### Implementation Board Business Meeting Agenda

**Meeting Date: March 8, 2023**

<table>
<thead>
<tr>
<th>Time</th>
<th>Item</th>
</tr>
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<tbody>
<tr>
<td>2:00pm – 2:10pm</td>
<td><strong>Welcome and Settling In</strong></td>
</tr>
<tr>
<td></td>
<td>1. Welcome, Roll Call of Implementation Board <em>(Simha Reddy)</em></td>
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<tr>
<td></td>
<td>- Members, Mission Statement, and Theory of Change</td>
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<tr>
<td></td>
<td>2. Land Acknowledgement <em>(Simha Reddy)</em></td>
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<tr>
<td></td>
<td>3. Public Comment Sign-Up</td>
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<tr>
<td></td>
<td>- Public Comment will be 10 minutes</td>
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<td>- Public Comment must directly address a portion of the agenda. - Each person will have 2 minutes for public comment.</td>
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<td></td>
<td><strong>Result:</strong> Everyone feels welcomed and participants are confirmed.</td>
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<tr>
<td>2:10pm – 2:15pm</td>
<td><strong>Consent Agenda</strong> <em>(Simha Reddy)</em></td>
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<tr>
<td></td>
<td>1. February 2023 Meeting <em>[Pg. 3-6]</em></td>
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<td></td>
<td><strong>Result:</strong> Board members vote to approve/disapprove.</td>
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<tr>
<td>2:15pm – 2:25pm</td>
<td><strong>Public Comment</strong> <em>(Simha Reddy)</em></td>
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<td><strong>Result:</strong> Public comment is heard.</td>
</tr>
<tr>
<td>Time</td>
<td>Event Description</td>
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<td>--------------</td>
<td>--------------------------------------------------------</td>
</tr>
<tr>
<td>2:25pm – 2:45pm</td>
<td><strong>Equity Analysis of IB Bylaws Presentation</strong> [Pg. 7-11] (Erin Bryant-Thomas)</td>
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<tr>
<td>2:45pm-2:50pm</td>
<td><strong>Vote on Resolution 2023-01</strong> [Pg. 12-13] (Implementation Board)</td>
</tr>
<tr>
<td>2:50pm – 3:15pm</td>
<td><strong>Right of Way Initiative Briefing</strong> [Pg. 14-16] (Jeff Simms)</td>
</tr>
<tr>
<td>3:15pm - 3:25 pm</td>
<td><strong>Officer Elections</strong> (Implementation Board)</td>
</tr>
<tr>
<td>3:25pm – 3:55pm</td>
<td><strong>Executive Session</strong> (Implementation Board)</td>
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<tr>
<td>3:55pm – 4:00pm</td>
<td><strong>Adjourn</strong> (Simha Reddy)</td>
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**Board Chair:** Simha Reddy

**Note-Taker:** Katherine Wells

**March 8, 2023 (2:00pm – 4:00pm)**

**Mission:** The mission of the King County Regional Homelessness Authority is to significantly decrease the incidence of homelessness throughout King County by centering customer voices to respond to needs and eliminate inequities.

**Theory of Change:** If we create a homeless response system that centers on customer voice, then we will be able to focus on meeting needs and eliminating inequities, in order to end homelessness for all.
KCRHA Implementation Board Meeting Minutes

Wednesday, February 8, 2023 2:00pm to 4:00pm
Virtual Meeting Link Available at https://regionalhomelesssystem.org/

Roll Call:

<table>
<thead>
<tr>
<th>Last</th>
<th>First</th>
<th>Present</th>
<th>Absent</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anderson</td>
<td>Carey</td>
<td>x</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Caminos</td>
<td>Nate</td>
<td>x</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Carvalho</td>
<td>Paula</td>
<td>x</td>
<td></td>
<td></td>
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<tr>
<td>Chelminiak</td>
<td>John</td>
<td>x</td>
<td></td>
<td></td>
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<tr>
<td>Maritz</td>
<td>Ben</td>
<td>x</td>
<td></td>
<td>Acknowledged</td>
</tr>
<tr>
<td>McHenry</td>
<td>Gordon</td>
<td>x</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pattenaude</td>
<td>Damien</td>
<td>x</td>
<td></td>
<td>Excused</td>
</tr>
<tr>
<td>Ramos</td>
<td>Michael</td>
<td>x</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rankin</td>
<td>Sara</td>
<td>x</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reddy</td>
<td>Simha</td>
<td>x</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ross</td>
<td>Christopher</td>
<td>x</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Spotted Elk</td>
<td>Juanita</td>
<td>x</td>
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A quorum is present with 11 members.

