



Date: April 11, 2023

To: King County Regional Homelessness Authority (RHA) Governing Committee

From: Marc Dones, Chief Executive Officer (CEO)

CC: Helen Howell, Deputy CEO
Anne Burkland, Chief of Staff
Meg Barclay, Chief Administrative Officer (CAO)
Tiffany Brooks, Assistant CAO for Finance

Subject: RHA 2024 Budget

I. Recommendations:

That the King County Regional Homelessness Authority (RHA) Governing Committee:

1. Approve the RHA Proposed 2024 Budget, with a total of \$250,013,983;
2. Authorize the RHA to submit the 2024 Proposed Budget to the City of Seattle and King County; and
3. Instruct the RHA to discuss funding for the following outstanding items discussed in this memo and in the attached budget materials with the City of Seattle and King County as the 2024 supplemental budgets are developed and adopted:
 - a. Funding to continue projects currently supported with one-time funding;
 - b. Additional administrative funding for RHA staff needed to fully support administrative and policy needs.

II. Summary

Attached please find the RHA proposed 2024 Budget. The proposed budget is based on 2024 funding approved in the two-year (2023/2024) budgets approved by the City of Seattle and King County Councils. The budget accounts for funding added for 2024 and a decrease in funding due to expiration of one-time COVID funding and other one-time Federal and philanthropic funding.

Items of note in the 2024 RHA Budget:

1. Funding from Other Sources:
 - a. North King County Interlocal Agreement (ILA) Funding
 - i. \$249,317 allocated by Cities who are parties to the RHA's ILA with North King County cities
 - b. Washington State Department of Commerce Right of Way (ROW) Funding:
 - i. \$28.7 million in ongoing funding approved for housing and other services for persons formerly living unsheltered on State Right of Ways
 - c. RHA will assume administration of all U.S. Department of Housing and Urban Development (HUD) Continuum of Care (CoC) contracts in 2024
 - i. \$68 million total funding
 - ii. Contracts have been transferred from King County to the RHA as they reach the end of their terms. The last set of contracts will be transitioned to the RHA by 2024
 - d. Medicaid Reimbursement for Partnership for Zero:

- i. \$5.2 million expected to be reimbursed to the RHA for Partnership for Zero activities¹
 - 2. Added Incremental Funding
 - a. City of Seattle
 - i. \$4.7 million in ongoing funding to continue Sodo Shelter into 2024
 - b. King County
 - i. \$494K in increased Housing and Essential Needs program funding

III. Items for Discussion During the Budget Development Process

In addition to approval of the RHA Proposed 2024 Budget, we recommend that the Governing Committee instruct the RHA to discuss the following:

- 1. One-time Funding for New Services Expiring in 2024
 - a. \$14.2 million total funding
 - i. \$9.2 million from the City of Seattle for:
 - 1. New services added to mitigate the impact of COVID-19 - \$5.9 million
 - 2. Low Income Housing Institute (LIHI) to continue behavioral health services, and other staffing at tiny home villages - \$2.8 million
 - 3. 2023 funding to address inflation costs for CoC programs formerly administered by the City of Seattle - \$645K
 - ii. \$4.9 million from King County expiring in 2024 for five projects
 - 1. King County has requested the RHA to assume administration of these contracts in 2023, and wind them down in 2024. This discussion include whether the RHA should administer these contracts
- 2. Funding for Staff to Increase Administrative and Policy Capacity
 - a. \$2 million for 11 positions total – 9 new positions, 2 to regularize grant funded positions
 - i. Policy - four positions
 - 1. (1) Senior Director (currently grant funded)
 - 2. (1) Youth Policy Coordinator (currently grant funded)
 - 3. (2) new policy coordinators
 - ii. People Operations - three positions
 - 1. (1) People Operations Director
 - 2. (1) People Operations Coordinator
 - 3. (1) People Operations Specialist
 - iii. Finance - three positions
 - 1. (1) Chief Financial Officer
 - 2. (2) Financial Analysts
 - iv. (1) Housing Central Command Manager

Attachments:

- RHA Proposed 2024 Budget Presentation
- Schedule A: Projects Supported with One Time Funding
- Schedule B: 2024 Revenue
- Schedule C: 2024 Expenditures
- Schedule D: 2024 RHA Operating Budget

¹ Based on current research, we estimate that Medicaid will reimburse 85% of Partnership for Zero (PfZ) costs. Approximately \$879,950 of 2024 Medicaid claims for PfZ costs are expected to be unreimbursed. We will monitor 2023 spending and prioritize this need in our request to carry forward any unspent funds into 2024.

2024 KCRHA Budget

Governing Committee
April 20, 2023



KCRHA
King County Regional Homelessness Authority

Agenda

Context

2023 Budget

New 2024 funding approved by City of Seattle and King County

2022 and 2023 Accomplishments

2023 One-Time Funding not continued in 2024

RHA Staffing Need

2024 Approved Funding

Approved Funding Includes:

- 2024 funding approved in City of Seattle and King County two-year budgets
- Other funding Regional Interlocal Agreement, WA State Department of Commerce, HUD, Estimated Medicaid Reimbursement

2024 RHA Budget Recommendations

Context

Context: 2022 and 2023 Accomplishments

- **Partnership for Zero Implementation**
 - 100 people permanently housed
 - Systems Advocate Workforce has grown to 25
 - 15 additional positions being filled
- **State of Washington ROW Funding Award**
 - 8 Encampments resolved
 - 292 people provided with emergency housing, shelter or permanent housing
 - Over 90% of people engaged at these sites have moved into a housing resource
- **North King County Regional Interlocal Agreement**
 - Includes Bothell, Lake Forest Park, Kenmore, Shoreline, and Woodinville
 - 2024 budget reflects \$249K from these jurisdictions
- **Completed First Full Year of System Administration (2022) - Successfully Ensured Funding was Spent in the Community**
 - Executed 260+ contracts with providers
 - RHA overall sending for 2022 was \$130,842,027
- **2021 Clean Financial Audit from State of Washington**
 - Completed in August 2022

