



Governing Board

March Regular Meeting

Theory of Change

If we create a homelessness response system that centers the voices of people with lived experience of homelessness, then we can focus on responding to needs and eliminating inequities, to end homelessness for all.

Date & Time

March 20, 2025; 10:00 a.m. – 12:00 p.m.

Location

Ruth Fisher Board Room (Sound Transit) 401 South Jackson Street, Seattle; Zoom

Agenda

A. Call to Order

Chair

Theory of Change

Land Acknowledgement

B. Roll Call

C. Chair Pro Tempore Election

D. Approval of the Consent Agenda

Approval of February 2025 Governing Board Meeting Minutes

E. CEO Updates — *Dr. Kelly Kinnison*

F. Public Comment

G. Lived Experience Member Introductions

H. Briefings

Briefing No. 2025-01

Continuum of Care 101

— *Dorsol Plants, Continuum of Care Co-Chair*

— *Ruby Romero, Continuum of Care Co-Chair*

— *Kelsey Beckmeyer, Continuum of Care Manager, KCRHA*

Briefing No. 2025-02

Severe Weather Response

— *Monica Irons, Director of Planning and Special Projects, KCRHA*

— *Tony Machacha, Manager of Emergency Operations in Planning & Special Projects, KCRHA*

I. Adjournment

Next Regular Meeting

April 17, 2025; 10:00 a.m. – 12:00 p.m.

NOTICE: The Governing Board can be called in to Executive Session as needed, pursuant to RCW 42.30.110.





KCRHA Governing Board

Regular Meeting Minutes

February 20, 2025

10:00am – 12:00pm PST

Chair Pro Tempore: Ed Prince

Clerk: Affiong Ibok and Lisa Edge

A. Call to Order

The KCRHA Governing Board met virtually on February 20, 2025, pursuant to the Interlocal Agreement. The meeting began at 10:02am PT. The Theory of Change and Land Acknowledgement were read by Board Member Ed Prince.

B. Roll Call

<i>Last</i>	<i>First</i>	<i>Present</i>	<i>Absent</i>	<i>Notes</i>
<i>Constantine</i>	<i>Dow</i>		X	<i>Present at 10:05am. Absent at vote.</i>
<i>Baron</i>	<i>Jorge</i>	X		
<i>Balducci</i>	<i>Claudia</i>	X		
<i>McQuarter Jr.</i>	<i>Roosevelt</i>	X		
<i>Birney</i>	<i>Angela</i>		X	
<i>Prince</i>	<i>Ed</i>	X		
<i>Backus</i>	<i>Nancy</i>	X		
<i>Moore</i>	<i>Cathy</i>	X		
<i>Harrell</i>	<i>Bruce</i>	X		
<i>Nelson</i>	<i>Sara</i>		X	<i>Present at 10:13am</i>
<i>Green</i>	<i>Lamont</i>	X		

A quorum was present at 10:05am with 9 members.

C. Chair Pro Tempore

Member Backus nominated Member Prince. This nomination was seconded by Member Green. Member Prince was elected as Chair Pro Tempore via unanimous voice vote.

D. Approval of the Consent Agenda



Member Backus moved to approve the consent agenda. This nomination was seconded by Member Moore. The motion passed unanimously by voice vote.

There was one item on the consent agenda: approving the 2024 December minutes.

E. CEO Updates

CEO Kinnison provided an update which covered KCRHA's federal funding update and the launch of the new Salesforce grants management system on January 27th. She announced that KCRHA has completed 98 percent of contract renewals and paid 99% of 2024 provider invoices, an improvement from last year. KCRHA announced that the Master Services Agreements are on track to be completed sooner than in earlier years. She also announced a Severe Weather RFQ process which will help KCRHA expedite the procurement process. Finally, she provided updates on the District 5 shelter, her attendance at the CoC convening on January 27th, the upcoming Governing Board retreat, and the status of the bylaws.

F. Public Comment

The following people spoke.

Zsa Zsa Floyd

Public Comment Closed at 10:17am.

Member Green provided feedback after public comment closed that public comment should not be limited to what is on the agenda.