Board recognizes Zsa Zsa joining as Alternate Board Member.

Executive Session - The Implementation Board will meet today during today’s public meeting with the Legal Council for 30 minutes to discuss a possible legal matter. Moved/Motion by Sara Rankin; Second by Christopher Ross - vote unanimously approved via voice vote. The Implementation Board will break for a 30 minute executive session after public comment.

*Land Acknowledgement - Simha Reddy*

*Consent Agenda - Simha Reddy*


*Public Comment*

*Board Chair Update - Simha Reddy*
CEO Update - Marc Dones

Measuring Unsheltered Homelessness - Owen Kajfasz

Goal 1 - Dramatically Reduce Unsheltered Homelessness

- Expand sheltering and Temporary Housing to meet the need
- Improve housing and wrap-around support for high acuity individuals
- Scale Partnership for Zero emergency management response to achieve “functional zero” countywide.

Five Year Plan Modeling

- 62,000 People
- Modeling through 2027 projects that thousands more people in our region will experience homelessness at least once.

King County Integrated Data - Overlap between people served in any hmis Participating program* and literally homeless individuals in BHRD/HCHN in 2020 - (See slide 4)

- 47,065 Total number of people enrolled in HMIS (includes not literally homeless, at risk of homelessness, and permanently housed)
- 8,663 people Reported homelessness in BHRD
- 11,736 People reported homelessness in HCHN (an underestimate, additional HCHN clients are served but provide incomplete data)

HMIS Data -- How many households has the homeless response system served over time? How many were sheltered or unsheltered: (See slides 5 & 6) Partnership for Zero

- By Name List - 917 Clients have been assessed.

How many households has the homeless response system served over time (see slides 7)

- January 2017 - 11,461; March 2020 - 12,405; September 2022 - 9,636

Measuring Unsheltered Homelessness

- Start with HMIS and Administrative Data
- Scale initiatives like Partnership for Zero and State Right of Way Safety, which include local By-Name Lists
- Scale technical & reporting infrastructure

Feedback Survey

Received +550 Responses - Closes TODAY 2/8/23 at 8:00pm
Implementation Board  
King County Regional Homelessness Authority

Feedback - Who and How - Collecting feedback from government partners, people with lived experience, and community partners.

- Formal Letters
- Emailed feedback
- In-person Engagements
- Lunch and Learn feedback
- Leadership briefing feedback

Synthesizing Survey Feedback

- Geographic Breakdown
- Prioritization
- Coding comments

KCRHA staff are preparing a recommendation memo to the IB System Planning Subcommittee.

System Planning Sub-Committee Role: To review staff recommendations on revisions to Five Year Plan and prepare a recommendation on a Revised Five Year Plan to the full Implementation Board during their April Meeting.

- Timing: Weekly - Meeting time TBD
- Logistics: Need for a chair, public noticing for public meetings

Revision Process by System Planning Committee

- Subregional Planning prepares Revision Recommendation Memo
  - IB Board Chair and CEO Review
  - System Planning Committee Deliberations
    - IB Board Chair/CEO/Systems Planning Committee Outcomes reported back weekly
  - S.P. Subcommittee Develops Recommendation
  - March IB Meeting: Consider and vote to adopt/amend the subcommittee recommendation - Vote to recommend 5YP to GC

