



Governing Board September Special Meeting

Theory of Change

If we create a homelessness response system that centers the voices of people with lived experience of homelessness, then we can focus on responding to needs and eliminating inequities, to end homelessness for all.

Date & Time

September 26, 2025; 4:30 pm – 6:00 pm

Location

Seattle Public Library Level 5 Mixing Room, 1000 4th Ave, Seattle; [Zoom](#)

Agenda

A. Call to Order

Chair

Theory of Change

Land Acknowledgement

B. Roll Call

C. Approval of Consent Agenda

July Governing Board Meeting Minutes

August 15 Governing Board Meeting Minutes

August 27 Governing Board Meeting Minutes

RESOLUTION 2025-09

A RESOLUTION authorizing negotiation of an amendment to the property agreement with the city of Seattle and related actions

- Edmund Witter, KCRHA General Counsel

D. Public Comment

E. CEO Updates - Dr. Kelly Kinnison, Chief Executive Officer

F. Executive Session

Executive Session to discuss matters relating to RCW 42.30.11 subsections (f) and (i); potential action to follow in open session

**Please note that Executive Session is closed to the public.*

G. Staffing Discussion

H. Advancing Regionalism

I. Discussion and Possible Action

2025-10

RESOLUTION 2025-10 | Regional Temporary Shelter Siting Policy

– *Mayor Bruce Harrell, Board Co-Chair*

2025-11

RESOLUTION 2025-11

A RESOLUTION to establish a Labor Relations Special Committee

– *County Executive Shannon Braddock, Board Co-Chair*

– *Mayor Bruce Harrell, Board Co-Chair*

J. Briefings

Briefing No. 2025-07

Continuum of Care Update

– *Dorsol Plants, Continuum of Care Co-Chair*

– *Ruby Romero, Continuum of Care Co-Chair*



K. Adjournment

Next Regular Meeting

To Be Determined

NOTICE: The Governing Board can be called in to Executive Session as needed, pursuant to RCW 42.30.110.





KCRHA Governing Board

Special Meeting Minutes

July 30, 2025

1:00pm – 3:00pm PT

Chair: Bruce Harrell

Clerk: Affiong Ibok and Lisa Edge

A. Call to Order

The KCRHA Governing Board met virtually on July 30, 2025, pursuant to the Interlocal Agreement. The meeting began at 1:05pm PT. The Theory of Change and Land Acknowledgement were read by the Chair.

B. Roll Call

<i>Last</i>	<i>First</i>	<i>Present</i>	<i>Absent</i>	<i>Notes</i>
<i>Braddock</i>	<i>Shannon</i>	<i>X</i>		
<i>Barón</i>	<i>Jorge</i>	<i>X</i>		
<i>Balducci</i>	<i>Claudia</i>	<i>X</i>		
<i>Aviva</i>	<i>Yvonne-Monique</i>	<i>X</i>		
<i>Birney</i>	<i>Angela</i>		<i>X</i>	
<i>Prince</i>	<i>Ed</i>	<i>X</i>		
<i>Backus</i>	<i>Nancy</i>	<i>X</i>		<i>Member Backus arrived at 1:15pm</i>
<i>Kettle</i>	<i>Robert</i>		<i>X</i>	
<i>Harrell</i>	<i>Bruce</i>	<i>X</i>		
<i>Nelson</i>	<i>Sara</i>	<i>X</i>		
<i>Bracken</i>	<i>Ellyse</i>	<i>X</i>		
<i>Hay</i>	<i>Kent</i>	<i>X</i>		

The Board had quorum at the time of roll call with 9 members. Member Backus arrived at 1:15pm.

C. Approval of the Consent Agenda

Member Bracken made motion to approve the consent agenda. It was seconded by Member Nelson and passed via unanimous voice vote.



D. CEO Updates

CEO Kinnison informed the Board that the awardees for the D5 Seasonal Shelter RFP have been selected and provided an update on the Collective Bargaining Process.

E. Public Comment

There was no public comment.

F. Discussion and Possible Action

2025-07

RESOLUTION 2025-07

A *RESOLUTION* approval of the East King County Interlocal Agreement Draft

– *Edmund Witter, General Counsel*

Member Prince made a motion to approve Resolution 2025-07 and it was seconded by member Backus. The motion passed unanimously.

2025-08

RESOLUTION 2025-08

A *RESOLUTION* approval of Westwood Lease Extension

– *Jeff Simms, Director of Policy*

Member Baron made a motion to approve Resolution 2025-08 and it was seconded by member Braddock. The motion passed unanimously.

***Following Discussion and Possible Action, the Board moved into Executive Session at 1:30pm to discuss matters relating to RCW 42.30.11 subsections (f) and (i). ***

G. Adjournment

Member Baron motioned to adjourn the meeting, and Member Nelson seconded the motion. The motion passed unanimously.