At 41:08 Member Roosevelt moves that KCRHA Governing Board removes the requirement that public comment is limited to the agenda. Member Green seconded the motion. Members asked for greater clarity on what the motion was. Roosevelt stated the motion "I move that the King County Regional Homelessness Authority Governing Board remove the requirement that public comments be limited to items that are on the agenda" if it pertains to unsheltered homelessness which will ensure that all voices, especially those with lived experience, can bring forward urgent and relevant concerns without restriction which is essential to fostering transparency.

*Member Backus made a friendly amendment that the comments be within the Board's purview. Chair Prince called a voice vote on the amendment motion which passed. Member Backus asked about voting on the original motion. Chair Prince called a voice vote on the original motion, which passed. **** Governing Board rules amended to allow public comment on items within the Board's purview. *****

G. Presentations



Program Performance Report, Q3 — Owen Kajfasz, KCRHA Community Impact Senior Director

H. Resolutions

KCRHA Funding Model Presentation

- *James Rouse, CFO, KCRHA*
- *Tiffany Brooks, Deputy CFO, KCRHA*

RESOLUTION No. 2025-01

A RESOLUTION authorizing extension of a lease with the Central Puget Sound Regional Transit Authority.

- *Jeff Simms, Senior Director of Policy, KCRHA*

<i>Last</i>	<i>First</i>	<i>Aye</i>	<i>Nay</i>	<i>Abstain</i>	<i>Notes</i>
<i>Constantine</i>	<i>Dow</i>				<i>Not present during vote.</i>
<i>Baron</i>	<i>Jorge</i>	<i>X</i>			
<i>Balducci</i>	<i>Claudia</i>	<i>X</i>			
<i>McQuarter Jr.</i>	<i>Roosevelt</i>	<i>X</i>			
<i>Birney</i>	<i>Angela</i>	<i>X</i>			
<i>Prince</i>	<i>Ed</i>	<i>X</i>			
<i>Backus</i>	<i>Nancy</i>	<i>X</i>			
<i>Moore</i>	<i>Cathy</i>	<i>X</i>			
<i>Harrell</i>	<i>Bruce</i>	<i>X</i>			
<i>Nelson</i>	<i>Sara</i>	<i>X</i>			
<i>Green</i>	<i>Lamont</i>	<i>X</i>			

The motion passed with 9 votes.

I. Adjournment

Member Backus moved to adjourn. It was seconded by Balducci and passed unanimously.



Next Regular Meeting

March 20, 2025; 10:00 am– 12:00 pm PT

NOTICE: The Governing Board can be called in to Executive Session as needed, pursuant to RCW 42.30.110.



KCRHA
King County Regional Homelessness Authority

Continuum of Care Overview

Governing Board

March 20, 2025

*Dorsol Plants, Continuum of Care Board Co-Chair
Ruby Tuesday Romero, Continuum of Care Board Co-chair
Kelsey Beckmeyer, KCRHA Continuum of Care Manager*

Topics

- The three W's of the Continuum of Care:
 - What
 - Why
 - Who
- Our Continuum Ecosystem
- The How: Program Components and Requirements
- 2024 Successes
- FY24 NOFO Overview
- 2025 HUD Requirements



What is the CoC?

1. Geographical Region designated for funding
2. Groups of committed community members and organizations that are collaborating to end homelessness in their geographical area.
3. The federal *Continuum of Care* program and grant allocation process per CFR 24.578



Why was the CoC developed?



CFR 24 .578.1 - Purpose and Scope

- (1) Promote **community wide commitment** to the goal of ending homelessness;
- (2) Provide funding for efforts by nonprofit providers, States, and local governments to quickly rehouse homeless individuals (including unaccompanied youth) and families, while **minimizing the trauma and dislocation caused to homeless individuals, families, and communities by homelessness**;
- 3) **Promote access to** and effective utilization of mainstream programs by homeless individuals and families; and
- (4) **Optimize self-sufficiency** among individuals and families experiencing homelessness.



Who is the Continuum?

