

# KCRHA 5-Year Plan

Governing Committee Presentation  
6.1.23



**One Goal:**

**Bring unsheltered people inside – in a way that meets their needs – as swiftly as possible.**



## What is the Need?

In one year, **53,000 people** experience homelessness in King County.

*This number is much larger than we previously understood.*

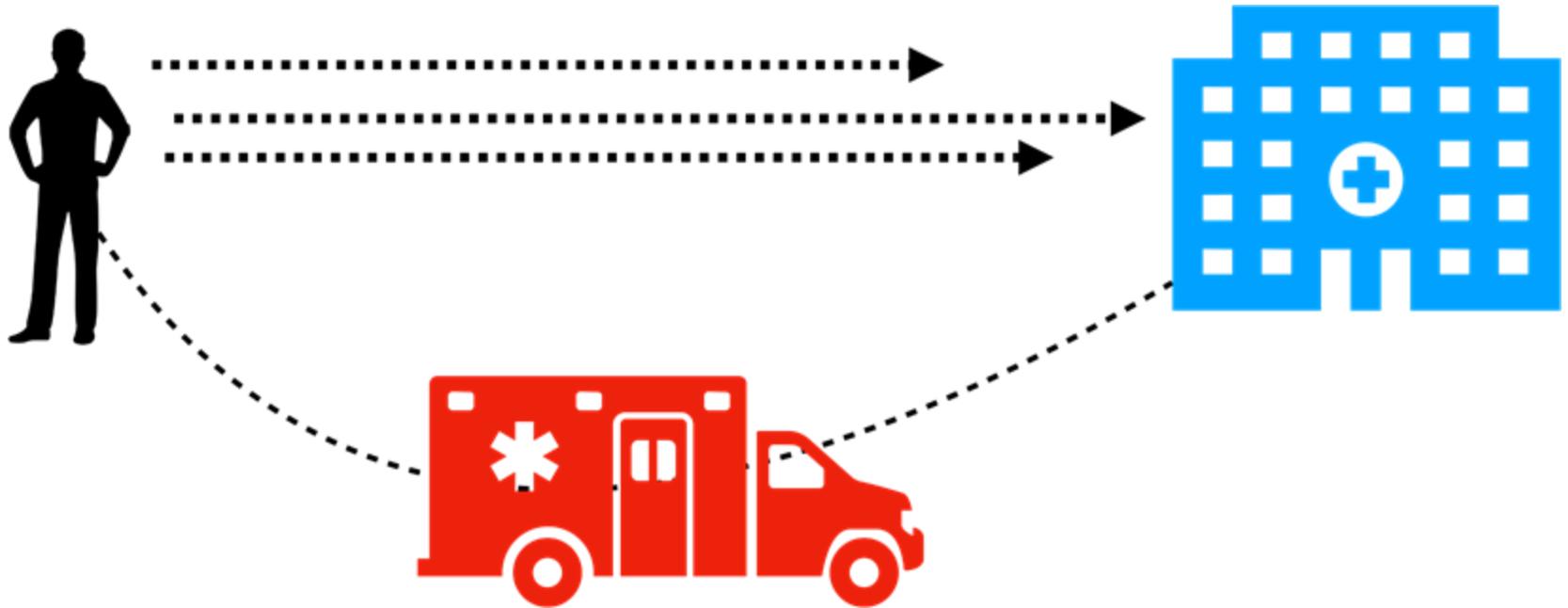
***Our system does not currently have the resources to meet this need.***

The need is greatest among Black and African American, Native and Indigenous, Trans and Gender Non-Conforming people.

### What is the system capacity?

- **Housing:** The system has a total of 12,644 units of Permanent Supportive Housing, Rapid Rehousing or Vouchers.
- **Shelter:** 6,464 people were sheltered on one night in January 2023; this means our shelters are 91% full.
- **Gap:** To move 53,000 people inside, we would need to create 18,200 units of temporary shelter or housing by 2027.

