		
Single Adult Men Single Adult Women	Native American Serving		
Single Adult Men Single Adult Women	Native American Serving		
Single Adult Men	General - No additional specificity		
Single Adult Women	General - No additional specificity		

### Public Release: End of September

Comprehensive dataset

Sortable by type, city, and sub-region

First time this information has ever been collected in one place

	🚔 Program Name	Service Provider Organi	Sub-Region	Jurisdiction/CoS Counci	Type of Program	O PSA?
•	Hopelink Count 7					
0	Kenmore Shelter	Hopelink	North King County	Kenmore	Emergency Shelter	No
1	Duvall Place	Hopelink	Snoqualmie Valley	Duvall	Permanent Housing	No
2	Avondale Park Shelter	Hopelink	East King County	Redmond	Emergency Shelter	No
3	Avondale Park TH-Unsubsi	Hopelink	East King County	Redmond	Transitional Housing	No
4	Heritage Park	Hopelink	East King County	TBD	Permanent Housing	No
5	Avondale Park TH-Subsidiz	Hopelink	East King County	Redmond	Transitional Housing	No
6	Hop <mark>e</mark> link Place	Hopelink	East King County	TBD	Permanent Housing	No
¥	SERVICE PROVIDER ORGANIZA					
7	LWUMC Safe Parking Progr	Lake Washington United	East King County	Kirkland	Safe Parking	No
•	SERVICE PROVIDER ORGANIZA					
8	LifeWire Shelter	LifeWire	East King County	TBD	Emergency Shelter	Yes
9	Lifewire Regional RRH-DV (	LifeWire	Countywide	N/A	Rapid Rehousing	Yes
0	My Friend's Place JC-RRH	LifeWire	Countywide	N/A	Rapid Rehousing	Yes
21	Lifewire Regional RRH-Exp	LifeWire	Countywide	N/A	Rapid Rehousing	Yes

# **5-Year Plan:** *A Strategic Roadmap to Transform Our System*



# **Intent for Today**

- Review Proposed System Goals
- Discuss supporting draft objectives
- Next steps for further development
- Feedback from the Board
- Timeline





## Acting through our Theory of Change and Commitment to Racial Justice

"If we create a homelessness response system that center the voices of those who have lived experience of homelessness, then we will be able to focus on responding to needs and eliminating inequities, in order to end homelessness for all."

Homelessness disproportionately harms people of color. We use an equity based decision-making framework to proactively dismantle structural racism and advance racial justice.

# **The Plan Framework**

### System Goals

### **Objectives**

### Initiatives

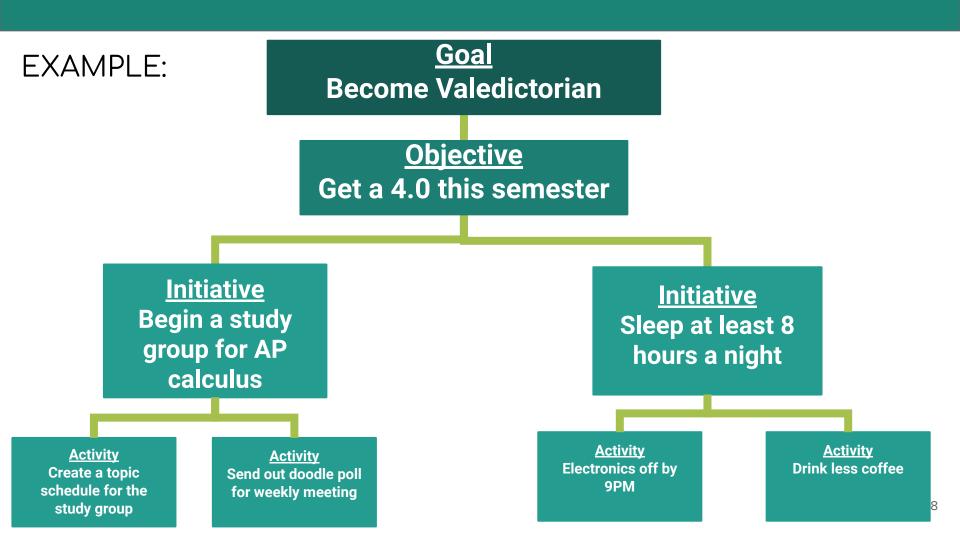
Activities

The vision for system for the next five years What we need to to accomplish to achieve the vision The strategic process for how we achieve objectives Specific actions that make progress