Context: 2023 Budget

Program	2023 Award	2023 Inflation (City) (1)	2023 Inflation One-Time (County)	Total 2023 Funding
RHA Operations and Admin	14,571,539	321,193	-	14,892,732
RHA Operations and Admin - PfZ	5,129,662			5,129,662
Diversion	2,487,076	146,136		2,633,212
Enhanced Day Hygiene	10,765,409	178,268	-	10,943,677
Enhanced Shelter	67,733,870	2,297,656	1,780,788	71,812,314
HEN Programs	23,547,820		-	23,547,820
Outreach and Engagement	7,313,827	317,724	-	7,631,551
Permanent Supportive Housing	18,513,113	1,492,910		20,006,023
Prevention	3,609,464	204,096		3,813,560
Rapid Rehousing	37,670,358	883,851	189,231	38,743,439
RAPs	593,534	-	56,978	650,512
Safe Parking	7,386,844	8,005		7,394,849
System	1,447,020	-	48,480	1,495,500
Transitional Housing	5,527,831	162,770	52,977	5,743,578
Villages	12,949,933	-		12,949,933
Youth Programs	981,588	-	93,572	1,075,160
Total	220,228,887	6,012,609	2,222,026	228,463,522

(1) Includes \$643,000 one-time inflation for CoC contracts previously administered by the City of Seattle

Context: 2024 Funding and Service Changes

Incremental Changes Beginning in 2024 Per City and County 2-Year Budgets

Funder	Program Name	2024 Amount	Fund Source	One-time/ Ongoing
City of Seattle	Sustain Funding for SODO Shelter in 2024	\$4,700,000	General Fund	Ongoing
King County	Housing and Essential Needs (HEN)	\$493,754	HEN (1)	Ongoing
Total Incremental Changes		\$5,193,754		

(1) Incremental change is the increase over 2023 HEN Funding. Total HEN funding in 2024 is \$24,041,954

Context: 2024 Funding and Service Changes

- **City of Seattle Expiring One-Time Funding for Programs**
 - \$9.3 million needed to maintain 2023 level of service
- **King County Funding for Programs that Expire after 2024**
 - 4.9 million for five programs funded with one-time funding through 2024
 - No funding stream identified after 2024
 - King County proposes the RHA assume administration of these contracts in 2023 and wind them down in 2024
- **Partnership for Zero**
 - RHA will transfer PfZ costs to Medicaid reimbursement in 2024
 - Medicaid estimated to reimburse 85% of Partnership for Zero costs
 - \$879,950 of 2024 Partnership for Zero costs are expected to be unreimbursed.
 - RHA will monitor 2023 spending and prioritize our request to carry forward any unspent funds into 2024



Context: One-Time Funding Expiring in 2024

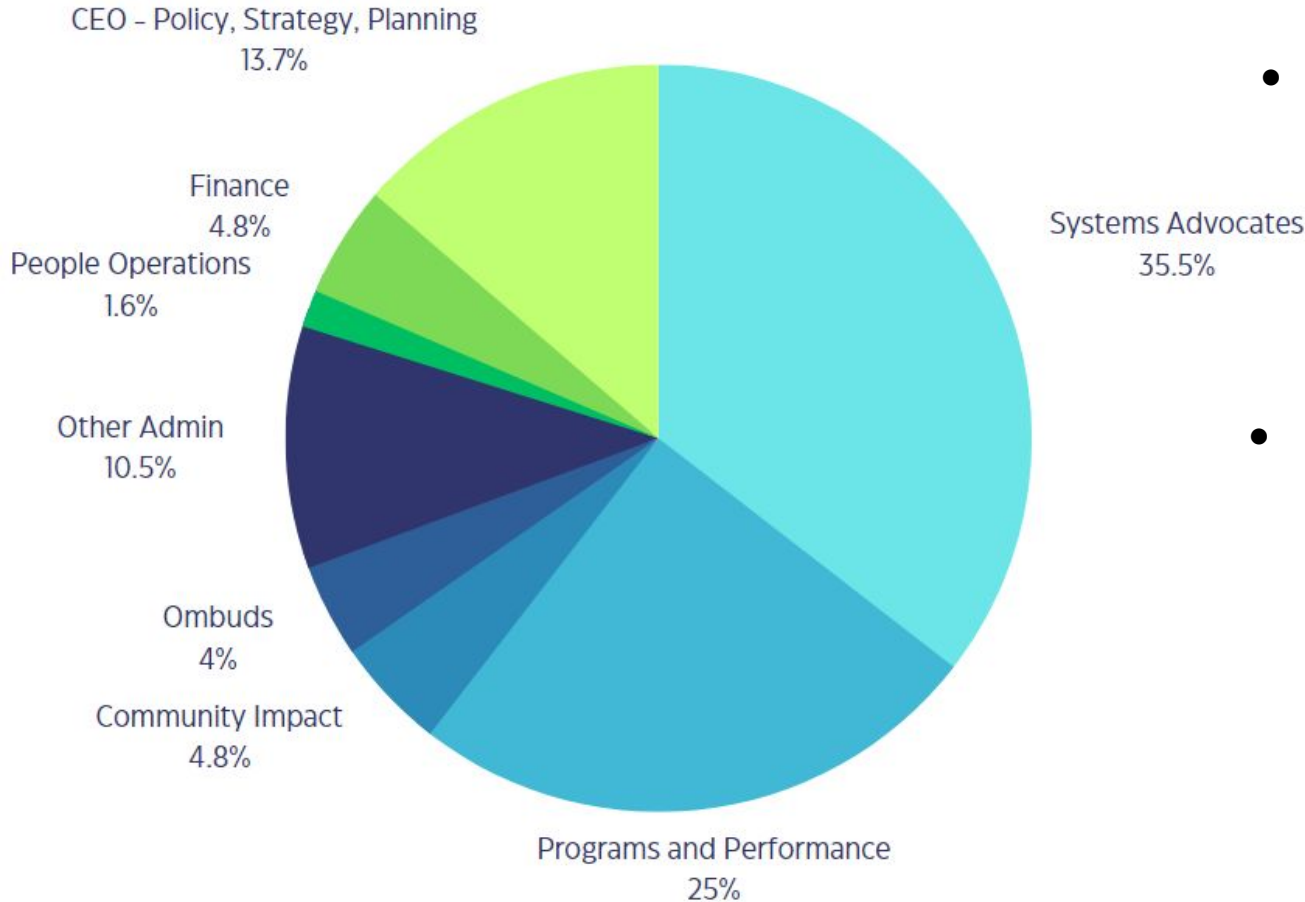
[Schedule A]