- People with Lived and **Living** Experience of Homelessness
- Nonprofit Homeless Assistance Providers (Service Providers)
- Domestic Violence Survivors, Service Providers, and/or Advocates
- Faith-Based Organizations
- Businesses
- Advocates
- Public Housing Agencies
- Social Service Providers
- Mental Health Agencies
- Hospitals
- Universities
- Affordable Housing Developers
- Law Enforcement
- Organizations that Serve Veterans



Our Ecosystem

Membership

Approval of the Charter
Board Member Election
CoC Planning

KCRHA

Collaborative Applicant
CE/ HMIS Lead
System Performance Reporting
CoC Planning

CoC Board

NOFO, System Performance,
Committee Work Oversight,
Organize & Plan Convenings
CoC Planning



Boards, Committees, & Workgroups

Youth Action Board

- Oversight of YHDP projects
- Consultation on YYA Policy
- Youth Convening

System Performance Committee

- Oversight of HMIS & System Performance Metrics (SPM)
- Point-in-Time (PIT) Count Preparation & Housing Inventory Count (HIC)

Coordinated Entry Committee

- Oversight of CE Systems
- Policies & Procedures

NOFO Workgroup

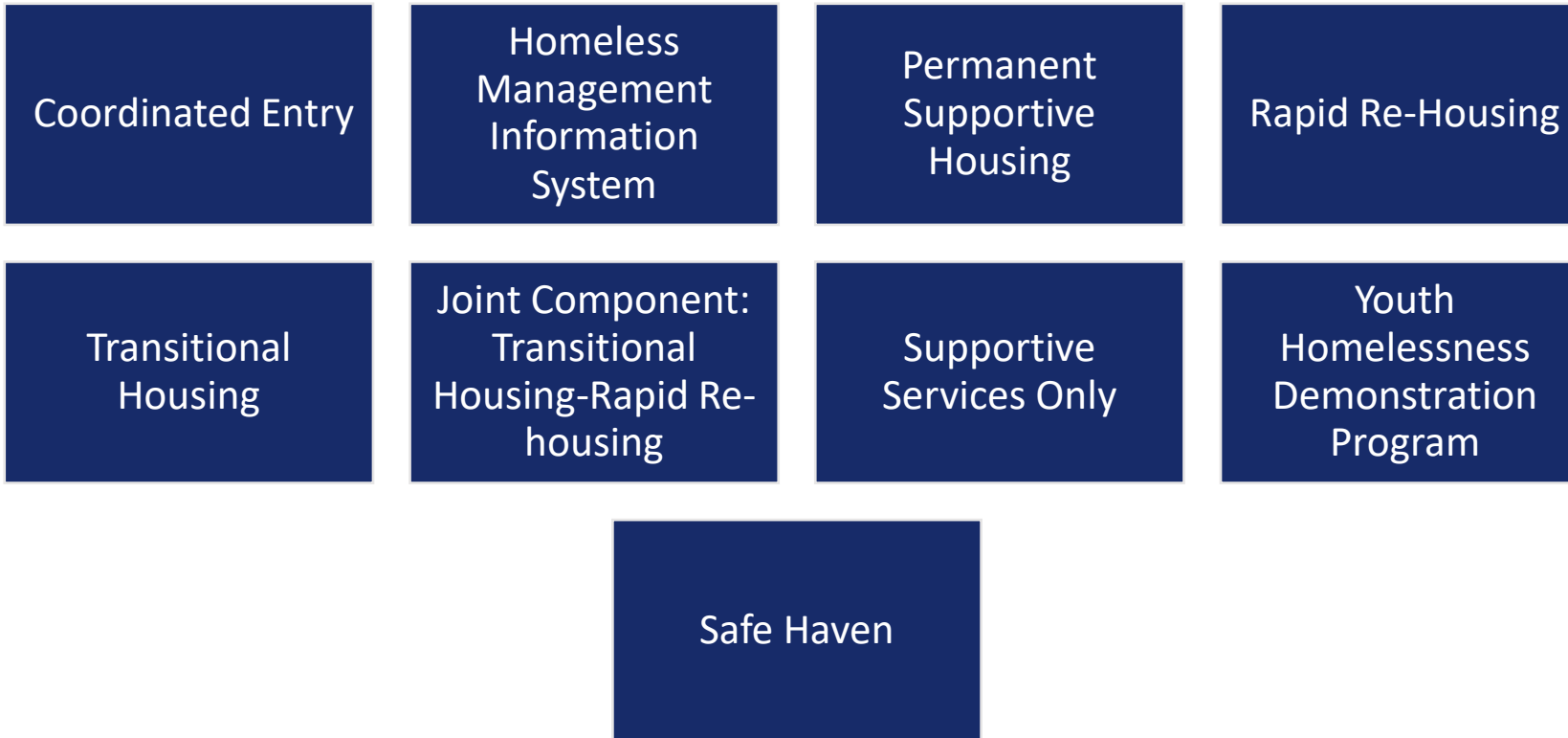
- Update Application for Local Competition
- Refine Scoring Matrix
- Set Values & Priorities

