

General Updates



Development & Revision Process



Summer 2022

- **Consultant Worked with KCRHA to lay the groundwork:**
 - **“Current System Description” – “Ideal Future Description”**
 - **Identifying Intervention Points**
- **Community Workshops:**
 - **38 workshops & engaged 400 people**
- **Topics of focus:**
 - **Procurement**
 - **Data and reporting**
 - **Sub-regional/district workshops.**
- **Identified community priorities**



Acting through our Theory of Change and Commitment to Racial Justice

“If we create a homelessness response system that center the voices of those who have lived experience of homelessness, then we will be able to focus on responding to needs and eliminating inequities, in order to end homelessness for all.”

Homelessness disproportionately harms people of color. We use an equity based decision-making framework to proactively dismantle structural racism and advance racial justice.

Fall 2022

Sub-Population Workgroups

Sub-Population Focus:

- High Acuity Individuals
- People Living with Disabilities
- Native/Indigenous Communities
- Immigrants and Refugees
- Black and African American Communities
- Youth and Young Adults
- Families with Children
- Vehicle Residents
- Veterans
- Survivors of Gender-Based Violence
- Seniors and Elders
- LGBTQIA2S+ Single Adults

System Focus:

- Carceral Systems
- Healthcare Systems
- Behavioral Health Systems

Fall 2022

Content Development:

- **Staff Working Groups**
 - Reviewed notes from engagements
 - Used Anti-Racist Strategy Chart
 - Drafted proposed initiatives
- Reviewed & revised content with workgroups

Over 1000 Community Members Engaged Throughout Process

November 2022:

Draft Structure of Plan Presented to this Body

- I. Regional Context/History**
- II. Executive Summary**
- III. Goals, Objectives, Initiatives**
 - a) Goal**
 - (1) Objective Summary Chart**
 - (a) Objective**
 - (i) Baseline/Starting Point Data**
 - (ii) Metric**
 - (2) Supporting Initiatives**
 - (a) Activities**
- IV. Timeline Summary Table**
- V. Appendices**
 - A. Subpopulation Strategies**
 - B. Subregional Analytics**
 - C. Equitable procurement manual**
 - D. Glossary**

December 2022 - January 2023 Goals

- 1. Dramatically Reduce Unsheltered Homelessness**
- 2. Restructure The Service System To Improve Capacity, Supports, And Efficiency**
- 3. Deliver Accessible, Accountable, And Responsive Services.**
- 4. Reduce The Impact Of Racism On People Experiencing Homelessness**
- 5. No Family With Children Sleeps Outside**
- 6. Every Unaccompanied Youth And Young Adult Has A Home**
- 7. The Region Acts As One To Address Homelessness**

January - February 2023

Public Comment Period



Five-Year Plan Feedback

King County Regional Homelessness Authority (KCRHA) is tasked with developing a **Five-Year Plan** which will act as the agency's roadmap through 2028.

Below you will find the goals and strategies found within the [Draft Five-Year Plan](#).

- [Please click here for the executive summary.](#)
- [Please click here for the complete list of goals, strategies, initiatives, and metrics.](#)
- [Please click here for a glossary of terms.](#)

We are seeking feedback from community members in King County on the Five-Year Plan before it is approved by KCRHA's Implementation Board and Governing Committee. There are 7 goals and 24 strategies detailed in the plan, so we are also seeking feedback on which items are priorities for the community. The feedback collected from this survey will be shared with KCRHA's governing bodies.

Please complete this form by February 8, 2023 to ensure your feedback is considered.

Thank you for sharing your thoughts with us!