Next Regular Meeting

September 18, 2025; 10:00 am– 12:00 pm PT



NOTICE: The Governing Board can be called in to Executive Session as needed, pursuant to RCW 42.30.110.



KCRHA Governing Board

Special Meeting Minutes

August 15, 2025

3:00pm – 5:00pm PT

Chair: Shannon Braddock

Clerk: Affiong Ibok and Lisa Edge

A. Call to Order

The KCRHA Governing Board met virtually on August 15, 2025, pursuant to the Interlocal Agreement. The meeting began at 3:07pm PT. The Theory of Change and Land Acknowledgement were read by Chair Braddock.

B. Roll Call

<i>Last</i>	<i>First</i>	<i>Present</i>	<i>Absent</i>	<i>Notes</i>
<i>Braddock</i>	<i>Shannon</i>	<i>X</i>		
<i>Barón</i>	<i>Jorge</i>	<i>X</i>		
<i>Balducci</i>	<i>Claudia</i>	<i>X</i>		
<i>Aviva</i>	<i>Yvonne-Monique</i>	<i>X</i>		
<i>Birney</i>	<i>Angela</i>	<i>X</i>		
<i>Prince</i>	<i>Ed</i>	<i>-</i>		
<i>Backus</i>	<i>Nancy</i>	<i>-</i>		
<i>Kettle</i>	<i>Robert</i>	<i>X</i>		
<i>Harrell</i>	<i>Bruce</i>	<i>X</i>		
<i>Nelson</i>	<i>Sara</i>	<i>X</i>		
<i>Bracken</i>	<i>Ellyse</i>	<i>X</i>		
<i>Hay</i>	<i>Kent</i>	<i>X</i>		

The Board had quorum with 10 members present.

C. Public Comment

There were no public comments.

D. Executive Session

The Board entered into Executive Session at 3:10pm to discuss matters relating to RCW 42.30.11 subsections (f) and (i).



E. Adjournment

Member Baron moved to adjourn the meeting. The motion was seconded by Chair Braddock.

Next Regular Meeting

September 18, 2025; 10:00 am– 12:00 pm PT

NOTICE: The Governing Board can be called in to Executive Session as needed, pursuant to RCW 42.30.110.



KCRHA Governing Board

Special Meeting Minutes

August 27, 2025

2:30pm – 4:00pm PT

Chair: Bruce Harrell

Clerk: Affiong Ibok and Lisa Edge

A. Call to Order

The KCRHA Governing Board met virtually on August 27, 2025, pursuant to the Interlocal Agreement. The meeting began at 2:40pm PT. The Theory of Change and Land Acknowledgement were read by Chair Harrell.

B. Roll Call

<i>Last</i>	<i>First</i>	<i>Present</i>	<i>Absent</i>	<i>Notes</i>
<i>Braddock</i>	<i>Shannon</i>	<i>X</i>		
<i>Barón</i>	<i>Jorge</i>	<i>X</i>		
<i>Balducci</i>	<i>Claudia</i>	<i>X</i>		
<i>Aviva</i>	<i>Yvonne-Monique</i>	<i>X</i>		
<i>Birney</i>	<i>Angela</i>	<i>-</i>		
<i>Prince</i>	<i>Ed</i>	<i>-</i>		
<i>Backus</i>	<i>Nancy</i>	<i>-</i>		
<i>Kettle</i>	<i>Robert</i>	<i>X</i>		
<i>Harrell</i>	<i>Bruce</i>	<i>X</i>		
<i>Nelson</i>	<i>Sara</i>	<i>X</i>		
<i>Bracken</i>	<i>Ellyse</i>	<i>X</i>		
<i>Hay</i>	<i>Kent</i>	<i>X</i>		

The Board had quorum with 9 members present.

C. Public Comment

There were no public comments.

D. Executive Session



The Board entered into Executive Session at 2:45pm to discuss matters relating to RCW 42.30.11 subsections (f) and (i).

E. Adjournment

Member Baron moved to adjourn the meeting. The motion was seconded by Member Nelson.

Next Regular Meeting

September 18, 2025; 10:00 am– 12:00 pm PT

NOTICE: The Governing Board can be called in to Executive Session as needed, pursuant to RCW 42.30.110.