Cross Cutting Policy Workgroup

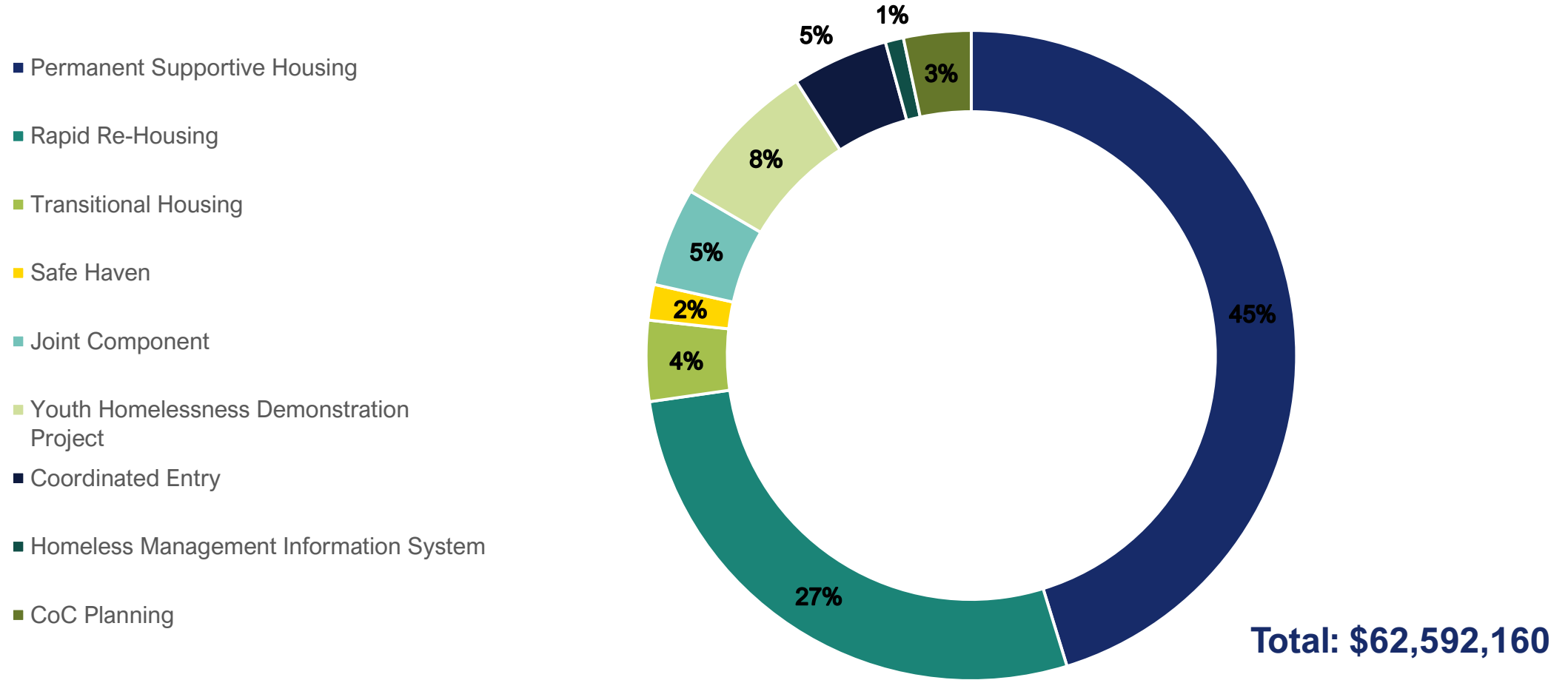
- Evaluate Written Standards
- Recommendations for New/Updated Policies