Funder	Currently Funded Programs	2023 Funding	Currently Funded Programs	Fund Source
City of Seattle One-Time Funds Supporting Ongoing Costs				
City of Seattle	Continued Programs Established for COVID Mitigation	\$5,864,570	Rapid Rehousing, Shelter, Outreach, Day Center	Various
City of Seattle	THV - Behavioral Health Supports and Enhanced Staffing	\$2,779,778	LIHI Tiny Home Villages (all sites)	General Fund
City of Seattle	McKinney/CoC Contract Inflation - General Fund	\$643,506	COLA	General Fund
Subtotal City of Seattle One-Time Funds Supporting Ongoing Costs		\$9,287,854		
King County One-Time Funds Supporting Ongoing Costs				
King County	Programs to Address COVID Impact on Homelessness	\$4,954,427	Transferred Programs	ARPA
Subtotal King County One-Time Funds Supporting Ongoing Costs		\$4,954,427		
Total One-Time Funding in 2023 Supporting Ongoing Costs		\$14,242,284		

Schedule A describes project funded with one-time funds.



Context: RHA Staffing Need



- **60.5%** of positions provide direct service to:
 - Unhoused Neighbors (Systems Advocates; 35.5% of staff)
 - Service Providers (25% of staff)

- In contrast:
 - **1.6%** of positions support People Operations
 - **4.8%** of positions support financial operations; and
 - **13.7%** of positions support CEO, Policy, Strategy, and Planning



2024 Approved Funding

City of Seattle 2024 Funding by Source

[Schedule B]

Program	CDBG	ESG	General Fund	OH Housing Levy	STRT	CLFR	Total
RHA Admin and Operations	\$24,600		\$4,440,216			\$528,334	\$4,993,150
Diversion			\$2,633,212				\$2,633,212
Enhanced Day Hygiene			\$10,943,677				\$10,943,677
Enhanced Shelter	\$3,154,270	\$800,474	\$29,598,440			\$5,283,338	\$38,836,522
Outreach and Engagement			\$6,486,621				\$6,486,621
Permanent Supportive Housing			\$2,349,226		\$3,676,832		\$6,026,058
Prevention			\$2,451,797	\$1,361,763			\$3,813,560
Rapid Rehousing			\$5,376,070	\$428,951			\$5,805,021
Safe Parking			\$3,687,249				\$3,687,249
Transitional Housing			\$1,760,611				\$1,760,611
Inflation			\$5,952,581				\$5,952,581
Villages			\$13,729,206				\$13,729,206
Total	\$3,178,870	\$800,474	\$89,408,906	\$1,790,714	\$3,676,832	\$5,811,671	\$104,667,467

King County Funding by Source

[Schedule B]

Program	Document Recording Fee	Rental Assistance Housing Program	Consolidated Homeless Grant	ESG	CDBG	Housing and Essential Needs (HEN)	Total
RAPs	\$395,000				\$198,534		\$593,534
Rapid Rehousing	\$464,091		\$2,562,394	\$83,722			\$3,110,207
Enhanced Shelter System	\$8,010,530	\$473,160	\$1,158,772	\$96,278	\$159,495		\$9,898,235
Transitional Housing	\$195,000	\$241,840	\$115,000				\$551,840
Youth Programs	\$530,000						\$530,000
RHA Admin and Operations	\$1,400,502					\$710,000	\$2,110,502
HEN Programs						\$24,041,954	\$24,041,954
Total	\$12,317,143	\$715,000	\$3,961,166	\$180,000	\$358,029	\$24,751,954	\$42,283,292

2024 Proposed Budget [Schedule C]

Program	2023 Final Budget	2024 Proposed Budget	2024 City of Seattle Approved Funding	2024 King County Approved Funding	North King County ILA	HUD Continuum of Care	Department of Commerce Right of Way (2)	Medicaid Reimbursement	Total Approved/Confirmed Funding
Diversion	2,487,076	6,235,164	2,633,212			3,601,952			6,235,164
Enhanced Day Hygiene	10,765,409	10,943,677	10,943,677						10,943,677
Enhanced Shelter	67,733,870	73,725,863	38,836,522	9,898,235	249,317		24,741,789		73,725,863
HEN Programs	23,547,820	24,041,954		24,041,954					24,041,954
Outreach and Engagement	7,313,827	6,486,621	6,486,621						6,486,621
Permanent Supportive Housing	18,513,113	38,519,458	6,026,058			32,493,400			38,519,458
Prevention	3,609,464	3,813,560	3,813,560						3,813,560
Rapid Rehousing	37,670,358	33,718,991	5,805,021	3,110,207		24,803,763			33,718,991
RAPs	593,534	593,534		593,534					593,534
Safe Parking	7,386,844	3,687,249	3,687,249						3,687,249
System	1,447,020	1,447,020		1,447,020					1,447,020
Transitional Housing	5,527,831	5,527,831	1,760,611	551,840		3,215,380			5,527,831
Villages	12,949,933	13,729,206	13,729,206						13,729,206
Youth Programs	981,588	1,611,990		530,000		1,081,990			1,611,990
RHA Admin and Operations	14,571,539	13,901,775	4,993,150	2,110,502		2,827,362	3,970,761		13,901,775
RHA Admin and Operations - Partnership for Zero (1)	5,129,662	6,077,510						5,197,920	5,197,920
Inflation	8,234,635	5,952,581	5,952,581						5,952,581
Total	228,463,522	250,013,983	104,667,467	42,283,292	249,317	68,023,847	28,712,550	5,197,920	249,134,393