RESOLUTION NO. 2025-09

A RESOLUTION OF THE GOVERNING BOARD OF THE KING
COUNTY REGIONAL HOMELESSNESS AUTHORITY
AUTHORIZING NEGOTIATION OF AN AMENDMENT TO
THE PROPERTY AGREEMENT WITH THE CITY OF
SEATTLE AND RELATED ACTIONS

WHEREAS, the Authority was formed pursuant to the Interlocal Agreement for the Establishment of the King County Regional Homelessness Authority (the "Authority") by The City of Seattle and King County as an independent governmental agency pursuant to chapter 39.34 RCW in order to coordinate the provision of services within an equitable operational framework to individuals and families experiencing homelessness or at imminent risk of experiencing homelessness in King County; and

WHEREAS, homelessness is a regional crisis requiring local governments, nonprofits, partners and stakeholders to work together through cooperative action; and

WHEREAS, pursuant Article V, Section 1 of the Interlocal Agreement, the Authority may enter into land agreements; and

WHEREAS, pursuant to Article VIII, Section 3 of the Interlocal Agreement, the Governing Board may authorize the CEO to enter into lease agreements to carry out the mission of the Authority; and

WHEREAS, the City of Seattle and the Authority previously entered into an Amended and Restated Property Agreement, which does not require any rental payments by the Authority to the City of Seattle for use of lands in furtherance of the Authority's mission;

WHEREAS, the City of Seattle and the Authority seek to amend the agreement to include additional property to service persons experiencing homelessness;

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BOARD OF
THE KING COUNTY REGIONAL HOMELESSNESS AUTHORITY:

Section 1: The Governing Board hereby authorizes the CEO to negotiate and execute amendments to the Amended and Restated Property Agreement between the City of Seattle and King County Regional Homelessness Authority as necessary to provide for religious organization sponsorship of transitional encampments and to include the location commonly known as 7110 Rainier Ave Seattle, WA 98118, which may exceed one year. The CEO shall ensure that all terms and conditions of any agreement adequately protect the interests of the Authority and are consistent with the Authority's mission, applicable laws, and policies. All other terms and conditions of the Amended and Restated Property Agreement are otherwise affirmed and shall remain in effect subject to any terms and conditions necessary to execute the amendment described herein.

Section 2: Upon execution of the amendment described in Section 1, the CEO is further authorized to enter into a rental agreement or license with one or more religious organizations or homeless services providers who shall use the property for the limited purpose of providing services to homeless persons. The CEO shall ensure that all terms and conditions of any agreement adequately protect the interests of the Authority and are consistent with the Authority's mission, applicable laws, and policies. The rental agreement or license shall specify the permitted uses of the property, require compliance with all applicable regulations, and include provisions for insurance, indemnification, and termination to safeguard the Authority and the community. The term of the agreement may exceed one year.

Section 3: Prior to execution of any agreement authorized by this Resolution, the CEO shall inform the Co-Chairs of all material terms to any agreement considered by the CEO. Should either Co-Chair object to the execution of the agreement, the CEO shall refrain from any further action until authorized by the objecting Co-Chair or the Governing Board.

Section 4: This resolution shall take effect immediately upon passage. Passed by a simple majority of the Governing Board pursuant to the terms of the Interlocal Agreement at a special meeting held the 26th day of September 2025.

[Results]

Yea:

Nay:

Abstain:

x _____
Member Shannon Braddock, Chair

ATTEST: x _____
Affiong Ibok, Clerk



September 5, 2025

Dr. Kelly Kinnison

Chief Executive Officer, King County Regional Homelessness Authority

Sent via E-mail

Re: KCRHA Regional Funding and Services Analysis Briefing Request

Dear CEO Kinnison:

By way of this letter, I am requesting KCRHA present a high-level Regional Funding and Services Analysis briefing at the October KCRHA Governing Board meeting. Your response will be critical to understand KCRHA's future resource expectations from all participating entities.

Seattle has continued to support KCRHA's regional purpose in addressing homelessness and has learned a great deal in terms of its successes and continued challenges. As we approach 2026, it will be critical to define what the practical application of regionalism means in terms of funding, resource sharing and policy alignment from regional participants. To that end, this request is made.

The Authority was formed because we recognize that homelessness is a regional challenge that requires a regional solution – one that unifies the way we fund, locate, and deliver services.

The Governing Board is responsible for setting the strategic policy direction for KCRHA. If we are committed to the direction of regionalism, we must consider unifying and coordinating the funding, policies, and programs of the 39 cities and King County into a single, efficient, successful system. To date, this has not been achieved.