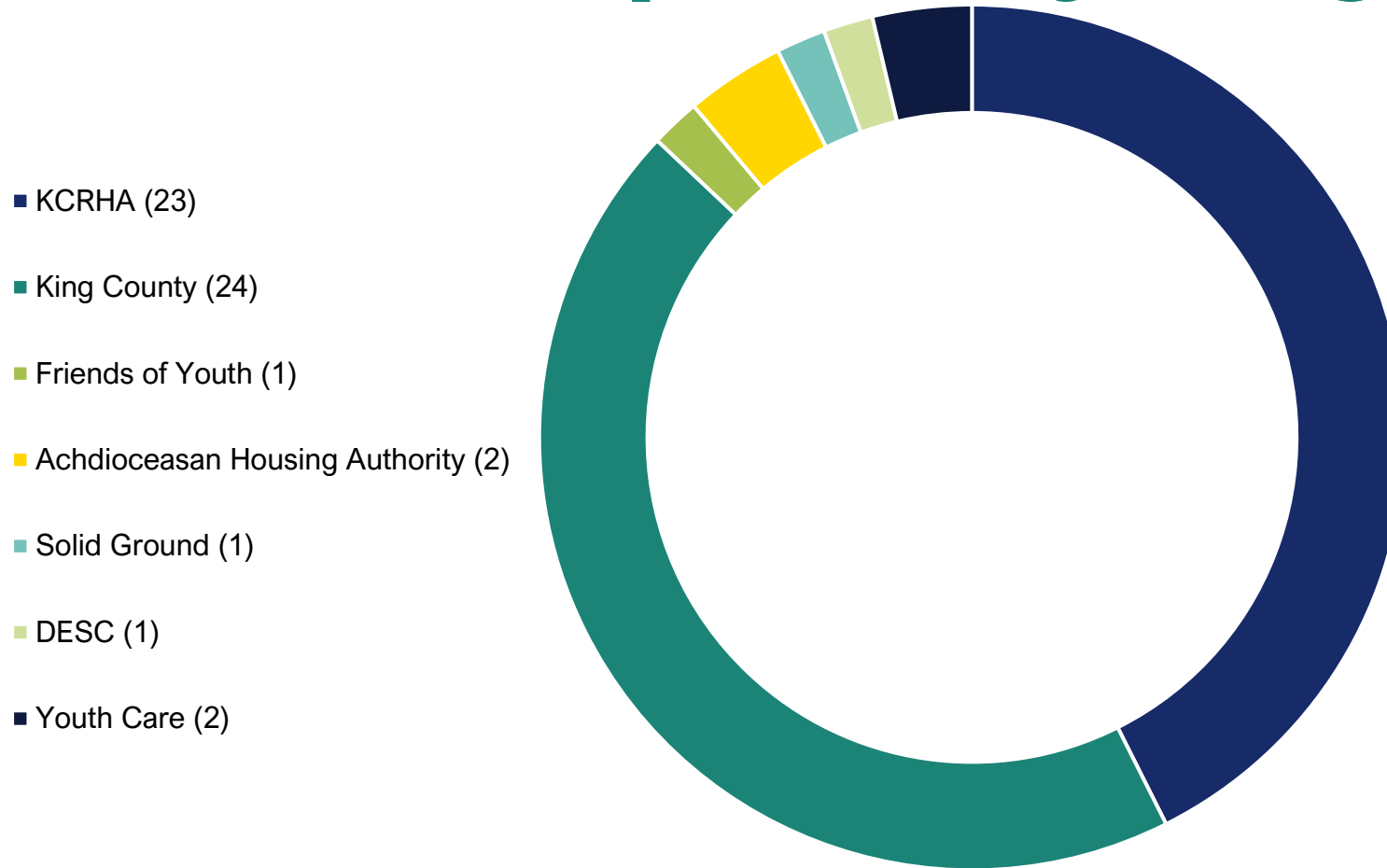
Program Components Funded by the CoC



FY23 CoC Funding by Program Type



FY23 Direct Recipients by Program



2024 Successes

- NOFO Workgroup
 - Local Application Development
 - Scoring Criteria: Evaluate & Score program applications
- CoC Board Development
 - 6 New Board Members
 - 2-day onboarding and orientation
- Approved KCHRA's submission of the Consolidated Application for FY24 & FY25.
- Initiated the Inventory Enhancement Project
- Stood up the Cross Cutting Policy Workgroup.
- Revised CoC Charter to clarify Board terms and selection process.