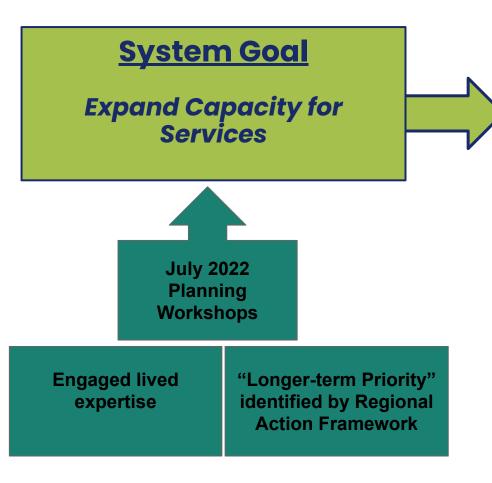






# **Proposed System Goals**

- 1. Expand Capacity for Services
- 2. Significantly Reduce Unsheltered Homelessness
- 3. End Homelessness for Unaccompanied Youth and Young Adults
- 4. End Unsheltered Homelessness for Families and Children in King County
- 5. Reduce Racial Disproportionalities in Unsheltered Homelessness
- 6. Consolidate homelessness response system and improve system accountability to people experiencing homelessness



#### **Draft Objectives**

- Stabilize Workforce
- Increase federal funding for services
- Increase state and local funding for services
- Standardize Person-Centered Healing-Based Services
- Increase capacity building supports for agencies positioned to provide culturally responsive care
- Develop capacity for a severe weather emergency that meets the needs of people experiencing homelessness

### Significantly Reduce Unsheltered Homelessness



#### **Draft Objectives**

#### Expand Housing to Meet the Need

- Rental Subsidies
- Emergency Housing
- Housing with Supports
- Permanent Supportive Housing

Partnership for Zero (High Acuity Population Objective) (Vehicle Resident Objective) (Seniors Objective) (Veterans Objective) (LGBTQ+ Single Adults Objective) (People Living with Disabilities Objective) (GBV/IPV community Objective)

End Unsheltered Homelessness for Families and Children in King County



### Draft Objectives

### (Objectives under development)

32

End Homelessness for Unaccompanied Youth and Young Adults



### **Draft Objectives**

(LGBTQ+ Youth & Youth Adult Objectives)

(Other Objectives under development)

Reduce Racial Disproportionalities in Unsheltered Homelessness



### **Draft Objectives**

(Immigrants and Refugees Objective) (Other Objectives under development)

### **System Goal**

Consolidate Homelessness Response System and improve system accountability to people experiencing homelessness



### Draft Objectives

- Consolidate and streamline funding
- Develop emergency response and treatment options that meet the behavioral health needs of people experiencing homelessness
- (Employment and Workforce Objective)
- (Courts and Prison System Objective)

# **Gap Analysis - Cloudburst**

- Builds on work with WA
   State Dept. of Commerce
- Analyzes qualitative data
- Identifies gaps in housing and shelter inventory
- Recommends
  - year-over-year
  - investment required





# **Five Year Plan Timeline**

September	October	November	December
<u>Draft Goals and</u> <u>Objectives</u>	<u>Sub-Regional</u> <u>Analytics</u>	<u>Gap Analysis and</u> <u>Financial</u> <u>Modeling</u>	<u>Review and</u> approval of 5-year <u>plan</u>
<u>Cloudburst</u> <u>Modeling</u> <u>Update</u>	<u>Draft Objectives</u> <u>Progress and</u> <u>Draft Initiatives</u>	<u>Draft Five -Year</u> <u>Plan</u>	

# **Severe Weather Response**

Governing Committee September 15, 2022

Alexis Mercedes Rinck Director of Sub-Regional Planning



# **Heat Response**

**Pre-Event**:



## • Check in with cities and providers on spaces and hours

- Partnership with Public Health
- Survey for infrastructure preparedness
- On 7/20, offered up to \$2,000 for to service providers for cooling supplies