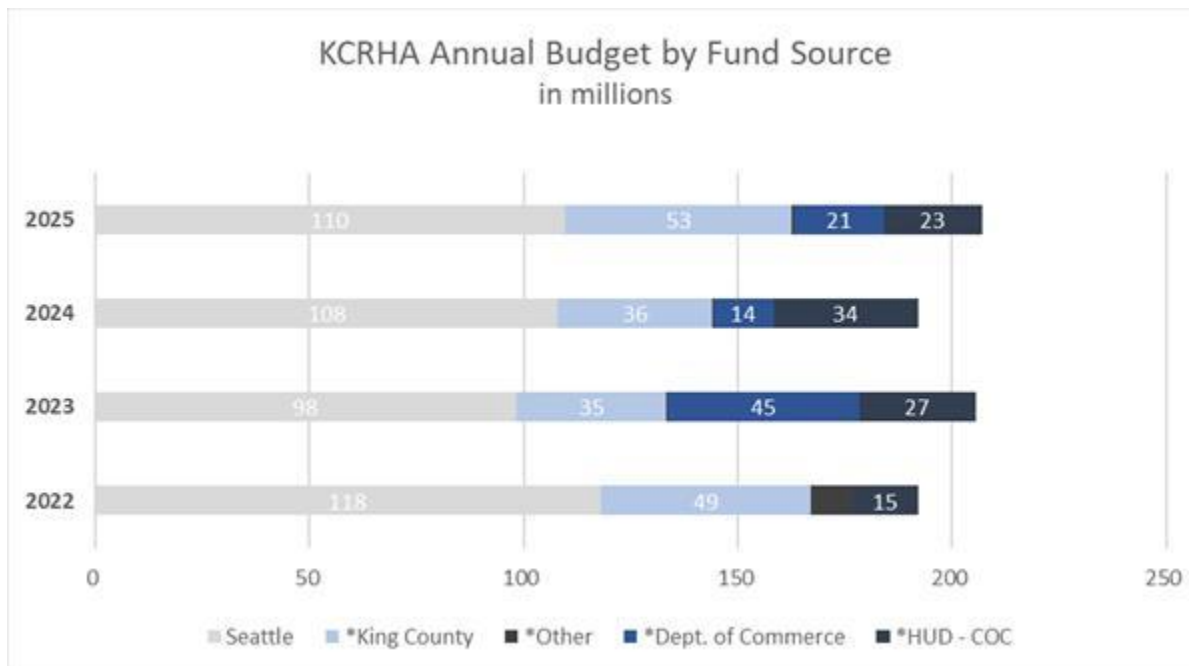
KCRHA's Five Year Plan states, "While there is a need for increased capacity regionwide, there are significant inconsistencies in service availability across the region, with some sub-regions operating few to no shelters, while others have many options."

Based on data provided by KCRHA and the 2024 Point-in-Time Count, Seattle has:

- 33% of the region's population
- 56% of the people experiencing homelessness
- 63% of the region's shelter capacity
- 85% of the region's tiny home shelters, including 7 tiny home villages currently hosted on City of Seattle owned property

Also based on available data from the 2024 Point-in-Time Count, it's likely that about 70% of unsheltered individuals residing in Seattle became unsheltered somewhere other than Seattle.

This disparity is further reflected in KCRHA's regional funding model. Seattle contributed **\$110 million** in 2025, 53% of KCRHA's total budget. King County contributed approximately \$53 million and other cities have contributed approximately \$403,000 dollars. As you can see from this graph below, these proportions generally track to prior KCRHA budgets, with Seattle's contribution consistently the most significant.



**Non City of Seattle data is based on previous KCRHA public presentations and may not be wholly accurate. Please have your Finance staff update with accurate financial information prior to the October Governing Board presentation.*

In short, the data may suggest that through the growth and implementation of KCRHA, a disproportionate reliance on Seattle's resources has developed. Given that we all agree that homelessness is a regional problem, a more equitable funding approach could support a broader distribution of services across the county, leading to better outcomes for people experiencing homelessness.

To address root causes of homelessness, Seattle has taken major steps to increase production of housing affordable to low-income residents. In 2023, Seattle voters passed our sixth renewal of the Housing levy, at a historic level of just under a billion dollars. This will produce and preserve 3,500 affordable homes. Additionally, our proposed Comprehensive Plan update continues to chart a course where we can better meet our housing needs going forward, enabling the city to add at least 120,000 units over the next 20 years with capacity for much more. This significantly exceeds the amount of housing we are required to plan for under our GMA growth targets.

The Authority recommended the organization "analyze service needs by area to ensure equitable access to resources" in KCRHA's 2024 Point-in-Time Count Summary. I believe it is appropriate to re-evaluate the model to ensure that Seattle's investments are aligned with Seattle's needs.

To address this recommendation, I am requesting KCRHA analyze its funding, program locations, and service capacity compared to service needs of each of its subregions. **Put simply, does King County have the right services in the right places to meet each subregion's needs?** Based on this analysis, I would like KCRHA to provide recommendations on what a unified regional approach could be that best ensures subregional access to resources. Are there people who become unhoused in participating cities within the County who could be better served in their local communities? If so, can KCRHA roadmap how other cities can provide land, funding, or other resources to improve our region's homelessness outcomes? If

such resource sharing is not feasible, is KCRHA better served as a body to drive policy coordination among its 39 cities?

Recognizing this analysis could take months to develop, the presentation at the October Governing Board meeting can be high-level and act as a starting point for the Governing Board to discuss data-driven best practices and reaffirm our commitment to a regional approach.

Because of the seriousness of our region's homelessness crisis, this analysis is critical to achieve ongoing success. When KCRHA's funding, program locations, and service capacity are disproportionately concentrated in one city, inevitably the region's system-wide performance outcomes suffer. We can only be successful if our whole community comes together around one shared vision and plan to dramatically reduce unsheltered homelessness.