<table>
<thead>
<tr>
<th>TENTATIVE MEETING SCHEDULE</th>
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<tbody>
<tr>
<td><strong>2/16</strong></td>
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<tr>
<td>IB members review Board specific feedback</td>
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<tr>
<td><strong>2/23</strong></td>
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<tr>
<td>IB Members review Board specific feedback</td>
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<tr>
<td><strong>3/2</strong></td>
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<tr>
<td>Initial Review of CEO-Reviewed Revision Recommendation</td>
</tr>
<tr>
<td><strong>3/9</strong></td>
</tr>
<tr>
<td>Focus on Recommended Change XX through XX</td>
</tr>
<tr>
<td><strong>3/16</strong></td>
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<tr>
<td>Focus on Recommended Change XX through XX</td>
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</table>
Focus on Recommended Change XX through XX

Next Steps: Five Year Plan Feedback

<table>
<thead>
<tr>
<th>When</th>
<th>Who</th>
<th>What</th>
<th>How to Engage</th>
</tr>
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<tbody>
<tr>
<td>February 16th - 10:00am - 12:00pm</td>
<td>KCRHA - Governing Committee</td>
<td>Discuss &amp; Review of Plan</td>
<td>Public Comment</td>
</tr>
<tr>
<td>April 12 - 2:00pm - 4:00pm</td>
<td>KCRHA - Implementation Board</td>
<td>Vote on Final Five Year Plan</td>
<td>Public Comment</td>
</tr>
<tr>
<td>April 20th - 10:00am - 12:00pm</td>
<td>KCRHA - Governing Committee</td>
<td>Vote on Five Year Plan</td>
<td>Public Comment</td>
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Adjourn - The next meeting of the Implementation Board will be held on March 8, 2023. The physical meeting location will be announced on the KCRHA website.
KCRHA’s Mission & Theory of Change

**Mission:** To significantly decrease the incidence of homelessness throughout King County, using equity and social justice principles.

**Theory of Change:** *If we create a homelessness response system that centers customer voice (the voices of those who have lived experience of homelessness), then we will be able to focus on responding to needs and eliminating inequities, in order to end homelessness for all.*
Purpose

The Racial Equity Analysis is an examination of how marginalized groups will likely be affected by a proposed action or decision.

This tool is used to minimize unintended consequences in a variety of contexts, including policies, practices, programs, plans and budgetary decisions.

This process is a vital tool for preventing institutional racism and identifying equitable practices.

The Board used this process as an opportunity to assess the helps and harms of the currently written Bylaws.
Process Overview

- Facilitated **three 2-hour sessions** to discuss the Implementation Board By-Laws
- Collectively read the Bylaws to fully understand, comprehend and interpret
- Asked **critical thinking questions** to get the group to helps/harms analysis
- **Group discussion** to understand our current state and desired state

Main Concerns

<table>
<thead>
<tr>
<th>Alternates</th>
<th>Vacancies</th>
<th>Service Terms</th>
<th>Voting Rights</th>
</tr>
</thead>
<tbody>
<tr>
<td>Officers</td>
<td>Committees</td>
<td>Equitable Access</td>
<td>Relationship Building</td>
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</table>
## Key Takeaways

### PROCESS
- ILA & Bylaws
- OPMA
- Vetted Alternate Pool (AC & GC)

### RELATIONSHIP
- Meet & Greets
- Onboarding
- Retreats
- Gatherings
- Collective vs. Individual (LEC/LE)

### BOARD EFFECTIVENESS
- Education
- Leadership/Professional Development
- Role Clarity
- Shared leadership
- Shared Decision making

### CULTURE
- Prioritizing Voices of LE
- Support
- Plain Talk

## Next Steps
- Approve Bylaws by Vote
- Racial Equity Analysis Write Up
- Board Retreat in Qtr 2
- Develop Shared Terminology
Resources

- Equity Analysis
- Community Agreements

Thank You

www.KCRHA.org
info@kcrha.org
erinbryant-thomas@kcrha.org

Find us on LinkedIn, Facebook, and Twitter @KC_RHA
RESOLUTION NO. 2023-01

A RESOLUTION OF THE IMPLEMENTATION BOARD OF THE KING COUNTY REGIONAL HOMELESSNESS AUTHORITY ADOPTING BYLAWS OF THE IMPLEMENTATION BOARD.