Personal Information

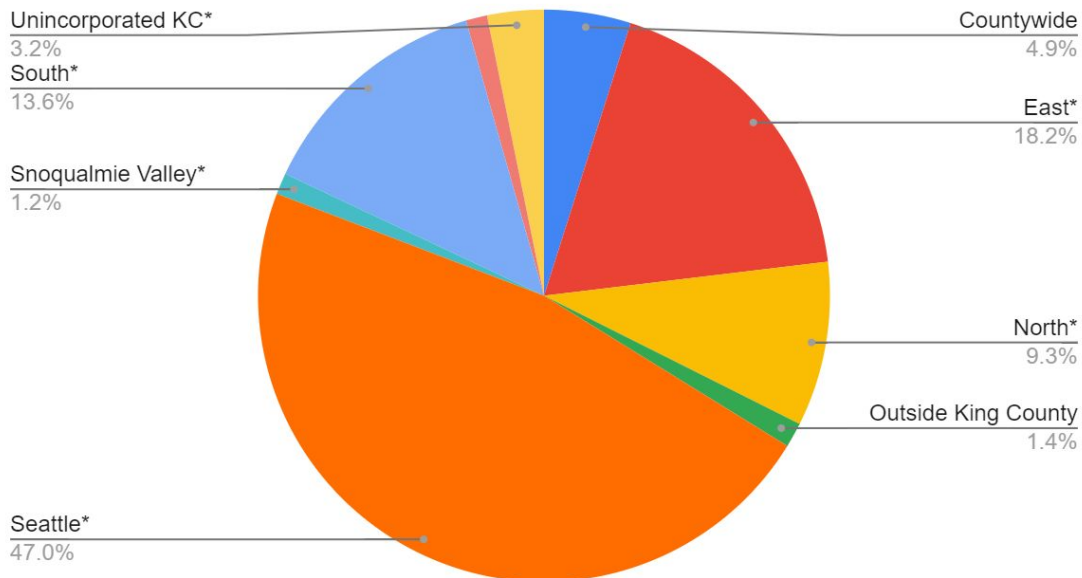
Please provide the area of King County in which you live and any additional information you wish to share.

Where do you live? *

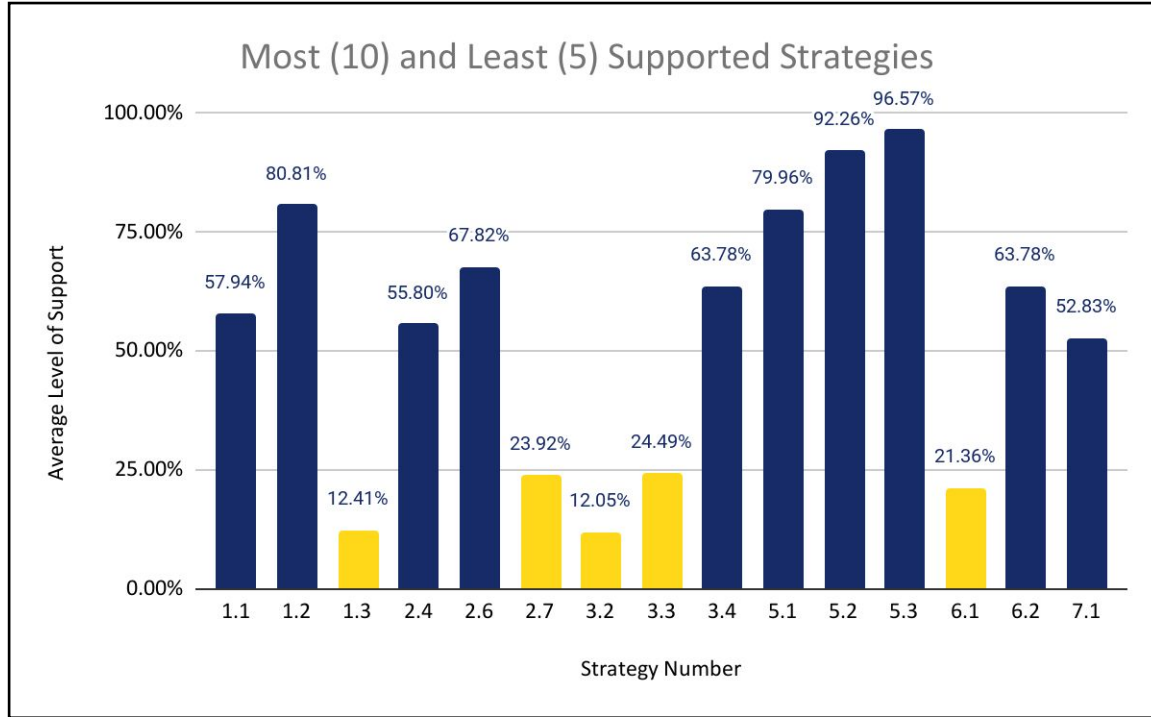
City or area of King County

If you work in King County but do not live in King County, please name the area where you work.