# KCRHA is the crisis response system



## Key Elements of the Plan:

1. **Unifies and coordinates** funding and policy.
2. Improves system-wide **efficiency, effectiveness, and accountability.**
3. Invests in policies and **programs with proven outcomes.**

## **Budget Constraints:**

**This plan operates within KCRHA's current budget.**

- Our system moved 5,600 households into permanent housing in 2022, an increase over the previous two years.
- We expect to house even more people in 2023.
- But, additional resources would be needed to respond to all 53,000 people experiencing homelessness.

## What success looks like:



**Every service provider** has what they need to do the work well.



**All service providers** are connected and coordinated to be efficient and effective.



**Multiple systems** work together to prevent homelessness.

## Less unsheltered homelessness.

## With Service Providers



- Build on what service providers are already doing well.
- Support best practices.
- Fund the programs that people want.
- Pay fair wages to workers.

## With the Network of Service Providers



- Measure progress for accountability.
- Collect better data and use it to match people to services.
- Coordinate as a team to be more efficient.
- Increase use of federal social programs.

## Across Systems



- No wrong door to accessing services.
- People can get the help they need, because systems like homelessness, health, education, foster care and employment are working together to prevent homelessness.

### **We will know we are successful when:**

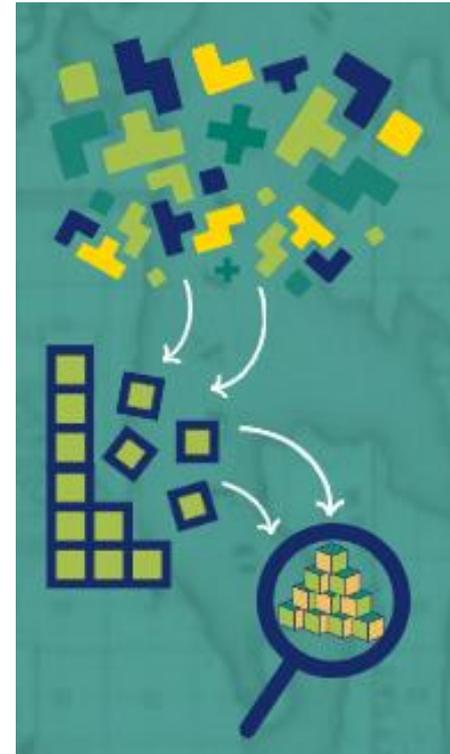
- We have **more** shelter beds and housing options to direct people to.
- People have the services they need and can move through the system **quickly**.
- **Fewer** people return to living outside after shelter.
- More people are **permanently housed**.

## **Transformative Change:**

**Year 1:** Build the infrastructure

**Years 2 and 3:** Planning and  
Executing System Re-Bid

**Years 4 and 5:** System Impacts +  
Continuous Improvement



## Years 1-2 Actions:

- **Streamlining the contracting process** to ensure timely and reliable collaboration with service providers.
- **Optimizing existing funding in our current budget** by restructuring and re-procuring service contracts.
- **Leveraging federal funding**, including use of Medicaid funds, and advocacy with federal partners for expansion of housing investments.
- **Increasing capacity for services** like outreach, shelter, and emergency housing when funding is available.
- **Improving data** and dashboards, including better information about populations disproportionately impacted.

## Years 1-2 Actions:

- Developing a **real-time bed availability** tool so all service providers can match people to beds faster.
- Improving wrap-around supports to people with behavioral health needs through **partnership**.
- Improving **severe weather response** across all sub-regions.
- Increasing support and funding for **BIPOC organizations**.
- Developing programs in partnership with **Youth and Young Adults**.
- Continuing to refine the pilot of the **Housing Command Center** model of emergency management response to unsheltered homelessness.

## What will be different?

- **Service providers will have better data** that allows them to serve people faster and more effectively.
- **Systems such as foster care and health care will collaborate with KCRHA** to prevent homelessness.
- **More people will move inside,** and have the housing, shelter, and services they need.

# **It Takes All of Us Working Together**

Every person deserves to  
have a roof over their head.



**Thank You**



### **Go First Strategies For New Funding**

- **Expand Shelter and Emergency Housing**
- **Expand Medical Recuperation and High-Acuity Programs**
- **Pilot Cash Transfer Programs for YYA and Families**
- **Scale Diversion Programming**
- **Pivot from Severe Weather to Seasonal Shelter**
- **Funding for Staff Wages**
- **System Capacity Building**