

KCRHA 5-Year Plan

Advisory Committee Meeting
November 2, 2022



KCRHA
King County Regional Homelessness Authority

Items to Cover

- Text of Plan and Microsite
- Goals, Objectives and Initiatives of the Plan
- “Personas” and Housing Models
- Budget Modeling Assumptions



Current Draft Structure of Plan

- I. Regional Context/History**
- II. Executive Summary**
- III. Goals, Objectives, Initiatives**
 - a) Goal**
 - (1) Objective Summary Chart**
 - (a) Objective**
 - (i) Baseline/Starting Point Data**
 - (ii) Metric**
 - (2) Supporting Initiatives**
 - (a) Activities**
- IV. Timeline Summary Table**
- V. Appendices**
 - A. Subpopulation Strategies**
 - B. Subregional Analytics**
 - C. Equitable procurement manual**
 - D. Glossary**

Public

Micro-site

Interactive Sliders

Price

\$ \$varMoney\$

Sales Tax

\$\$varPercent\$ %

Total Price

\$ \$varTotal\$

Choose a Price (\$1 increments)

\$1

\$100

Choose a tax rate (0.25% increments)

1 %

10 %

Prioritize economic stability to reduce inflow.

< Previous Action

Next Action >

Methodology +

Summary -

Throughout our research, customers ⁸⁸ illustrated the ways that economic instability drives housing instability. They often shared that when they were housed, they needed support to meet their basic financial needs and to gain stable employment. Those supports are essential for homelessness prevention and for eliminating bounceback, which is when individuals return to homelessness after “exiting” the system.

Therefore, the fourth action is to **prioritize economic stability to reduce inflow**.

This action is strongly aligned with our assessment that, while there are *not* enough resources in the community to end homelessness, resource deployment is suboptimal.

Specifically, the region should shift towards prioritizing funding for services that have a clear pipeline to permanent housing *and* economic mobility supports. We found that supports that cannot facilitate these connections frustrate people experiencing homelessness and erode public trust by creating the impression that money is being spent on non-effective interventions.

Prioritizing the financial assistance and employment supports that customers have identified would transform the King County regional homelessness system into one that lays the foundation for individuals to exit the system, secure permanent housing, and gain long-term stability and control over their own lives.



System Goal 1: Expand Capacity for Services and Supports

(1 - A) Stabilize front-line staff workforce in homelessness services.

(1 - B) Increase Federal Funding for Services.

(1 - C) Increase State and Local Funding for Services.

(1 - D) Standardize and support increased practice of person-centered healing-based approaches for homelessness service providers.

(1 - E) Grow and diversify portfolio of service providers.

(1 - F) Increase capacity building support for agencies positioned to provide culturally aware and responsive care.

(1 - G) Develop capacity for a Severe Weather emergency planning and response that meets the needs of people experiencing homelessness

System Goal 2: Reduce Racial Disproportionalities in Homelessness

(2 - A) Ensure equity in service provision

(2 - B) Improve data collection methodologies to better account for the scope and nature of homelessness experienced by African American/Black, LGBTQIA2S+, immigrant and refugees, Native American to further inform program evaluation practices.

System Goal 3: Consolidate Homelessness Response System and Improve System Accountability to People Experiencing Homelessness

(3 - A) Consolidate and streamline funding for homelessness services

(3 - B) Increase supportive transitions for individuals who are exiting King County jails and the Northwest Detention Center who are in need of homelessness services.

(3 - C) Develop, refine, and tailor processes of the Ombuds Office to further provide support to those seeking accountability.

(3 - D) Increase supportive transitions for individuals who are accessing or exiting emergency rooms and healthcare systems.

(3 - E) Increase accountability and transparency to community partners representing disproportionately impacted and underserved communities.

System Goal 4: Significantly Reduce Unsheltered Homelessness

(4 - A) Expand Housing to Meet the Need

(4 - B) Scale Partnership for Zero in order to Achieve Functional Zero Countywide

(4 - C) Improve longitudinal navigation and support of veterans services for folks who are experiencing homelessness.

(4 - D) Improve housing and wrap-around support for high acuity individuals.

System Goal 5: End Unsheltered Homelessness for Families and Children in King County

(5 - A) Improve system-level connections between health care systems, school systems, child welfare systems, prison systems to improve wrap-around support for families with children experiencing homelessness.

(5 - B) Expand and pilot programmatic interventions rooted in evidence-based practices tailored to address the needs of families with children experiencing homelessness.