Responses by Sub-Region



Synthesis of Survey Findings



- Full county representation in survey
- 116 respondents with current or past lived experience
- 76 Themes Identified in Thematic Coding

Recommended Revisions



80+ Draft Proposed Revisions

Number Change	Area of Plan	Type of Change	The Change	Sponsoring Stakeholder
1	Add New Section	New Strategy	Add an 8th goal focused on what the community can do to help. NOTE: Strategies and Initiatives within this goal area are under-development.	KCRHA Staff
2	Add New Section	Technical Revision	Background: Add statement on intersectionality throughout plan	Community Partner KCRHA Staff
3	Executive Summary	Technical Revision	Background: Add section outlining legal requirements of the Five-Year Plan	King County
4	Executive Summary	Technical Revision	Add section related to role/scope of five year plan and delineating between annual KCRHA work plans and Sub-Regional Implementation Plans	KCRHA Staff King County
5	Goal 1	Technical Revision	Strategy 1: Add description on the derivation of "units needed" for each housing type.	King County

Staff Recommendation Memo

Purpose

Documentation of the breadth and depth of feedback received to the Board.

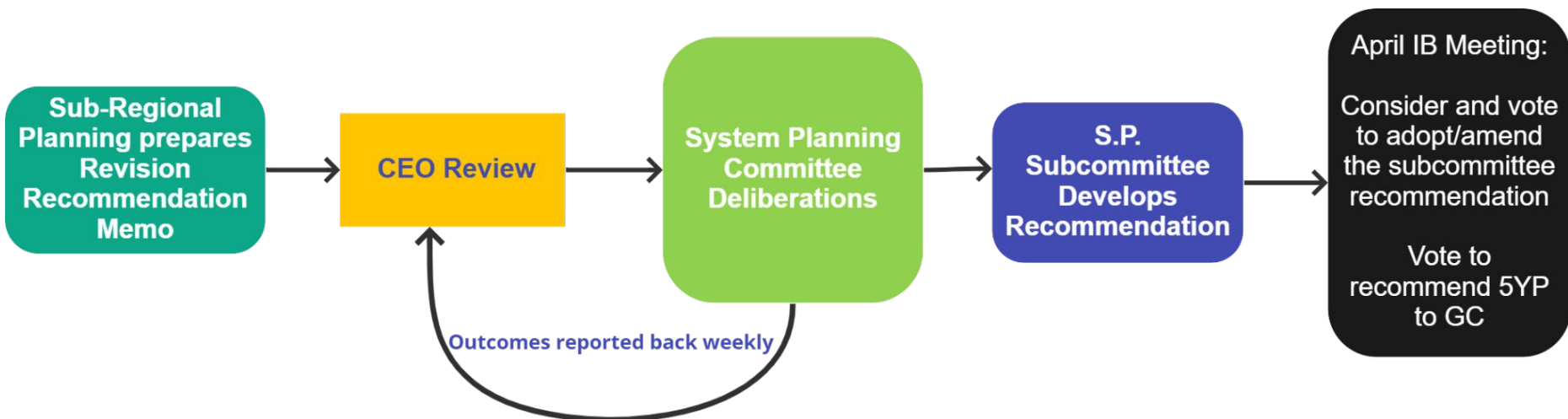
Accountability and Transparency

Staff-prepared Slate of Recommendations

February 2023: IB System Planning Subcommittee

ROLE: To review staff recommendations on revisions to Five Year Plan and prepare a recommendation on a Revised Five Year Plan to the full Implementation Board during their April Meeting.

Revision Process by System Planning Committee



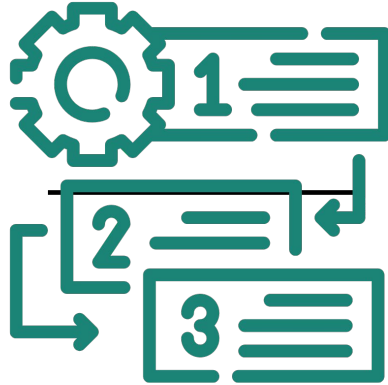
Update from System Planning Committee Chair



Overview of Recent Restructure



Revised Outline



- I. Mission & Acknowledgement
- II. Executive Summary
- III. Scale and Scope of the Challenge
- IV. Current State
- V. Vision for Future System
- VI. How We Get There
 - A. One, Overall Goal
 - B. Measurements
 - C. Years 1-2
 - D. Years 3-5
 - E. Funding Transformation
 1. Current Budget
 2. Payment Reform (FCS/Medicaid)
 3. Go First Strategies for New Funding
- VII. Appendices

Refinements Since 3/23

Refine to One Overarching Goal:

“To Bring Unsheltered People Inside as Quickly as Possible to Prevent Death and Further Harm”

Shifting metrics to be focused on housing people and system performance.