### During Event: 7/25 through 7/31



- Stand up of cooling canopies in White Center, Georgetown, Shoreline
- City Hall stand up
- Sub-Regional Coordination
- Tracking utilization



# **Heat Response**

Summary and Lessons Learned

- Served nearly 680 people at cooling canopies
- Center the needs of the people served:
  - People stay in their communities
  - Provide cooling supplies (e.g., water, etc)
- Provide connections to resources and services onsite
- Build relationships with partner agencies in advance



# Thank You

www.KCRHA.org info@kcrha.org

Find us on LinkedIn, Facebook, and Twitter @KC\_RHA

### **Governing Committee**

King County Regional Homelessness Authority

#### Special KCRHA Governing Committee Meeting Minutes

Friday,	10:00am to 12:00pm	Virtual Meeting Link Available at
May 27, 2022		https://regionalhomelesssystem.org/

Governing Committee Position	Governing Committee Members
King County Council	Claudia Balducci
King County Council	Joe McDermott
King County Executive	Dow Constantine, Chair
	Johnathan Hemphill
Lived Experience Leaders	Kirk McClain
	Roosevelt McQuarter
Saattla City Council	Lisa Herbold
Seattle City Council	Andrew Lewis
Seattle Mayor	Bruce Harrell
	Nancy Backus
Sound Cities Association	Angela Birney
	Ed Prince

#### Roll Call

Attendees Dow Constantine, Joe McDemott, Claudia Balducci, Jonathan Hemphill, Roosevelt McCorter, Angela Birney, Ed Prince, Andrew Lewis, Lisa Herbold. - Quorum met.

#### 1. Welcome and Agenda Overview

Theory of Change and Land Acknowledgement by Chair, Dow Constantine

2. Public Comment

Rev. Bill Kirlin-Hackett George Scarola Alexis L. Savvy

#### 3. Resolution 2022-1: Approve KCRHA 2023 Budget Proposal

Authorize the RHA to submit the 2023 Budget Proposed to the City of Seattle and King County for Consideration.

### Governing Committee King County Regional Homelessness Authority

- Implementation Board Co-Chairs Nate Caminos and Simha Reddy presented the unanimously approved recommendation of the Implementation Board to endorse the 2023 Budget Proposal developed by KCRHA.
- Presentation of the 2023 Budget Proposal by CEO Marc Dones (see attached "5.27.22 Budget Proposal Presentation")
- Discussion of the Proposal
- Move to approve Resolution 2022-01 by Dow Constatine, Andrew Lewis second.
  - Amendment "Amended Resolution 2022-1" proposed by Angela Birney, Nancy Backus second.

Amendment approved unanimously by voice vote.

• Amendment 1 proposed by Andrew Lewis, Lisa Herbold second.

The Governing Committee (GC) hereby approves the Implementation Board's action to authorize the RHA to submit the 2023 budget proposal to the City of Seattle and King County for consideration, with the expectation that new or increased funding will be necessary to accommodate the proposed budget and that without such additional funding the parties to KCRHA's Interlocal Agreement will need to make adjustments to reduce the KCRHA 2023 Proposed Budget. The GC requests that, for future budget proposals, KCRHA includes a proposal for both expenditures and revenues that prioritizes investments when expenditures are anticipated to exceed current resources. This should include a proposal for a more equitable funding strategy between all parties.

Amendment withdrawn

Resolution 2022-1 approved unanimously by voice vote.

• Separate motion proposed by Andrew Lewis:

The Governing Committee (GC) hereby approves the Implementation Board's action to authorize the RHA to submit the 2023 budget proposal to the City of Seattle and King County for consideration, with the expectation that new or increased funding will be necessary to accommodate the proposed budget and that without such additional funding the parties to KCRHA's Interlocal Agreement will need to make adjustments to reduce the KCRHA 2023 Proposed Budget. The GC requests that, for future budget proposals, KCRHA includes a proposal for both expenditures and revenues that prioritizes investments when expenditures are anticipated to exceed current resources. This should include a proposal for a more equitable funding strategy between all parties.

Point of order raised on whether the separate motion is permissible given it did not appear on the agenda of the Special Meeting.

### **Governing Committee** King County Regional Homelessness Authority

Separate motion approved unanimously by voice vote.