System Goal 6: End Homelessness for Unaccompanied Youth and Young Adults

(6-A) Ensure that all Youth and Young Adults particularly undocumented, disabled, Black, Indigenous, Trans and gender non-conforming youth, have geographic access to homeless services (drop-in, emergency shelter, employment/education, and housing)

(6-B) Develop a coordinating body, supported by KCRHA, to coordinate cross-system alignment and strategy

(6-C) Expand and support an array of housing and programmatic interventions that are attuned to the developmental needs of Youth Young Adults, based on evidence-based/best practices, and are tied to identified housing/service needs and gaps

Permanent Housing Models

- Permanent Supportive Housing
- Long-term Care
- Supported Employment
- Shallow Subsidy
- RV Park
- Shared/Communal Housing
- Voucher Bridge
- Affordable Community Housing

- Rely Other System
- KCRHA Role
- KCRHA's Role is Unclear



Personas and Permanent Housing Models

Characteristic or "Persona"

Housing Model

Disabling condition and chronically homeless → Permanent Supportive Housing

PSH + serious healthcare need impacting activities of daily living → Long-term Care

Actively seeking job opportunity or expressed interest in work/education → Supported Employment

Income that insufficient to pay rent but does not require health or housing supports → Shallow Subsidy



Personas and Permanent Housing Models

Characteristic or "Persona"

Housing Model

Portion of people residing in RVs (assumes want to stay and that RV functions)



RV Park

Individual expressed interest in shared housing situation



Shared/Communal Housing

Voucher holder who requires limited additional subsidy above HUD-defined Fair Market Rent



Voucher Bridge

Experiencing homelessness but not a condition listed above



Affordable Community Housing



Temporary Housing Models

- Medical Recuperation: Medically staffed facility for people recovering from active injuries or illnesses. This would be equivalent to supported, outpatient care.
- Substance Use Recovery: Safe and medically staffed facility for people to recover or seek treatment for substance use. Services would focus on recovery and harm reduction.
- Vehicle Safe Parking: Additional capacity in safe parking that would provide people with access to basic hygiene services and case management.
- RV Safe Parking: A model of safe parking where RVs can be fully connected to utilities.
- Tiny Homes: Tiny houses or other micro housing provided as temporary or transitional housing that provides access to hygiene services and case management.
- Emergency Housing/Small Capacity Non-Congregate Shelter: Scaled versions of non-congregate models that would result in less crowded shelter facilities.