(1) RHA Estimates 85% Partnership for Zero costs will be reimbursed by Medicaid (2) Includes requested carryforward, amount is subject to change based upon legislative action

2024 RHA Operations and Admin Budget

[Schedule D]

Cost Category				
Staffing	2023	2024	Change	
CEO Team	\$2,639,308	\$2,639,308	0%	Includes CEO, Deputy CEO, Chief of, Staff Sub-Regional Planning, Communications and Intergovernmental Relations, and Equity and Justice teams
Programs and Performance	\$4,245,878	\$4,245,878	0%	
Community Impact	\$1,052,291	\$1,052,291	0%	
Ombuds	\$691,200	\$691,200	0%	
Admin	\$2,398,237	\$2,398,237	0%	
Partnership for Zero	\$3,513,675	\$5,400,000	35%	Reflects additional program staff for Medicaid compliance; presuming 85% claim reimbursement
Subtotal Staffing	\$14,540,589	\$16,426,914	11%	Assumes a 5% vacancy rate on average over the course of the year
Overhead				
Equipment	\$322,792	\$322,792	0%	
Office Expenses	\$607,576	\$612,026	1%	
Other Operating Cost	\$397,364	\$485,438	22%	Added funding for Partnership for Zero (rental space, etc.)
Outreach	\$626,000	\$681,765	9%	
Professional Services	\$1,009,330	\$728,000	-28%	Due to contract services for system rebid that will not be needed in 2024
Software	\$1,774,550	\$722,350	-59%	\$1.2 million HMIS contract shifted to program expenditure in 2024 budget
Rent (In-Kind):	\$423,000	\$422,502	0%	
Subtotal Overhead	\$5,160,612	\$3,552,371	-31%	
TOTAL Operations	\$19,701,201	\$19,979,285	1%	
Operating as % of Program	9.44%	8.71%		
Available Funds	\$19,701,201	\$19,099,695		
Over/Under		-\$879,590		RHA will prioritize this gap in the 2024 carry forward request to City and County

2023 - 2024 Budget Comparison

Program	2023 Final Budget	2024 Proposed Budget	Net Change	Notes
Diversion	2,487,076	6,235,164	3,748,088	Increase due to transfer of CoC contracts to the RHA in 2024
Enhanced Day Hygiene	10,765,409	10,943,677	178,268	2023 inflation increase included in the base
Enhanced Shelter	67,733,870	73,725,863	5,991,992	Amount increased from State Right of Way, partially offset by one-time funding ending in 2023
HEN Programs	23,547,820	24,041,954	494,134	Updated amount provided by King County
Outreach and Engagement	7,313,827	6,486,621	(827,206)	Decrease due to one-time funding ending in 2023
Permanent Supportive Housing	18,513,113	38,519,458	20,006,345	Increase due to transfer of CoC contracts to the RHA in 2024
Prevention	3,609,464	3,813,560	204,096	2023 inflation increase included in the base
Rapid Rehousing	37,670,358	33,718,991	(3,951,367)	Decrease due to one-time funding ending in 2023
RAPs	593,534	593,534	-	
Safe Parking System	7,386,844	3,687,249	(3,699,595)	Safe parking decreased by the amount of one-time funds for new safe parking stand up in 2023
Transitional Housing	1,447,020	1,447,020	-	
Villages	5,527,831	5,527,831	-	
Villages	12,949,933	13,729,206	779,273	2023 inflation increase included in the base
Youth Programs	981,588	1,611,990	630,402	Increase due to transfer of CoC contracts to the RHA in 2024
RHA Admin and Operations	14,571,539	13,901,775	(669,764)	Increased admin from transition of CoC PSH and HEN contracts
RHA Admin and Operations - Partnership for Zero	5,129,662	6,077,510	947,848	Admin - Partnership for Zero are for the System Advocate Workforce which will transition to Medicaid and assumes 85% of Medicaid claims will be paid
Inflation	8,234,635	5,952,581	(2,282,054)	\$5.9 funded by City of Seattle, \$4.9 million needed from King County to meet \$10.9 million total need. 6.7% Inflation is subject to change after CIP is updated per the City of Seattle's budget process
Total	228,463,522	250,013,983	21,550,461	*\$20M Increase due to transfer of CoC contracts to the RHA in 2024

Recommendations

2024 Budget Recommended Action

- 1. Approve the RHA Proposed 2024 Budget, totalling \$250,013,983**
- 2. During Budget Deliberations, Instruct the RHA to Discuss Supplemental Funding for Currently operating programs supported with one-time funding - \$14,242,427**
- 3. During Budget Deliberations, Instruct the RHA to Discuss Funding for Additional RHA Staff - \$2,027,072**



2024 Budget Recommended Action

1. Approve the RHA Proposed 2024 Budget, totalling \$250,013,983

- Authorize the RHA to submit the 2024 Proposed Budget to the City of Seattle and King County