In partnership,

A handwritten signature in black ink, reading "Bruce A. Harrell". The signature is fluid and cursive, with the first name "Bruce" being more prominent.

Bruce A. Harrell
Mayor of Seattle

Cc: KCRHA Governing Board members
Executive Shannon Braddock
Councilmember Claudia Balducci
Councilmember Jorge Barón
Councilmember Debora Juarez
Council President Sara Nelson
Mayor Nancy Backus
Mayor Angela Birney
Council President Ed Prince
Yvonne-Monique Aviva
Ellyse Bracken
Kent Hay

RESOLUTION NO. 2025-10

A RESOLUTION OF THE GOVERNING BOARD OF THE KING COUNTY REGIONAL
HOMELESSNESS AUTHORITY TO ADVANCE REGIONAL TEMPORARY SHELTER
SITING POLICY BEST PRACTICES

SPONSOR: Bruce A. Harrell

WHEREAS, in December 2019, the City of Seattle and King County entered into an Interlocal Agreement establishing the King County Regional Homelessness Authority (“KCRHA” or “Authority”), representing a major shift in the way the region approaches strategic planning, program development, and funding for homeless services in the Seattle-King County region; and

WHEREAS, the KCRHA Implementation Board and Governing Committee unanimously approved the King County Regional Homelessness Authority Five-Year Plan (2023-2028) via Resolution 2023-07 and Resolution 2023-09; and

WHEREAS, the Five-Year Plan is intended to be a roadmap to unify and coordinate the homeless response system to ensure that services are available across King County and that the system is more transparent, accountable, and effective; and

WHEREAS, the Five-Year Plan states, “While there is a need for increased capacity regionwide, there are significant inconsistencies in service availability across the region, with some sub-regions operating few to no shelters, while others have many options”; and

WHEREAS, regional approaches allow localities to work together to address the nationwide homelessness crisis, which does not respect jurisdictional boundaries and impacts cities, suburbs, and rural towns in every state; and

WHEREAS, at the 2025 KCRHA Governing Retreat, it was recommended that KCRHA, in its efforts to pursue regionalism with urgency in 2025, convene representatives from different King County cities to discuss data-driven best practices and reaffirm their commitment to a regional approach; and

WHEREAS, KCRHA has launched an ongoing Request for Information (RFI) to build a Land Bank of potential sites for temporary shelter for people experiencing homelessness so that the Authority is able to move more efficiently to open new shelter and keep existing programs up and running; and

WHEREAS, continuous improvement involving review of successes and challenges and improving core agency operations is essential to building and sustaining a successful regional approach to homelessness;

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BOARD OF THE KING COUNTY REGIONAL HOMELESSNESS AUTHORITY:

Section 1: The Governing Board hereby calls upon the King County Regional Homelessness Authority to collaborate with each jurisdiction with KCRHA Governing Board membership by December 31, 2025 to develop an inventory of all appropriate, municipally owned property that could host temporary shelters and encampments as part of their ongoing effort to build a Land Bank of potential sites for temporary shelter.

Section 2: The Governing Board hereby calls upon the King County Regional Homelessness Authority to implement an annual review process of municipally owned properties to revise the inventory of sites referenced in Section 1 by December 31st of each year in collaboration with each jurisdiction with KCRHA Governing Board membership.

Section 3: The Governing Board hereby calls upon the King County Regional Homelessness Authority to adopt model temporary shelter and encampment legislation to support the predictable and cost-effective siting of outdoor encampments, indoor overnight shelter, temporary small house and vehicle resident safe parking throughout all King County municipalities.

Section 4: Following adoption of this model legislation, the Governing Board hereby calls upon the King County Regional Homelessness Authority to provide technical assistance and support to the KCRHA Governing Board members and elected officials of the 39 municipalities in King County with introducing ordinances in their respective jurisdiction based on this model legislation to the siting of temporary shelter.

Section 5: This resolution shall take effect immediately upon passage.

Attachments:

Attachment 1 - Transitional encampments located on property owned or controlled by a religious organization