Adjourned.



### Governing Committee Resolution No. 2022-02

#### A RESOLUTION OF THE GOVERNING COMMITTEE OF THE KING COUNTY REGIONAL HOMELESSNESS AUTHORITY ESTABLISHING EXPECTATIONS FOR BUDGET PROPOSALS AND OTHER MATTERS RELATED THERETO.

WHEREAS, at its May 27, 2022 special meeting, the Governing Committee (Governing Committee) of the King County Regional Homelessness Authority (KCRHA) adopted Resolution 2022-01, approving the submission of the 2023 Budget Proposal to the City of Seattle and King County; and

WHEREAS, at the May 27, 2022 special meeting, a separate motion was subsequently and unanimously approved to outline expectations for future budget proposals for which Governing Committee approval would be sought; and

WHEREAS, the Governing Committee now seeks to formally ratify and confirm the approved motion as set forth herein;

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING COMMITTEE OF THE KING COUNTY REGIONAL HOMELESSNESS AUTHORITY AS FOLLOWS:

Section 1: The Governing Committee approves the KCRHA Implementation Board's action to authorize the KCRHA to submit the 2023 Budget Proposal to the City of Seattle and King County for consideration, with the expectation that new or increased funding will be necessary to accommodate the proposed budget and that, without such additional funding, the parties to the KCRHA's Interlocal Agreement will need to make adjustments to reduce the KCRHA 2023 Budget Proposal. The Governing Committee requests that, for future budget

proposals, KCRHA shall include a proposal for both expenditures and revenues that prioritizes investments when expenditures are anticipated to exceed current resources. This should include a proposal for a more equitable funding strategy between all parties.

Section 2: All actions taken pursuant to the terms of this resolution but prior to its effective date are hereby ratified and confirmed.

Section 3: This resolution shall take effect immediately upon passage.

Passed by a two-thirds majority of the Governing Committee pursuant to the terms of the Interlocal Agreement at a regular meeting held the 15<sup>th</sup> day of September, 2022.

Bruce Harrell, Chair, Governing Committee King County Regional Homelessness Authority



Date:	Sep 9, 2022
То:	KCRHA Governing Committee
From:	Nominating Committee
CC:	Marc Dones, Helen Howell, Anne Martens, Nigel Herbig, and Jeff Simms
Subject:	Resolution 2022-02

At its May 27, 2022 Special Meeting, the King County Regional Homelessness Authority Governing Committee (Governing Committee) adopted Resolution 2022-01, which approved the submission of the 2023 Budget Proposal to the City of Seattle and King County. Two amendments to Resolution 2022-01 were proposed. The second amendment, proposed by Andrew Lewis, was separated from Resolution 2022-01 and unanimously adopted as a separate motion.

Because the Governing Committee was convened as a special meeting on May 27, only items that were on the posted agenda could be acted on. Therefore, acting on the amendment as a separate action was not permissible. The potential that technical corrections may be required at a later meeting was acknowledged as the separated motion was discussed.

Resolution 2022-02, which is proposed for adoption as part of the consent agenda, would address the technical requirements necessary to ensure that the Governing Committee's resolution on May 27 is properly adopted.



Date:	September 9, 2022
То:	KCRHA Governing Committee
From:	Nominating Committee
CC:	Marc Dones, Helen Howell, Anne Martens, Nigel Herbig, and Jeff Simms
Subject:	Implementation Board Appointments

#### Summary:

This memo reports the findings of the Nominating Committee, whose purpose is to coordinate and confer on appointments and nominations to the Implementation Board (IB) to ensure that each skill and expertise specified in Article VIII, Section 2.b.of the Interlocal Agreement (ILA) creating the King County Regional Homelessness Authority (RHA) is represented on the fully seated IB. The Nominating Committee reviewed three nominations and discussed any potential concerns or conflicts about nominees. The Nominating Committee finds that a fully seated IB that includes these appointments would meet the ILA requirements.

In addition to its review of the proposed nominees, the Nominating Committee identified process improvements and opportunities that it proposes the Governing Committee and RHA staff collaborate to address before the next round of nominations.