Program	2024 Proposed Budget
Diversion	6,235,164
Enhanced Day Hygiene	10,943,677
Enhanced Shelter	73,725,863
HEN Programs	24,041,954
Outreach and Engagement	6,486,621
Permanent Supportive Housing	38,519,458
Prevention	3,813,560
Rapid Rehousing	33,718,991
RAPs	593,534
Safe Parking	3,687,249
System	1,447,020
Transitional Housing	5,527,831
Villages	13,729,206
Youth Programs	1,611,990
RHA Admin and Operations	13,901,775
RHA Admin and Operations - Partnership for Zero (1)	6,077,510
Inflation	5,952,581
Total	250,013,983

(1) RHA Estimates 85% Partnership for Zero costs will be reimbursed by Medicaid

(2) Includes requested carryforward, amount is subject to change based upon legislative action

2024 Budget Recommended Action

2. Instruct the RHA to Discuss Regularizing One-time Funding for Currently Operating Programs

Total Funding Need - \$14,242,284

- City of Seattle - \$9,287,854
- King County - \$4,954,427
 - *Discuss whether the RHA should assume administration of these programs in 2023 if they are to end at the end of 2024*
- Schedule A provides the detail regarding which programs are currently supported with this funding



2024 Budget Recommended Action

3. **During Budget Deliberations, Instruct the RHA to Discuss Supplemental Funding for Additional RHA Staff - \$2,027,072**

People Operations:

- **People Operations Director (1 FTE):** This position will be responsible for overseeing all aspects of RHA Human Resources, including recruitment, training, employee engagement, complaints, discipline and labor relations (since the RHA was formed, employees have organized with a union, and negotiation of the first collective bargaining agreement is under way). This employee will report to the Assistant CAO for Operations and work closely with managers across the organization to ensure that our staff are well-supported and have access to the resources they need to be successful.
- **People Operations Coordinator (1 FTE):** This individual will assist the People Operations Director in managing all aspects of HR within our organization, including recruitment, training, employee engagement, and labor relations.
- **People Operations Specialist (1 FTE):** This individual will be responsible for managing specific HR functions such as benefits, compensation, or employee relations.

2024 Budget Recommended Action

3. During Budget Deliberations, Instruct the RHA to Discuss Supplemental Funding for Additional RHA Staff - (continued)

Finance:

- **Chief Financial Officer (1 FTE):** This individual will be responsible for managing our organization's finances, including budgeting, forecasting, and financial reporting. They will oversee the Finance team and ensure that we are operating within our budget, and that our financial goals are being met.
- **Financial Analyst (2 FTEs):** These employees will report to the Chief Financial Officer and Assistant to manage our organization's finances, including budgeting, forecasting, regular financial reporting, and ad hoc reports in response to requests from funders and internal/external stakeholders.



2024 Budget Recommended Action

3. During Budget Deliberations, Instruct the RHA to Discuss Supplemental Funding for Additional RHA Staff - (continued)

CEO, Policy, Strategy, Planning:

Policy Team

- **Senior Director of Policy (1 FTE):** This individual will lead the development and implementation of policy initiatives related to our organization's initiatives. This position is grant-funded and requires ongoing funding.
- **Policy Coordinators (3 FTEs):** These individuals will assist the Senior Director Policy in researching and analyzing and developing policy proposals in support of RHA initiatives. One of these positions is grant-funded and requires ongoing funding.

Partnership for Zero

- **Housing Central Command Manager (1 FTE):** This employee will lead the Housing Central Command (HCC) Operations, coordinating with the operational teams and ensuring barriers to housing are elevated and resolved.

Discussion

2024 Budget Recommended Action

1. Approve the RHA Proposed 2024 Budget, totalling \$250,013,983
2. During Budget Deliberations, Instruct the RHA to Discuss Supplemental Funding for Currently operating programs supported with one-time funding - \$14,242,427
3. During Budget Deliberations, Instruct the RHA to Discuss Funding for Additional RHA Staff - \$2,027,072



DISCUSSION

Thank You

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[@KC_RHA](#)

Schedule A - Projects Supported with One-Time Funding

Schedule A

Projects supported with one-time funding from the City of Seattle and King County are listed below:

City of Seattle						
Program	Agency	Project Name	One-Time Federal Funding	On-Going Funding	Total Project Funding	One-Time as % of Total
Continued COVID Mitigation						
Diversion	Africatown	Centralized Diversion Fund	1,000,000	0	1,000,000	100.0%
Outreach	LIHI	Safe Lots	675,000	0	675,000	100.0%
Day Center	YouthCare	UDYC Enhanced Day Center	236,364	137,921	374,285	63.2%
Shelter	YouthCare	South Seattle Shelter	454,545	608,829	1,063,374	42.7%
Shelter	Urban League	ULMS Young Adult Shelter	235,833	423,329	659,162	35.8%
Day Center	Lake City Partners	God's Li'l Acre Day Center	109,062	215,678	324,740	33.6%
Shelter	Catholic Community Services	Bunny Wilburn Shelter and Referral Center	349,095	692,324	1,041,419	33.5%
Shelter	The Salvation Army	Pike Street Shelter	114,545	311,260	425,805	26.9%
Shelter	Catholic Community Services	The Inn	300,000	829,556	1,129,556	26.6%
Shelter	DESC	Kerner-Scott House Women's Shelter	89,000	279,143	368,143	24.2%
Shelter	ROOTS	ROOTS Young Adult Shelter	100,000	352,479	452,479	22.1%
RRH	YMCA	Sea/King RRH for YA	278,954	1,152,869	1,431,823	19.5%
Shelter	YWCA	Angelines Enhanced Night Shelter	357,273	1,491,736	1,849,009	19.3%
Shelter	Compass	Compass Emergency Services	1,131,080	5,444,617	6,575,697	17.2%
Shelter	New Horizons Ministries	Nest Shelter	165,455	869,279	1,034,734	16.0%
Day Center	YouthCare	Orion Enhanced Day Center	36,364	403,381	439,745	8.3%
Shelter	DESC	West Wing Shelter	105,000	1,680,288	1,785,288	5.9%
Shelter	DESC	Navigation Center	127,000	2,539,295	2,666,295	4.8%
Subtotal Continued COVID Mitigation			5,864,570	17,431,984	22,296,554	26.3%
THV Behavioral Health Supports and Enhanced Staffing						
Villages	LIHI	Behavioral Health and Other Staffing (all sites)	2,779,778	11,034,508	13,814,286	20.1%
Continuum of Care Inflation						
PSH	DESC	Kerner Scott House Safe Haven	17,316	511,850	529,166	3.3%
PSH	DESC	DESC PSH Portfolio I	146,772	4,264,404	4,411,176	3.3%
PSH	DESC	DESC PSH Portfolio 2	89,448	2,597,475	2,686,923	3.3%
PSH	DESC	Clement Place	57,933	1,659,476	1,717,409	3.4%
RRH	New Beginnings	Home Safe RRH	15,790	462,031	477,821	3.3%
TH	Plymouth Housing Group	Coming Home	19,072	559,753	578,825	3.3%
RRH	The Salvation Army	Hickman House Joint Component	12,971	363,123	376,094	3.4%
RRH	Neighborhood House, Inc.	Neighborhood House CoC – Rapid Rehousing	19,104	556,015	575,119	3.3%