WHEREAS, pursuant to the Interlocal Agreement for the Establishment of the King County Regional Homelessness Authority dated December 18, 2019 (the “Interlocal Agreement”) between King County (the “County”) and the City of Seattle (“Seattle”), the County and Seattle formed a governmental administrative agency pursuant to RCW 39.34.030(3) known as the King County Regional Homelessness Authority (the “Authority” or as abbreviated “KCRHA”); and

WHEREAS, under Article VIII, Section 2(j)(vi) of the Interlocal Agreement, bylaws of the Implementation Board, if any, must be adopted by resolution; and

WHEREAS, under Article VIII, Section 2(l) of the Interlocal Agreement, resolutions approving or amending bylaws of the Implementation Board require an affirmative vote of at least two-thirds of the members of the Implementation Board; and

WHEREAS, the Implementation Board now desires to approve by resolution the Implementation Board Bylaws, without further amendments or additions thereto, as provided herein;

NOW, THEREFORE, BE IT RESOLVED BY THE IMPLEMENTATION BOARD OF THE KING COUNTY REGIONAL HOMELESSNESS AUTHORITY:

Section 1. Approval of Implementation Board Bylaws. Pursuant to the Interlocal Agreement, the Implementation Board hereby adopts the Implementation Board Bylaws in substantially the form attached hereto as “Exhibit A”.

Section 2. Ratification. All actions taken pursuant to the authorization provided for in this resolution and in the Implementation Board Bylaws are hereby ratified and confirmed.

Section 3. Effective Date. This resolution shall take effect and be in force from and after passage and approval.

Resolution 2023-01 was introduced on and [Passed/Failed] by a two-third vote of the Implementation Board pursuant to the terms of the Interlocal Agreement at a meeting held this 8th day of March, 2023.
[Results]

Yea:

Nay:

Present:

Excused:

KING COUNTY REGIONAL HOMELESSNESS AUTHORITY
IMPLEMENTATION BOARD
KING COUNTY, WASHINGTON

x____________________________________________________

Simha Reddy, Chair

ATTEST:

x____________________________________________________

Austin Christoffersen, Clerk of the Authority

Attachments: Exhibit A- Implementation Board Bylaws
State Right-of-Way Initiative

Implementation Board Presentation
March 8, 2023

King County’s Award Package

<table>
<thead>
<tr>
<th>Item</th>
<th>Estimated Cost</th>
<th>Units</th>
<th>Estimated Start Date</th>
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<tbody>
<tr>
<td>Field Operations and Hotel Shelter</td>
<td>$12,100,000</td>
<td>80</td>
<td>June 2022</td>
</tr>
<tr>
<td>Acquire U District Building for Permanent Housing</td>
<td>$19,000,000</td>
<td>54</td>
<td>Feb 2023</td>
</tr>
<tr>
<td>Operate U District Property</td>
<td>$1,500,000</td>
<td>NA</td>
<td>Feb 2023</td>
</tr>
<tr>
<td>Permanent Housing (Master Lease/OMS for PSH)</td>
<td>$12,600,000</td>
<td>TBD</td>
<td>Spring 2023</td>
</tr>
<tr>
<td>Direct Service Delivery and Administrative Costs</td>
<td>$4,000,000</td>
<td>NA</td>
<td>NA</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$49,200,000</strong></td>
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<tr>
<td><strong>Total Ongoing Funding</strong></td>
<td><strong>$16,600,000</strong></td>
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Encampments to Date

- 4 locations resolved
- Active in 3 Priority Locations
- 118 of 119 individuals encountered moved inside

Progress on Housing

**Housing**
- 80 Hotel Units – ACTIVE
- 54 Units in Purchased Building – CONSTRUCTION DELAY
- 45 Master Leased Units – OPEN APRIL 1
- Additional Units - RFP CLOSES 3/9/23

**Bridge Solutions**
- 68 bridge units – OPEN 3/15/23
- Offering Shelter Spaces with Appropriate Services – ONGOING
Thank You

www.KCRHA.org
info@kcrha.org

Find us on LinkedIn, Facebook, and Twitter @KC_RHA