Attachment 2 - Transitional encampment as an interim use

1. Transitional encampments located on property owned or controlled by a religious organization

- A. Transitional encampment use on property owned or controlled by a religious organization. A transitional encampment is allowed on a site in any zone, if the property is owned or controlled by a religious organization, subject to the provisions of subsection 1.B. If the site includes property developed with legally-established parking that is accessory to a religious facility or other use established on the property, then any parking displaced by the encampment does not need to be replaced.
- B. The encampment operator or applicant shall comply with the following provisions:
 - 1. Allow no more than 100 persons to occupy the encampment site as residents of the encampment.
 - 2. Comply with municipality's fire safety and health standards:
 - a. Properly space, hang, and maintain fire extinguishers within the encampment as required by a fire department;
 - b. Provide and maintain a 100-person first-aid kit;
 - c. Establish and maintain free of all obstructions access aisles as required by a fire department;
 - d. Install appropriate power protection devices at any location where power is provided;
 - e. Designate a smoking area;
 - f. Keep the site free of litter and garbage;
 - g. Observe all health-related requirements made by the local health department; and
 - h. Post and distribute to encampment residents, copies of health or safety information provided by the municipality or any other public agency.
 - i. Prohibit any open flames except an outdoor heat source approved by a fire department.
 - 3. Provide toilets, running water, and garbage collection according to the following standards:
 - a. Provide and maintain chemical toilets as recommended by the portable toilet service provider or provide access to toilets in an indoor location;
 - b. Provide running water in an indoor location or alternatively, continuously maintain outdoor running water and discharge the water to a location approved by the municipality; and
 - c. Remove garbage frequently enough to prevent overflow.
 - 4. Cooking facilities, if they are provided, may be located in either an indoor location or outdoors according to the following standards:
 - a. Provide a sink with running water in an indoor location or alternatively, continuously maintain outdoor running water and discharge the water to a location approved by the municipality;
 - b. Provide a nonabsorbent and easily-cleanable food preparation counter;
 - c. Provide a means to keep perishable food cold; and
 - d. Provide all products necessary to maintain the cooking facilities in a clean condition.

5. Allow officials of the local health department, the fire department, and other relevant municipal departments to inspect areas of the encampment that are located outdoors and plainly visible without prior notice to determine compliance with these standards.
 6. Individuals under the age of 18 years that are not accompanied by a parent or legal guardian shall not be permitted in an encampment.
 7. File a site plan with the municipality showing the arrangement of the encampment, including numbers of tents or similar sleeping shelters, all facilities that are separate from the sleeping shelters, and all existing structures on the property, if any. The site plan is for informational purposes and is not subject to municipal review or permitting requirements.
- C. A site inspection of the encampment by a municipal inspector is required prior to commencing encampment operations.
- D. Parking is not required for a transitional encampment allowed under this Section 1.

2 Transitional encampment as an interim use

Permits may be issued for a transitional encampment interim use according to the requirements of this Section 2.

- A. Municipalities shall adopt a rule that includes but is not limited to establishing:
 - 1. Community outreach requirements that include:
 - a. Community outreach standards that the encampment operator shall comply with before filing a transitional encampment interim use permit application, whether for a new transitional encampment or relocation of an existing transitional encampment. At a minimum, outreach standards shall contain a requirement that the encampment operator convene at least one public meeting in the neighborhood where the transitional encampment interim use is proposed to be established, at least 14 days prior to applying for a permit;
 - b. A requirement that the proposed encampment operator establish a Community Advisory Committee that would provide advisory input on proposed encampment operations including identifying methods for handling community complaints or concerns as it relates to the facility or facility clients. The committee shall include one individual identified by each stakeholder group in the geographic area where the proposed encampment would be located as best suited to represent their interests. The committee shall consist of no fewer than five and no more than ten members. Encampment operator representatives shall attend committee meetings to answer questions and shall provide regular reports to the committee concerning encampment operations. Municipal staff may attend the meetings; and
 - 2. Operations standards that the encampment operator is required to implement while an encampment is operating.
- B. Location. The transitional encampment interim use may be located on property within any zone subject to the following requirements:
 - 1. Screening shall be installed and maintained along each encampment boundary, including boundaries fronting on an opened public street. The screening shall consist of existing or installed vegetation that is sufficiently dense to obscure viewing the encampment site, or a 6-foot high view-obscuring fence or wall.
 - 2. Except for encampments established prior to this ordinance's enactment date, all encampment facilities, improvements, activities, and uses shall be set back from abutting lot lines, as follows:
 - a. 10 feet from any side or rear lot line that abuts a lot in a neighborhood residential zone; and
 - b. 5 feet from any side or rear lot line that abuts a lot in any zone other than neighborhood residential; except that no setback is required when an abutting lot, which is not in a neighborhood residential zone, does not have an established use.
 - 3. The property is owned or controlled by a private party, an Educational Major Institution, the municipality, or another public entity.
 - 4. The property is 5,000 square feet or larger and provides a minimum of 100 square feet of land area for each occupant that is permitted to occupy the encampment site.
 - 5. The property does not contain a wetland, wetland buffer, known and potential landslide designations, steep slope, steep slope buffer, or fish and wildlife habitat conservation area

unless all encampment facilities, improvements, activities, and uses are located outside any critical area and required buffer.