Prioritization and sequencing of activities organized by current budget.

Scope and Scale of Issue

How many people need a safe place to live?

Understanding Who is Experiencing Homelessness

- Racial Disproportionality
- Sub-populations and identities

Limitations on Data

Our Work in Memoriam

Current State

Service Provider Organizations

- Staffing
- Wages
- Data/Reporting
- Funding
- Training
- Increased Acuity
- Overdose Deaths



Current State

Network of Homeless Services

- Data Sharing Between Providers
- Referral pathways
- Sub-regional gaps
- Sub-population gaps
- How our programs are fairing
- How the system operates



Current State

System-to-System Connections

- Lack of collaboration and alignment (vision, values, projects, programs, etc.)
- Limited connective tissue between systems (folks falling through the cracks)
- Data sharing and transparency
- Accountability and Role Clarity
- Coordination on funding sources – strategic investments



Ideal System State



Every service provider is able to adequately hire and retain trained staff that can carry out best practices when serving clients.



All service providers are coordinated through data, every sub-region has services, and all disproportionately impacted sub-populations are served.

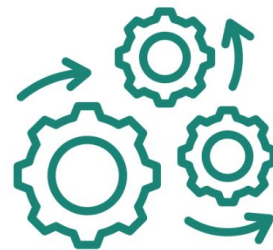


No missed opportunities to intercept someone before becoming homeless.

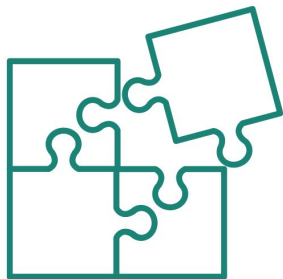
Supportive transitions.

How We Get There

One, Overall Goal.



**Activities Sequenced and Within
Budget**



Funding Strategy Shift

Metrics

Previous Draft Plan

Metrics tied to each of the 70+ initiatives

Metrics focused on progress implementing the initiatives



Updated Draft

Metrics measure our progress in addressing unsheltered homelessness for unsheltered single adults, families and YYA.



Each activity includes an impact explanation as to how it works towards addressing the high-level metrics.

Measures of Success:

- Number of households accessing the homelessness response system
- Number of households entering the homelessness response system
- Number of households exiting the homelessness response system to permanent housing
- Number of households returning to homelessness after 6, 12, and 24 months from a permanent housing exit
- Number of temporary and permanent housing units in the system
- Throughput through temporary and permanent housing units in the system

Where possible, these measures will be broken down by:

- Household type: Single Adults, Families with Children and Youth and Young Adults
- Race & Ethnicity
- Program Type

Snapshot: Year One Priorities

(Complete Table Available in Memo)

Year 1 - Year 2			
Key Actions	Topic Areas	Impact	Status
Develop a real-time bed availability tool inclusive of all types of shelter and emergency housing	Data Resource Availability	<i>Insight into real-time shelter vacancies will allow for greater enrollments into the shelter system at any given time which will improve our understanding of how many single adults, families and youth may be accessing the system.</i>	In-Motion
Partner with the behavioral health organizations to support connections to behavioral health services.	Behavioral Health Health Care High-Acuity System Connection Enhanced Care	<i>Establishing connections and providing smooth transitions for individuals to behavioral health supports enhances the quality of care, mitigates future needs for support, and increases the chances of success in permanent housing; ultimately reducing rates of return into homelessness and increasing throughput in homelessness programs.</i>	
Partner with King County Behavioral Health and Recovery Division and Public Health and Healthcare for the Homeless Network to improve communication, coordination, education, and information sharing across our homelessness response system for high acuity individuals.	Behavioral Health Health Care High-Acuity System Connection	<i>Partnerships across systems allows for efficient use of resources, better understanding of system processes, and increased ability to care for people quickly which can increase the chances of success in permanent housing, increase throughput in our system, and reduce returns to homelessness.</i>	In-Motion

Prioritization of Activities

Within Current Budget:

Table 1: Activities for Years 1–2 of plan

Table 2: Activities for Years 3–5 of plan

Go First Strategies for New Funding:

Table 3: Activities that would require new funding

Key Dates

4/6	System Planning Committee CANCELLED
4/12	Implementation Board Meeting
4/13	Published GC Agenda
4/20	Governing Committee Meeting & IB System Planning Committee
4/27, 5/4	System Planning Committee
5/10	IB Meeting to Vote on Plan
6/1	GC Special Meeting