Schedule A - Projects Supported with One-Time Funding

RRH	YMCA of Greater Seattle	Seattle/KC Rapid Rehousing for Young Adults	57,532	1,672,920	1,730,452	3.3%
RRH	Friends of Youth	Seattle/KC Rapid Rehousing for Young Adults	3,560	104,487	108,047	3.3%
RRH	Solid Ground Washington	Seattle Rapid Rehousing -Solid Ground	37,216	1,086,592	1,123,808	3.3%
RRH	Wellspring Family Services	City of Seattle Rapid Rehousing-Wellsprings	15,613	464,765	480,378	3.3%
TH	LIHI	Martin Court	4,100	120,335	124,435	3.3%
TH	The Salvation Army	Transitional Living Program	9,918	291,085	301,003	3.3%
TH	Friends of Youth	New Ground Sand Point	6,518	191,311	197,829	3.3%
TH	YouthCare	Passages	6,168	180,842	187,010	3.3%
PSH	CCS - Archdiocesan Housing Authority	Noel at Bakhita	6,410	188,141	194,551	3.3%
PSH	CCS - Archdiocesan Housing Authority	Patrick Place	5,672	166,449	172,121	3.3%
PSH	Compass Housing Alliance	Ronald Commons	5,697	167,202	172,899	3.3%
PSH	YWCA of Seattle-King County - Snohomish County	Opportunity Place & Seneca	9,018	264,666	273,684	3.3%
PSH	Solid Ground Washington	Sand Point Families Supportive Housing	15,238	447,226	462,464	3.3%
PSH	CCS - Archdiocesan Housing Authority	Ozanam Consolidated PSH	15,902	463,563	479,465	3.3%
PSH	Compass Housing Alliance	Nyer Urness	24,674	718,394	743,068	3.3%
PSH	Plymouth Housing Group	Williams Apartments	24,282	707,570	731,852	3.3%
PSH	CCS - Archdiocesan Housing Authority	Dorothy Day House [CoC Project Ending 5/31/2023]	1,017	29,845	30,862	3.3%
PSH	Compass Housing Alliance	Cascade Womens PSH	4,537	133,149	137,686	3.3%
PSH	Plymouth Housing Group	7th and Cherry	10,341	303,596	313,937	3.3%
PSH	Transitional Resources	Avalon Place	1,687	49,104	50,791	3.3%
Subtotal CoC Inflation			643,506	18,725,369	19,368,875	3.3%
			9,287,854	47,191,861	55,479,715	16.7%

King County					
Program	Agency	Project	One-Time Funding	Total Funding	One-Time as % of Total
Shelter	The Salvation Army	TSA SODO Shelter	\$2,710,019	\$2,710,019	100%
Shelter	Mary's Place	Eastside Family shelter	\$201,000	\$201,000	100%
Shelter	LIHI	Tiny House Village - Tukwila	\$674,996	\$674,996	100%
Shelter	The Salvation Army	SODO optimization	\$770,188	\$770,188	100%
Shelter	The Salvation Army	Jefferson St Shelter (KC facility)	\$598,224	\$598,224	100%
			\$4,954,427	\$4,954,427	

2024 REVENUE
Sources of funding approved in the RHA's 2024 Budget with percent of total budget are as follows:

Source	Amount	%
City of Seattle		
- Community Development Block Grant (CDBG)	\$3,178,870	1.3%
- Emergency Solutions Grant (ESG)	\$800,474	0.3%
- General Fund	\$89,408,906	35.9%
- Office Of Housing Housing Levy	\$1,790,714	0.7%
- Jump Start	\$3,676,832	1.5%
- Coronavirus Local Fiscal Recovery	\$5,811,671	2.3%
<i>Subtotal City of Seattle</i>	<i>\$104,667,467</i>	<i>42.0%</i>
King County		
- Document Recording Fees	\$12,317,143	4.9%
- Rental Assistance Housing Program (RAHP)	\$715,000	0.3%
- Consolidated Homeless Grant	\$3,961,166	1.6%
- ESG	\$180,000	0.1%
- CDBG	\$358,029	0.1%
- Housing and Emergent Needs (HEN)	\$24,751,954	9.9%
<i>Subtotal King County</i>	<i>\$42,283,292</i>	<i>17.0%</i>
Other Sources		
- North King County ILA	\$249,317	0.1%
- HUD Continuum of Care	\$68,023,847	27.3%
- Department of Commerce Right of Way Program	\$28,712,550	11.5%
- Medicaid Reimbursement (Projection)	\$5,197,920	2.1%
<i>Subtotal Other Sources</i>	<i>\$102,183,634</i>	<i>41.0%</i>
Total 2024 RHA Funding	\$249,134,393	100.0%