6. The encampment site is not used by an existing legally-permitted use for code or permit-required purposes including but not limited to parking or setbacks.
 7. The property is not an unopened public right-of-way; or designated as a park, playground, viewpoint, or multi-use trail by the municipality.
 8. The property is, as measured by a straight line, at least 1 mile from any other legally-established transitional encampment interim use including encampments accessory to a religious facility or accessory to other principal uses on property owned or controlled by a religious organization. This subsection shall not apply:
 - a. To encampments on sites owned or controlled by religious organizations, or
 - b. To any legally-established transitional encampment interim use that provides shelter for fewer than ten persons.
- C. Operation. The transitional encampment interim use shall meet the following requirements:
1. The encampment may be operated by a private party that shall prepare an Encampment Operations Plan that shall address: site management, site maintenance, provision of human and social services, referrals to service providers that are able to provide services to individuals under the age of 18 who arrive at an encampment unaccompanied by a parent or legal guardian, and public health and safety standards. The operations plan shall be filed with the transitional encampment interim use permit application.
 2. Each encampment shall allow no more than 100 persons to occupy the encampment site as residents of the encampment.
- D. Additional requirements. The transitional encampment interim use shall meet the following requirements:
1. The requirements for transitional encampment accessory uses in subsections 1.B and 1.C.
 2. The operator of a transitional encampment interim use who receives funding from the municipality shall provide case management and security as established in a management plan approved by the municipality.
 3. The operator of a transitional encampment interim use who receives funding from the municipality or the King County Regional Homelessness Authority shall comply with performance standards in the contract or contracts administered by those agencies for the encampment.
 4. The operator of a transitional encampment interim use located on municipally-owned or -controlled property shall obtain prior to permit issuance and maintain in full force and effect, at its own expense, liability insurance naming the municipality as an additional insured in an amount sufficient to protect the municipality from:
 - a. All potential claims and risks of loss from perils in connection with any activity that may arise from or be related to the operator's activity upon or the use or occupation of the municipally-owned or -controlled property allowed by the permit; and
 - b. All potential claims and risks in connection with activities performed by the operator by virtue of the permission granted by the permit.
 5. The operator of a transitional encampment interim use located on municipally-owned or -controlled property shall, on a form approved by the municipality, agree to defend,

indemnify, and hold harmless the municipality, its officials, officers, employees, and agents from and against:

- a. Any liability, claims, actions, suits, loss, costs, expense judgments, attorneys' fees, or damages of every kind and description resulting directly or indirectly from any act or omission of the operator of a transitional encampment interim use located on City-owned or -controlled property, its subcontractors, anyone directly or indirectly employed by them, and anyone for whose acts or omissions they may be liable, arising out of the operator's use or occupancy of the municipally-owned or -controlled property; and
 - b. All loss by the failure of the operator of a transitional encampment interim use located on municipally-owned or -controlled property to perform all requirements or obligations under the transitional encampment interim use permit, or federal, state, or municipal codes or rules.
6. A transitional encampment interim use located on municipally-owned or -controlled property shall allow service providers to access the site according to the approved operations plan required by subsection 2.C.1.
- E. Permit term and renewal. A permit for a transitional encampment interim use under this Section 2 may be authorized for up to one year from the date of permit issuance. A permit for a transitional encampment may be renewed for additional one-year terms subject to the following:
1. The operator shall provide notice of a request to extend the use in a manner determined by the municipality. The notice shall be given to the Citizen's Advisory Committee and persons who provided the operator with an address for notice;
 2. The encampment is in compliance with the requirements of Section 2; and
 3. The operator shall provide with the permit renewal application an Encampment Operations Plan that shall be in effect during the permit renewal period and consistent with subsection 2.A.
- F. Existing encampments
1. Existing encampments established by and operating under temporary use permits. Encampments presently operating under temporary use permits issued before the date of this ordinance's adoption may apply for an interim use permit pursuant to this Section 2, subject to the limits established by subsection 2.F.1. The term for operating any encampments obtaining interim use permits in lieu of temporary use permits shall begin on the date the interim use permit is issued regardless of how long the encampment has been established by a prior temporary use permit.

RESOLUTION NO. 2025-11

A RESOLUTION OF THE GOVERNING BOARD OF THE KING COUNTY REGIONAL HOMELESSNESS AUTHORITY ESTABLISHING A SPECIAL COMMITTEE TO CONSULT ON LABOR RELATIONS

SPONSORS: Bruce A. Harrell and Shannon Braddock

WHEREAS, in December 2019, the City of Seattle and King County entered into an Interlocal Agreement establishing the King County Regional Homelessness Authority (“KCRHA” or “Authority”), representing a major shift in the way the region approaches strategic planning, program development, and funding for homeless services in the Seattle-King County region; and

WHEREAS, in November 2024, the City of Seattle and King County amended the Interlocal Agreement to streamline the governance structure at the Authority to improve transparency, coordination, and oversight; and

WHEREAS, Section 2 of the amended Interlocal Agreement, “Powers and Authority of the Governing Board”, provides a role for the board in setting parameters for labor negotiations; and