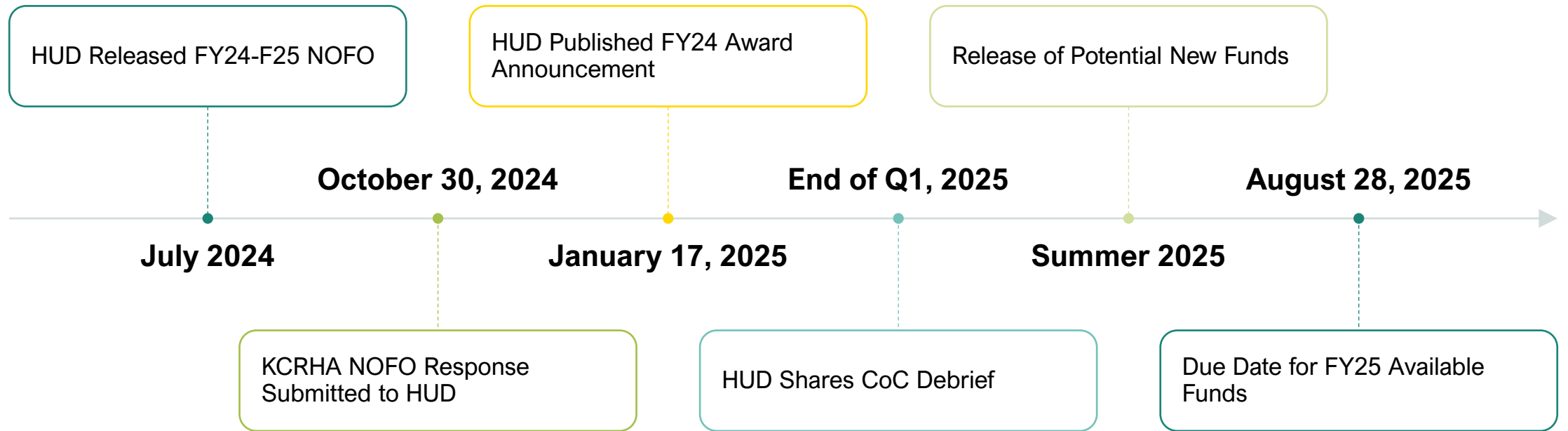


FY24-FY25 CoC NOFO

Timeline and HUD Announcement



FY24 - FY25 Timeline



FY24 Awards

- Total Awarded: \$66,967,923
 - 54 Projects Funded
 - All projects with Supportive Services budget-line-items received a cost-of-living adjustment.
 - All projects with Rental Assistance budget-line-items received a fair market rent increase.
- 3 Projects Not Renewed:
 - 2 YYA Transitional Housing Projects
 - 1 RRH Project
- No Bonus Projects Awarded
- Waiting on HUD grant agreement



2025 HUD Requirements

- CoC Membership Development
- CoC Convenings – In-Person and Virtual
- Housing First Compliance & Evaluation
- System Partner Coordination
- Public Input
- System Evaluation – Coordinated Entry & Racial Equity
- Provider & Staff Trainings
- NOFO – Project Renewals
- Continuum of Care Planning – Review & Update WA-500 CoC Written Standards, Charter Revision Workgroup





KCRHA

King County Regional Homelessness Authority

Thank you.

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@KCRHA





KCRHA

King County Regional Homelessness Authority

Severe Weather Response: Sheltering our Unhoused Neighbors

Governing Board

March 20, 2025

Monica Irons, Director of Planning and Special Projects, KCRHA

Tony Machacha, KCRHA Emergency Operations Manager

Role of KCRHA in Severe Weather

- Maintain a regional emergency response for people experiencing homelessness
- Recommend short-term emergency shelter activation
- Lead contract-holder engagement and coordination