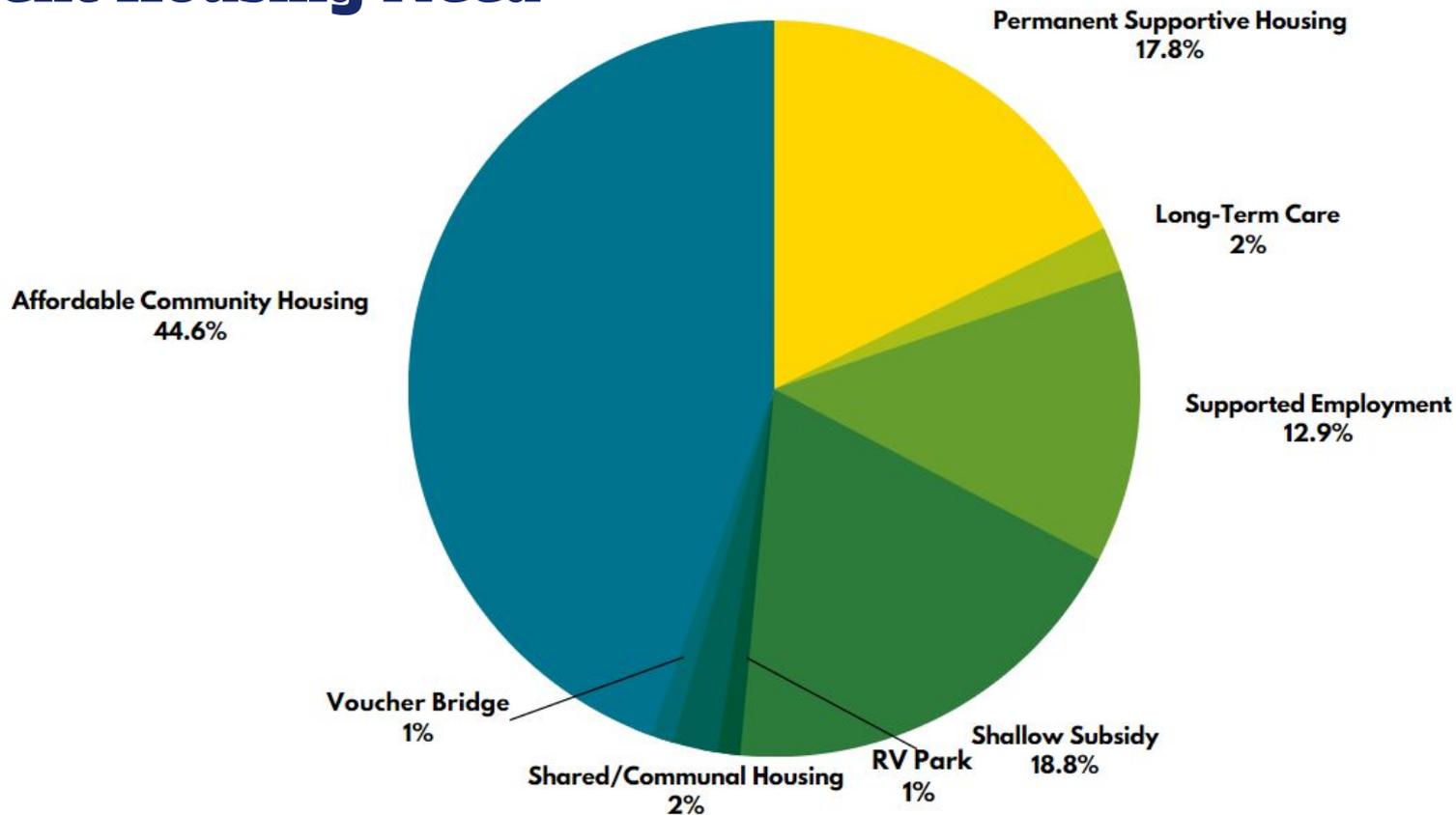


Expand Housing to Meet the Need: Gaps Analysis

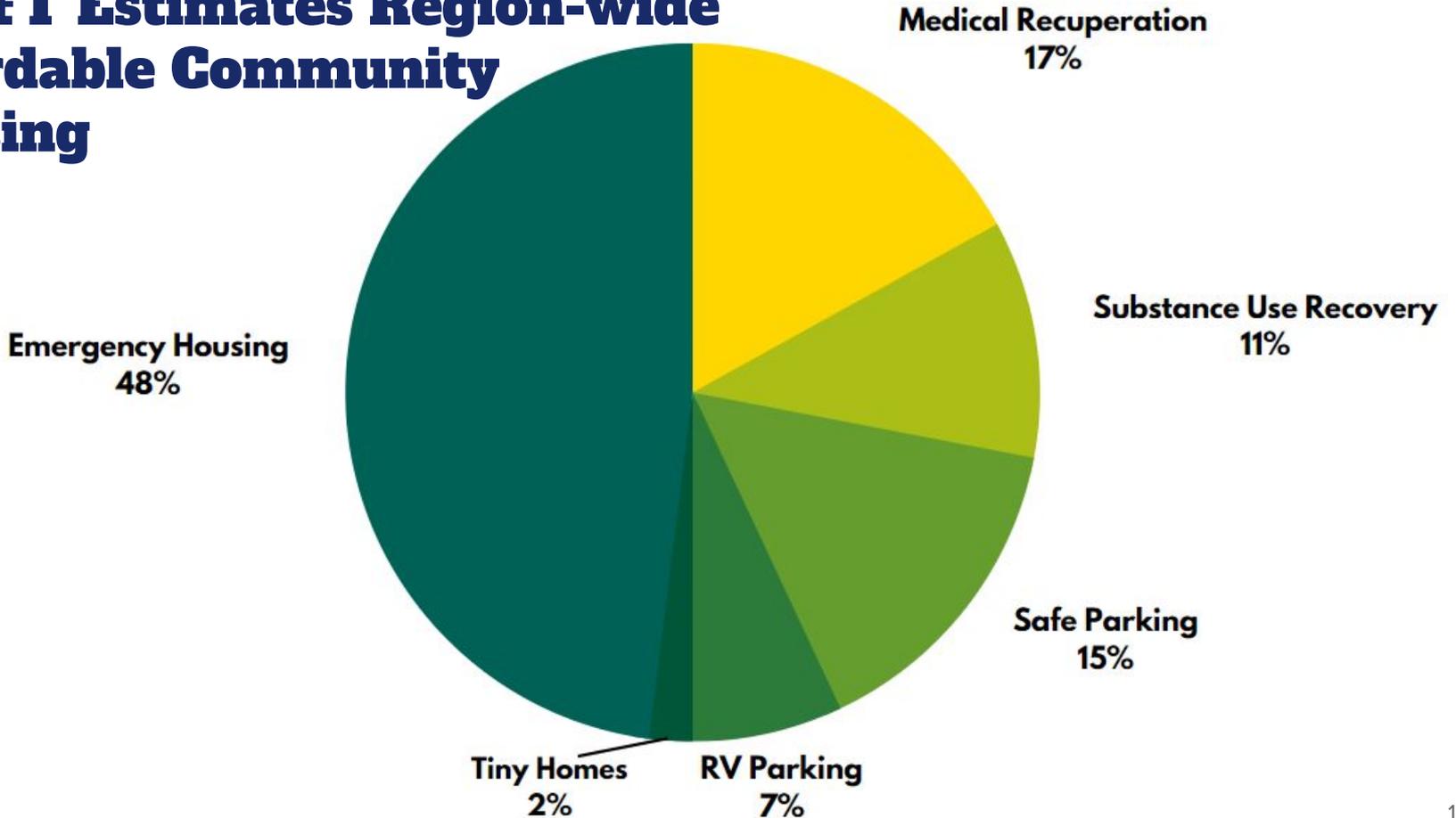
Type of Housing	Units Needed By 2027*	Current Stock (2022 HIC)	Gap
Temporary Housing	23,018	4,148	18,870
Permanent Housing	48,271	3,052	45,219

*Estimates of need based on analysis by Cloudburst Consulting on behalf of KCHRA & the WA Dept. of Commerce

DRAFT Estimates Region-wide Permanent Housing Need



DRAFT Estimates Region-wide Affordable Community Housing



Coming Soon

- Non-Housing Based Services and Design Considerations (estimating these costs)
- Metrics (for each Objective)
- Text of Plan



Thank You

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