

Implementation Board
King County Regional Homelessness Authority

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KCRHA Implementation Board Meeting Minutes

Wednesday,

December 14, 2022 Roll Call:

2:00pm to 4:00pm Virtual Meeting Link

Available at

<https://regionalhomelessnesssystem.org/>

| Last | First | Present | Absent | Notes |
|------------|---------|---------|--------|-------------|
| Anderson | Carey | X | | |
| Brandon | Okeisha | X | | |
| Caminos | Nate | X | | |
| Carvalho | Paula | X | | |
| Chelminiak | John | X | | |
| Maritz | Ben | X | | |
| McHenry | Gordon | X | | (Came late) |
| Pattenaude | Damien | X | | |
| Ramos | Michael | X | | |
| Rankin | Sara | X | | |

Land Acknowledgement - Simha Reddy

Public Comment

Consent Agenda - Simha Reddy

- Board Minutes
 - motioned to approve
 - Second by
 - All approved unanimously (no restrictions or modifications)

Five-Year Plan Presentation - Owen Kajfasz & Alexis Mercedes Rinck

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Our Five Year Plan is our shared roadmap. - It is an evidence-based, data driven tool to align our work and decision making in service of our neighbors experiencing homelessness, and our community as a whole.

- More than 62,000 people in King County experienced homelessness at least once in 2022.
- However, not all these experiences are unsheltered.
- Modeling indicates that the system must rapidly scale to end unsheltered homelessness for approx. 23,000 people per year over the next five years.

Our Role

The King County Regional Homelessness Authority was established to lead a unified approach to dramatically reduce the number of unsheltered people in our communities

- Our community has long known many of the solutions to homelessness
- Our agency offer the infrastructure, coordination and centralization of resources and work to make that scale possible

How We got Here

The Plan:

| NIS Report 2019 | Interlocal Agreement 2019 | Regional Action Framework 2020 | Community Engagement 2021-2022 | Five Year Plan |
|--|--|--|---|-------------------|
| *10 Action Steps *Unified Theory of *Change *One Regional Authority *Funders Collaborative *Person-Centered Design *Accountability to People Experiencing Homelessness | *Establishes KCRHA *Unifies funding from Seattle & King County *Defines guiding principles | *Four focal points needed to solve homelessness 1-Collaboration and coordination 2-Affordable and supporting housing 3-Crisis Response 4-Related Systems and Services (health, justice, social safety net) | *Sub-Regional Planning *38 workshops in Summer of 2022 *Focus on sub-populations in Fall 2022 | *Seven Strategies |

[5YP Deck for IB 12.8.22 \(kcrha.org\)](#)

What we know: Housing is the solution to homelessness - we also know that the path to housing is different for every community member based on their unique experiences

3 Core principles guide our Plan

- Homelessness is solvable
- Solving it comes by centering the real life experiences of those who've been unsheltered
- By applying principles of equity and justice, our communities; solutions will benefit everybody.

Our Roadmap Centers Seven Goals

- Dramatically reduce unsheltered homelessness
 - We need to:
 - Expand temporary and permanent housing to meet our community's need

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- Improve housing and supports for individuals with the most significant needs
- Assess and update our existing infrastructure
- Scale up “Partnership for Zero” to achieve “Functional Zero”
- Restructure the Service System
 - Scale prevention and diversion to reduce inflow
 - Optimize funding for services and operations
 - Support our front-line workers and stabilize the workforce
 - Redesign our outreach services to geographically cover our entire county, serve those who need it most, and improve coordination
 - Improve our severe weather responses
 - Grow and diversify our portfolio of service providers
 - Standardize and support person-centered healing
- Deliver accessible, accountable and responsive services
 - Develop and refine the Ombuds process of ensuring that services are accountable to people experiencing homelessness
 - Develop continuous feedback channels for program participants (web and mobile)
 - Develop a process for participants to control and manage their own personal data (HMIS)
 - Support real-time information on resource availability
- No Family with Children sleep outside
 - Improve coordination so all families experiencing homelessness have rapid pathways to housing
 - Partner with healthcare and education systems to prevent homelessness and provide wrap-around services
 - Expand evidence-based program interventions, and scale up what we know works No Family with Children Sleeps Outside
- Every Unaccompanied Youth and Young Adult has a home
 - Expand housing and program interventions for youth and young adults
 - Collaborate across the system to prevent youth and young adult homelessness, and reduce inflow into the system
 - Integrate a strengths-based and healing approach across all programs and policies
 - Develop a coordinating body of Youth and Young Adults to inform our system
- The Region acts as one to address Homelessness