A Retrospective: Winter* 2024-2025

- **23 days** spent in Tier 3 (2025: 23 days; 2024: 0 days)
- **17 days** spent in Tier 2 (2025: 10 days; 2024: 7 days)
- **15,400 bed nights** provided in emergency shelters
- **497 individuals** serviced each night of activation
- **8,390+ meals** provided
 - (*November 2024-February 2025)



Stages of Response

- Monitoring: 6am Daily automated 5-day multi-data summary (CI Team/Tech4Good algorithm)+14 day Forecasts
- Pre-Activation
- Activation
- De-Activation
- Post Event debrief



Winter Weather Response Tiers

Tier 2	Tier 3
<ul style="list-style-type: none">• Daily high temperatures predicted at 40 degrees or below for 3 days• OR daily low temperatures predicted at 35 degrees or below for 3 days• OR 24-hr snow/ rain accumulation greater than 2 inches	<ul style="list-style-type: none">• Daily high temperatures predicted at 35 degrees or below for a single day• OR daily low temperatures predicted at 30 degrees or below for a single day• OR 24-hr snow/rain accumulation greater than 4 inches
<ol style="list-style-type: none">1. Increased Outreach and Communications2. Opening of Temporary Emergency Shelters	<ol style="list-style-type: none">1. Increased Outreach and Communications2. Opening of Temporary Emergency Shelters3. Expanded transportation, storage, warming centers, hotel stays



Where People Go

- Existing emergency shelters with drop-in
- Existing emergency shelters with expanded capacity
- Stand-up severe weather shelters
- Stand-up warming/cooling centers
- King County library locations (daytime)
- Family Shelter intake line as Gen Pop Triage



Tier 2 Activation Response

Activated Shelters Capacity in 2024/25

- **Seattle:** Salvation Army SoDo Bay A (35)
- **North KC:** Urban League @ St. Dunstan's (25)
(Shoreline, Lake Forest Park, Kenmore, Bothell, Woodinville, & King County)
- **East/SnoValley:** Reclaim (21)
- **South & Southeast:** City efforts
- **Family Intake Line:** Serves entire county



Pre-Activation



Activation



Post-Activation

Tier 3 Activation Response

Activated Shelters Capacity in 2024/2025

- **Seattle:** Salvation Army Exhibition Hall (140) or Fisher (120 beds) AND SoDo Bay A (35). LIHI Lakefront (60)
- **North KC:** Urban League @ St. Dunstan's (25)
- **East/SnoValley:** Porchlight (125), Sophia Way (10), Friends of Youth (26), Reclaim (21), Kirkland vouchers
- **South & Southeast:** City efforts
- **Family Intake Line:** Serves entire county, hotel vouchers (>70 families)



Pre-Activation



Activation



Post-Activation

Public Communication Strategy

Activation information is shared widely:

- KCRHA website and social media accounts
 - Including printable flyers showing shelter locations
- Providers, outreach teams, libraries, and other system partners receive emails with updates
- QR Code: Faster, easier web access vs typing URL; points to latest info as we update it



Improving our Response in 2024/25

Five-Year Plan Severe Weather Activities:

- Centralized Severe Weather Response
 - Daily sub-regional huddles
 - New SevereWeather@KCRHA.org email address
 - Daily severe weather page updates during activation
 - After-Action Debriefs with providers and community partners



New Initiative: Transportation Management

- Regional approach to balance capacity
- Real time monitoring capacity in shelters across the region and centralized Intake Line
- KCRHA & Providers able to make same day/hour moves using Uber/Lyft/ Metro Access Vans



Improving our Response in 2024/25

- Expand number of Severe Weather shelter beds
 - King County Council/CM Barón: \$350,000
 - City of Seattle: funding TBD, typically >\$500,000
 - North King County ILA includes SW funding
 - East King County ILA (development in progress) also includes SW funding
 - South King County: Closer collaboration with Auburn, Burien, Federal Way, Kent & Renton city funded programs; \$40,000 to Burien Shelter for 40 more beds
- Move toward seasonal shelter model
 - \$350,000 for Seattle District 5/CM Moore seasonal shelter - winter '25-'26



Improving our Response in 2024/25

Request for Qualifications (RFQ) will streamline the Request for Proposals (RFP) process. RFQs will run twice a year