#### **Proceedings and Discussion**

There are three vacancies on the IB because the individuals in those positions moved out of the area or took employment that precluded their membership. Those positions are:

- Seattle Mayor Appointment: Formerly held by Helen Howell (term continues through 2027);
- King County Executive Appointment: Formerly held by Adrienne Quinn (term continues through 2023); and
- Lived Experience Appointment: Formerly held by Harold Odom (term continues through 2024).

The Nominating Committee met twice to receive information about proposed nominees, evaluate how the nominees would provide the skills and expertise required of the IB, and discuss any potential concerns or conflicts regarding nominees. The first meeting focused on the role of the Nominating Committee, the process for nominating and reviewing individuals, and



the Seattle Mayor's nominee. The second meeting focused on the King County Executive and Lived Experience nominees, in addition to completing conversations from the prior meeting.

#### **Implementation Board Nominees**

The IB meets the ILA requirements even with the current vacancies. As a result, the Nominating Committee finds that the ILA requirements for the IB continue to be met with these appointments. The nominations are:

#### Seattle Mayor Appointment: Ben Maritz

Benjamin Maritz is an affordable housing developer based in Seattle, WA and a thought leader on the links between housing and homelessness. Currently, Ben is the managing partner for Great Expectations LLC, a privately funded housing provider focused on low income and workforce housing in the Pacific Northwest. Previously, Ben was a partner with McKinsey & Company, the management consulting firm where he led the firm's advocacy efforts on homelessness and housing. Research produced by Ben's team was seminal in advancing our region's understanding of the links between housing and homelessness. Insights gained in this work led Ben to dedicate his career to developing housing that would be available to people who otherwise might experience homelessness. Prior to becoming a housing provider, Ben's career was spent advising organizations in complex regulatory environments. His practice area as a consultant included leading McKinsey's support for companies going through crises and restructuring. He holds an MBA from Stanford University and a BSE/MSE in Applied Mathematics from Johns Hopkins University. Ben is a member of Seattle's Design Review Board.

#### Skills and Expertise Contributed to IB:

- Fiscal oversight of entities with budgets of similar size to the Authority;
- Direction or oversight of business operations and/or strategy of a large public or private entity or organization;
- Affordable housing finance and/or development;
- Labor unions and workforce;
- Provision of services for persons experiencing homelessness or related social services with an emphasis on serving populations that are disproportionately represented amongst those experiencing homelessness;
- Academic research on topics related to homelessness and/or data-based performance evaluation;

#### King County Execuitve Appointment: Christopher Ross

Christopher Ross is the CEO of Seattle Humane. He has 30 years of experience in leadership positions with service-based organizations, delivering strategic planning and relationship management, always anchored in change leadership. Christopher began at Starbucks in 1991 when they had only 87 stores and left 16 years later when they topped more than 15,000 worldwide. Since then, he has served as CEO, COO, and VP for nonprofit and for-profit



organizations. Most recently, he was the COO for Compass Housing Alliance, a local nonprofit focused on providing housing and services for low-income individuals and families, plus operating four 24/7 shelters for persons experiencing homelessness.Christopher holds a BA in Economics from Kalamazoo College. He shares his life with his husband and two golden retrievers.

Skills and Expertise Contributed to IB:

- Implementation of policies and practices that promote racial-ethnic equity within an organization of similar size or responsibility to the Authority;
- Fiscal oversight of entities with budgets of similar size to the Authority;
- Direction or oversight of business operations and/or strategy of a large public or private entity or organization;
- Affordable housing finance and/or development;
- Labor unions and workforce;
- Provision of services for persons experiencing homelessness or related social services with an emphasis on serving populations that are disproportionately represented amongst those experiencing homelessness;
- Academic research on topics related to homelessness and/or data-based performance evaluation;

#### Lived Experience Appointment: Okesia Brandon

Okesia Brandon is a co-founder of the Lived Experience Coalition and previously served on the All Home Consumer Advisory Board. She brings lived experience to the IB. The Lived Experience Coalition will provide further information on the skills and expertise components that she will provide to the IB.

#### **Next Steps**

The Governing Committee will discuss and potentially vote on these nominations at its September 15, 2022 Regular Meeting. Following such a vote, any individuals discussed above who are confirmed by the Governing Committee will immediately join the IB.