2023-2024 REVENUE
Revenue Comparisons for 2023 and 2024 are provided below:

Source	2023	2024	Change	%
City of Seattle - Base and Ongoing				
- Community Development Block Grant (CDBG)	\$3,178,870	\$3,178,870	\$0	0.0%
- Emergency Solutions Grant (ESG)	\$800,474	\$800,474	\$0	0.0%
- General Fund (1)	\$79,571,824	\$88,188,906	\$8,617,082	10.8%
- Office Of Housing Housing Levy	\$1,790,714	\$1,790,714	\$0	0.0%
- Short Term Rental Tax	\$3,535,415	\$3,676,832	\$141,417	4.0%
<i>Subtotal City of Seattle - Base and Ongoing</i>	<i>\$88,877,297</i>	<i>\$97,635,796</i>	<i>\$8,758,499</i>	<i>9.9%</i>
King County - Base and Ongoing				
- CDBG	\$378,534	\$358,029	-\$20,505	-5.4%
- Consolidated Homeless Grant	\$6,785,511	\$3,961,166	-\$2,824,345	-41.6%
- Document Recording Fees	\$9,536,996	\$11,894,641	\$2,357,645	24.7%
- ESG	\$143,269	\$180,000	\$36,731	25.6%
- Housing and Emergent Needs (HEN)	\$23,547,820	\$24,751,954	\$1,204,134	5.1%
- Rental Assistance Housing Program (RAHP)	\$685,000	\$715,000	\$30,000	4.4%
- Local Contributions (Formerly United Way of King County)	\$0	\$200,000	\$200,000	
<i>Subtotal King County - Base and Ongoing</i>	<i>\$41,077,130</i>	<i>\$42,060,790</i>	<i>\$983,660</i>	<i>2.4%</i>
Other Sources - Ongoing				
- North King County ILA	\$249,317	\$249,317	\$0	100.0%
- HUD Continuum of Care	\$27,490,908	\$68,023,847	\$40,532,939	147.4%
- Department of Commerce Right of Way Program (2)	\$16,620,345	\$28,512,550	\$11,892,205	71.6%
- Medicaid Reimbursement (Projection) (3)	\$0	\$5,197,920	\$5,197,920	100.0%
- In Kind (Rent)	\$422,502	\$422,502	\$0	0.0%
<i>Subtotal Other Sources- Ongoing</i>	<i>\$44,783,072</i>	<i>\$102,406,136</i>	<i>\$57,623,064</i>	<i>128.7%</i>
Other Sources - Ongoing				
Total Base and Ongoing	\$263,614,796	\$242,102,722	-\$21,512,074	-8.2%
City of Seattle - One Time				

Schedule B - Revenue

- General Fund	\$6,730,884	\$1,220,000	-\$5,510,884	-81.9%
- CDBG-CARES (4)	\$2,993,344		-\$2,993,344	-100.0%
- ESG - CARES (5)	\$6,882,510		-\$6,882,510	-100.0%
- JumpStart (6)	\$2,095,532	\$0	-\$2,095,532	-100.0%
- Coronavirus Local Fiscal Recovery (CLFR) (7)	\$6,116,521	\$5,811,671	-\$304,850	-5.0%
<i>Subtotal Other Sources- City of Seattle - One Time</i>	<i>\$24,818,792</i>	<i>\$7,031,671</i>	<i>-\$17,787,120</i>	<i>-71.7%</i>
King County - One Time				
- CDBG-CARES	\$955,786	\$0	-\$955,786	-100.0%
- State CDBG (CARES)	\$516,508	\$0	-\$516,508	-100.0%
- State CDBG (CARES) (8)	\$3,173,614	\$0	-\$3,173,614	-100.0%
- State ESG (8)	\$868,491	\$0	-\$868,491	-100.0%
- State ESG (CARES) (8)	\$290,000	\$0	-\$290,000	-100.0%
- Shelter Program Grant (9)	\$2,484,676	\$0	-\$2,484,676	-100.0%
- Veterans, Seniors, Housing, Services Levy (10)	\$1,100,000	\$0	-\$1,100,000	-100.0%
- ARPA/CLFR One-Time Adds	4,925,586	\$0	-\$4,925,586	-100.0%
- Lodging Tax	\$294,776	\$0	-\$294,776	-100.0%
- Local Funds (Formerly United Way of King County)	\$1,157,455	\$0	-\$1,157,455	-100.0%
- Laird Norton	\$26,680	\$0	-\$26,680	-100.0%
- Vitology	\$85,812	\$0	-\$85,812	-100.0%
- General Fund	\$305,000	\$0	-\$305,000	-100.0%
- Trueblood	\$139,050	\$0	-\$139,050	-100.0%
<i>Subtotal Other Sources- King County - One Time</i>	<i>\$16,323,434</i>	<i>\$0</i>	<i>-\$16,323,434</i>	<i>-100.0%</i>
Other Sources - One-Time				
We Are In - Partnership for Zero	\$5,129,662	0	-\$5,129,662	-100.0%
Commerce - Right of Way - CLFR	\$5,988,932	0	-\$5,988,932	-100.0%
Raikes Foundation - Youth and Young Adult Policy	\$150,000	0	-\$150,000	-100.0%
<i>Subtotal Other Sources- One Time</i>	<i>\$11,268,594</i>	<i>\$0</i>	<i>-\$11,268,594</i>	<i>-100.0%</i>
Subtotal One-Time Funding	\$52,410,820	\$7,031,671	-\$45,379,148	-86.6%
Total RHA Funding	\$227,148,319	\$249,134,393	\$21,986,075	9.68%

Footnotes:

(1) 2023 City General Fund includes Carry Forward

(2) Includes requested carryforward, amount is subject to change based upon legislative action

(3) Based on research in preparation to fund Partnership for Zero work with Medicaid Reimbursement the RHA anticipates that 85% of Partnership for Zero costs will be reimbursed by Medicaid.