Action	Date
RFQ Released	February 10, 2025
Information Session Webinar <i>Participation is suggested but not required.</i>	February 13, 2025, at 12:00 PM PST Info Session #1 Webinar Registration February 19, 2025, at 12:00 PM PST Info Session #2 Webinar Registration February 24, 2025, at 12:00 PM PST Info Session #3 Webinar Registration
Last Day to Submit Questions to RFP@kcrha.org	March 3, 2025, at 5:00 PM PST Q&A will be available on KCRHA website under "Funding Opportunities" drop-down menu
RFQ submission Deadline	March 10, at 11:59 PM PST
Approval/Denial Notification	Week of March 31, 2025
Master Service Agreement Development	Week of April 7, 2025



2025 King County and City of Seattle Severe Weather Request for Proposals (RFP) - Timeline

Action	Date
RFP Released	April 10, 2025
Information Session Webinar <i>Participation is highly suggested but not required</i>	April 14, 2025, at 12:00 PM PST
Last Day to Submit Questions to RFP@kcrha.org	April 18, 2025, at 5:00 PM PST <i>Q&A will be available on KCRHA website under "Funding Opportunities" drop-down menu</i>
RFP Deadline	May 1, 2025, at 11:59 PM PST
Denial Notification	May 16, 2025
Appeals Due	May 23, 2025
Award Notification	May 26, 2025
Estimated Contract Start Date	June 1, 2025



Partnerships

- City of Seattle HSD, OEM+ 38 other KC municipalities/cities
- King County Executive's Office
- King County Department of Community and Human Services (DCHS)
- System contracted providers: Salvation Army, Urban League of Metropolitan Seattle, Low Income Housing Institute
- Outreach organizations
- National Weather Service - Seattle Office
- King County Office of Emergency Management
- Harborview Hospital
- University of Washington
- Public Health-Seattle & King County
- KC Department of Local Services, KC Metro, KC Library Services



Recognition from NOAA-NWS

In 2023, KCRHA received the Weather-Ready Nation Ambassador of Excellence. This award elevated our work to:

- Inspire others to take action and become ready, responsive, and resilient
- Create innovative ways to engage their community, their workforce, and/or their social network
- Form unique collaborations with NOAA and/or other ambassador organizations to achieve goals they alone could not meet
- Embrace building “a Weather-Ready Nation for All” by addressing vulnerable populations’ needs





KCRHA

King County Regional Homelessness Authority

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Dear [King County Delegation and Budget Leadership]

We, the undersigned members of the Governing Board of the King County Regional Homelessness Authority (KCRHA), urge you to include at least \$186.6 million in the 2025-2027 biennial budget to sustain our collective efforts to respond to our state's homelessness crisis. We appreciate the difficult state budget situation and your efforts to address it, but the immense challenges already facing each of our jurisdictions would worsen significantly without these funds.

As previously shared by Mayor Harrell, Executive Constantine, and CEO Kinnison in an earlier letter, about 170 projects in King County depend on this state support.

Specifically, this \$186.6 million in state funding for the King County region sustains:

- shelter, transitional housing, rapid re-housing, and permanent supportive housing operating investments administered by King County;
- diversion and day center services that are priorities for the City of Seattle;
- housing and services for current participants in the state Right of Way initiative operated by KCRHA, and
- current levels of encampment resolution activity by KCRHA.

Fifty-eight percent of King County's homeless population is living unsheltered, including nearly 2,000 children under the age of eighteenⁱ. Individuals living unsheltered experience worse health outcomes, are more likely to experience violence, and are at elevated risk of experiencing substance use disorder and mental illness. Aside from the harms to the individual, unsheltered homelessness also increases costs to local and state government through emergency medical care, criminal legal involvement, and increased strain on local fire and police departmentsⁱⁱ. Neither our unsheltered neighbors nor our local governments can afford to increase these harms.

Each of these challenges would worsen if state support for homelessness services is not, at the very least, maintained at current levels. We urge you to prioritize this funding through budget negotiations to ensure that cities and counties can at a minimum sustain the existing levels of care and help our unsheltered neighbors stabilize and build toward thriving futures.

Sincerely,

ⁱ <https://kcrha.org/community-data/king-county-point-in-time-count/>

ⁱⁱ <https://community.solutions/research-posts/the-costs-and-harms-of-homelessness/>