2023 Budget Planning

| Components | KCRHA Role |
|-------------------------------------|------------------------------|
| Coordination and Foundational Items | Facilitation and Partnership |
| Affordable and Supportive Housing | Advocacy |
| Crisis Response | Implementation |
| Mainstream System and Services | Advocacy & Partnership |

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Current System Analysis

- Emergency Housing Target Performance Comparison

| Program Type | Exit Rate to PH | Cost Per Exit | Avg. Length of Stay in 2021 | Rate of Return to Homelessness |
|------------------------------|-----------------|---------------|-----------------------------|--------------------------------|
| Emergency Housing Modeled | 95% | \$16,190 | 203 | 5% |
| Emerg. Housing (2022 Prelim) | 54% | ** | 237 | 6% |
| Emerg. Shelter | 18% | \$60,048 | 119 | 14% |
| THV's | 45% | \$64,893 | 356 | 10% |
| Transitional Housing | 65% | 23,505 | 289 | 15% |
| Rapid Re-Housing | 71% | 44,464 | 264 | 4% |

Provider Wages Are not Sustainable - Provider and workforce capacity to expand programs to scale is extremely limited.

Basis for 2023 Incremental Requests

| GAPS IN CURRENT SERVICES | Ongoing Effects of COVID-19 | KCRHA OPERATIONS FUNDING |
|--|--|---|
| High Acuity Shelter Emergency Housing Safe Parking Severe Weather | Daytime Community Spaces Provider Wages | Right-size the KCRHA staffing needed to fully support this work |

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Safe Parking

| WHAT ARE WE BUYING | WHAT WE ARE GETTING | WHAT ARE THE OUTCOMES |
|--|--|---|
| 6-7 sites 20 vehicles per site 130 of vehicles at any one time 195 vehicles served annually | A safe and stable place for people living in their vehicles to stay while waiting for permanent options An efficient and effective way of connecting people living in vehicles to services Vehicle specific service | Better and quicker service outcomes for people living in vehicles Fewer people dying in their cars |

Daytime Community Spaces

| WHAT ARE WE BUYING | WHAT WE ARE GETTING | WHAT ARE THE OUTCOMES |
|---|--|---|
| Up to 12 new sites Enhancements to existing sites Up to 740 people served at any one time Up to 1,480 people served per year | Places for people experiencing unsheltered homelessness to be in the daytime A consistent place for people to connect to services Uses community centers as a mode | Natural connection to services Expanded geographic service availability Safe, stable alternatives to being outside during the day |

Emergency Housing

| WHAT ARE WE BUYING | WHAT WE ARE GETTING | WHAT ARE THE OUTCOMES |
|--|---|---|
| Could include single family homes, hotels, SRO's or other buildings Up to 345 additional beds Start-up Costs | A dignified place for people to wait for permanent housing Stability and life skills A better option than the current harmful shelter | Increased retention of permanent options Faster pathway off street into interim housing while waiting for permanent housing Free up space in existing |

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| | | |
|----------------------------------|--------|----------|
| Dedicated resident support staff | models | shelters |
|----------------------------------|--------|----------|

High Acuity Shelter

| WHAT ARE WE BUYING | WHAT WE ARE GETTING | WHAT ARE THE OUTCOMES |
|---|---|--|
| 55 high acuity shelter beds Onsite medical and behavioral health staff | Specialized health services to stabilize people in acute need | More successful placements for people with high needs Save costs to providers and the public arising from sufficient levels of services for high acuity individuals |

Severe Weather/Emergency Response

| WHAT ARE WE BUYING | WHAT WE ARE GETTING | WHAT ARE THE OUTCOMES |
|---|---|--|
| Countywide funding for heat and fire/smoke emergency/ pandemic-related emergencies, as well as shelter expansion, supply or other needs | Support for people to safely shelter in place during severe weather and other emergencies Expanded shelter availability during emergencies | Support a Countywide response Save lives of people living unsheltered who choose to shelter in place during severe weather events or who cannot access limited available shelter |

Additional Operating Costs

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| WHAT ARE WE BUYING | WHAT WE ARE GETTING | WHAT ARE THE OUTCOMES |
|---|---|---|
| Additional staff and overhead funding for program design and implementation | Increased administrative support for providers Brings KCRHA Operating costs to 10% of total budget (Most provider budgets are 15%) | Faster contract execution Improved provider capacity and performance Better data and performance management |

Adjourn