(4) Multi-year funding through June 2023

(5) Multi-year funding through September 2023

(6) Multi-year funding through December 2023

(7) Multi-year funding through December 2024

(8) Pending Identification of ongoing funding

(9) Expected to be re-authorized for 2024

(10) Expected to be renewed by voters for 2024

Schedule C - Expenditures

PROJECTED EXPENDITURES

2024 total expenditures by funding source are outlined as follows:

Program	City of Seattle						King County						Other Sources				Total	%
	CDBG	ESG	OH Housing			DRF	RAHP	CHG	ESG	CDBG	HEN	North King County ILA	HUD Continuum of Care	Department of Commerce Right of Way	Medicaid Reimbursement			
			General Fund	Levy	Jump Start											CLFR		
Diversion			\$2,633,212										\$3,601,952			\$6,235,164	2.5%	
Enhanced Day Hygiene			\$10,943,677													\$10,943,677	4.4%	
Enhanced Shelter	\$3,154,270	\$800,474	\$29,598,440			\$5,283,338	\$8,010,530	\$473,160	\$1,158,772	\$96,278	\$159,495	\$249,317		\$24,741,789		\$73,725,863	29.6%	
HEN Programs											\$24,041,954					\$24,041,954	9.7%	
Outreach and Engagement			\$6,486,621													\$6,486,621	2.6%	
Permanent Supportive Housing			\$2,349,226		\$3,676,832								\$32,493,400			\$38,519,458	15.5%	
Prevention			\$2,451,797	\$1,361,763												\$3,813,560	1.5%	
Rapid Rehousing			\$5,376,070	\$428,951			\$464,091		\$2,562,394	\$83,722			\$24,803,763			\$33,718,991	13.5%	
RAPs							\$395,000				\$198,534					\$593,534	0.2%	
Safe Parking			\$3,687,249													\$3,687,249	1.5%	
System							\$1,322,020		\$125,000							\$1,447,020	0.6%	
Transitional Housing			\$1,760,611				\$195,000	\$241,840	\$115,000				\$3,215,380			\$5,527,831	2.2%	
Villages			\$13,729,206													\$13,729,206	5.5%	
Youth Programs							\$530,000									\$530,000	0.2%	
RHA Admin and Operations	\$24,600		\$4,440,216			\$528,334	\$1,400,502					\$710,000	\$2,827,362	\$3,970,761		\$13,901,775	5.6%	
RHA Admin and Operations - Partnership for Zero (1)															\$6,077,510	\$6,077,510	2.4%	
Inflation			\$5,952,581													\$5,952,581	2.4%	
Total	\$3,178,870	\$800,474	\$89,408,906	\$1,790,714	\$3,676,832	\$5,811,671	\$12,317,143	\$715,000	\$3,961,166	\$180,000	\$358,029	\$24,751,954	\$249,317	\$66,941,857	\$28,712,550	\$6,077,510	\$248,931,993	100.0%

Schedule D - Operations and Administration Budget

RHA Administration and Operations

RHA 2024 Operations Schedule with comparison to 2023 funding and summary of sources of funds approved for Operations is provided below :

Operations Funding by Source		
Source	2024	%
City of Seattle		
CDBG	24,600	0.1%
General Fund	4,440,216	23.2%
CLFR	528,334	2.8%
<i>Subtotal City of Seattle</i>	<i>4,993,150</i>	<i>26.1%</i>
King County		
In-Kind (Rent)	422,502	2.2%
DRF	978,000	5.1%
HEN	710,000	3.7%
<i>Subtotal King County</i>	<i>2,110,502</i>	<i>11.0%</i>
Other Sources		
HUD Continuum of Care	2,827,362	14.8%
WA State Department of Commerce	3,970,761	20.8%
Medicaid Reimbursement	5,197,920	27.2%
<i>Subtotal Other Sources</i>	<i>11,996,043</i>	<i>62.8%</i>
Total Admin Funding	\$19,099,695	100.0%

Cost Category	2023	2024	Change	
Staffing				
CEO Team	\$2,639,308	\$2,639,308	0%	Includes CEO, Deputy CEO, Chief of, Staff Sub-Regional Planning, Communications and Intergovernmental Relations, and Equity and Justice teams
Programs and Performance	\$4,245,878	\$4,245,878	0%	
Community Impact	\$1,052,291	\$1,052,291	0%	
Ombuds	\$691,200	\$691,200	0%	
Admin	\$2,398,237	\$2,398,237	0%	
Partnership for Zero	\$3,513,675	\$5,400,000	35%	Reflects additional program staff for Medicaid compliance; presuming 85% claim reimbursement
Subtotal Staffing	\$14,540,589	\$16,426,914	11%	<i>Assumes a 5% vacancy rate on average over the course of the year</i>
Overhead				
Equipment	\$322,792	\$322,792	0%	
Office Expenses	\$607,576	\$612,026	1%	
Other Operating Cost	\$397,364	\$485,438	22%	Added funding for Partnership for Zero (rental space, etc.)
Outreach	\$626,000	\$681,765	9%	
Professional Services	\$1,009,330	\$728,000	-28%	Due to contract services for system rebid that will not be needed in 2024
Software	\$1,774,550	\$722,350	-59%	\$1.2 million HMIS contract shifted to program expenditure in 2024 budget
Rent (In-Kind):	\$423,000	\$422,502	0%	
Subtotal Overhead	\$5,160,612	\$3,552,371	-31%	
TOTAL Operations	\$19,701,201	\$19,979,285	1%	
Operating as % of Program	\$0	8.71%		
Available Funds	\$19,701,201	\$19,099,695		
Over/Under		-\$879,590		RHA will prioritize this gap in the 2024 carry forward request to City and County