WHEREAS, the KCRHRA and its Governing Board recognize that employees are vital to carrying out the mission of the KCRHA; and

WHEREAS, in February 2024, the King County Regional Homelessness Authority and Professional & Technical Employees, Local 17 signed an agreement through December 31, 2025; and

WHEREAS, maintaining consistent and coordinated labor relations systems and negotiation processes are integral components of excellence in government, ensuring alignment with the organization’s mission, fiscal stewardship, discharging collective bargaining in a manner that is productive, respectful, and equitable to employees and their unions, and achieving collective bargaining terms that reflect management and employee interests;

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BOARD OF THE KING COUNTY REGIONAL HOMELESSNESS AUTHORITY:

Section 1: Creation of Labor Relations Committee and Primary Duties. The Governing Board hereby establishes a special Labor Relations Committee to convene and consult with the CEO and/or their delegate for labor relations, for the purpose of establishing appropriate parameters for labor negotiations and bargaining and providing an informed recommendation to the Governing Board regarding approval of any labor agreements. To ensure compliance with the Interlocal Agreement, the Committee shall:

- a) Consult and arrive at consensus with the KCRHA CEO on labor parameters prior to the negotiation of any labor agreements.
- b) Advise on strategy and positions taken by the KCRHA CEO during the course of any collective bargaining or professional negotiations.
- c) Review and approve proposals made in those negotiations or proceedings while in progress.
- d) Obtain Consensus of the Committee before recommending to the KCRHA Governing Board any proposed agreements for final approval.

Section 2: Labor Relations Committee Membership. Each respective Appointing Body shall notify the CEO of the names for that Appointing Body's selected members by 12 pm on September 30, 2025. For purposes of this Resolution, the Appointing Bodies shall consist of: 1) the King County Executive and King County Councilmembers (King County Appointing Body); 2) the Mayor of the City of Seattle and Seattle City Councilmembers (Seattle Appointing Body); 3) Members of the Sound Cities Association (Sound Cities Appointing Body); and 4) the three members with Lived Experience as contemplated in the Interlocal Agreement.

Members will be limited to the following representatives.

1. Committee Co-Chair, representing City of Seattle
2. Committee Co-Chair, representing King County
3. Committee member, representing City of Seattle
4. Committee member, representing King County
5. Committee member, representing Sound Cities
6. Committee member, Lived Experience Member

Confidentiality. All board members and appointed staff assigned the responsibility of proposing, reviewing, and consulting upon labor negotiations or policies shall maintain strict confidentiality during the period of negotiations.

Section 3: Labor Relations Committee Meetings and Powers. In consultation with the Committee's Co-Chairs, the CEO shall convene the Labor Relations Committee as needed to support and advise on labor negotiations.

KCRHA shall assign staff to coordinate, support, and advise the KCRHA Labor Relations Committee, including Summit Law Group or other external legal counsel with subject matter expertise in bargaining.

At the request of the City of Seattle or King County Labor Relations Committee members, City or County staff with expertise in bargaining and labor relations may be consulted.

Meetings of the Labor Relations Committee require the participation of a quorum of Committee members listed in Section 2 of this Resolution. For purposes of this Committee, quorum will constitute three of the six appointed members, provided the three present members represent three different Appointing Bodies as described in Section 2 above.

Section 4: Labor Relations Committee Duration. The Labor Relations Committee will disband upon recommendation of the Labor Relations Committee's Co-Chairs.

Section 5: Effective Date. This resolution shall take effect immediately upon passage.

[Results]

Yea:

Nay:

Abstain:

x _____
Member Shannon Braddock, Chair

ATTEST: x _____
Affiong Ibok, Clerk



KCRHA
King County Regional Homelessness Authority

Continuum of Care: Committee Updates

Governing Board
September 18, 2025

Dorsol Plants, Continuum of Care Board Co-Chair
Ruby Tuesday Romero, Continuum of Care Board Co-Chair

Overview

- Continuum of Care: Purpose and Operations
- System Performance Committee Updates
- Coordinated Entry Committee Updates
- Q&A



Purpose of the CoC Program

Promote community-wide
commitment to the goal of
ending homelessness.

Provide funding for efforts to re-house
homeless individuals and families
rapidly
while minimizing trauma and dislocation

Promote access to and effective
use of mainstream programs
by homeless individuals and
families

Optimize self-sufficiency
among individuals and families
experiencing homelessness



Program Requirements



Operating the Continuum of Care



Designing and Operating an HMIS



CoC Planning



Violence Against Women Act Transfer Plan



Preparing the Application



Operating a Continuum of Care

Hold meetings of the full membership at least twice per year.

Publicly invite new members at least annually.

Appoint additional subcommittees and work groups.

Lead, develop, and follow a governance charter.

Set performance targets for program types and populations in consultation with recipients and subrecipients.

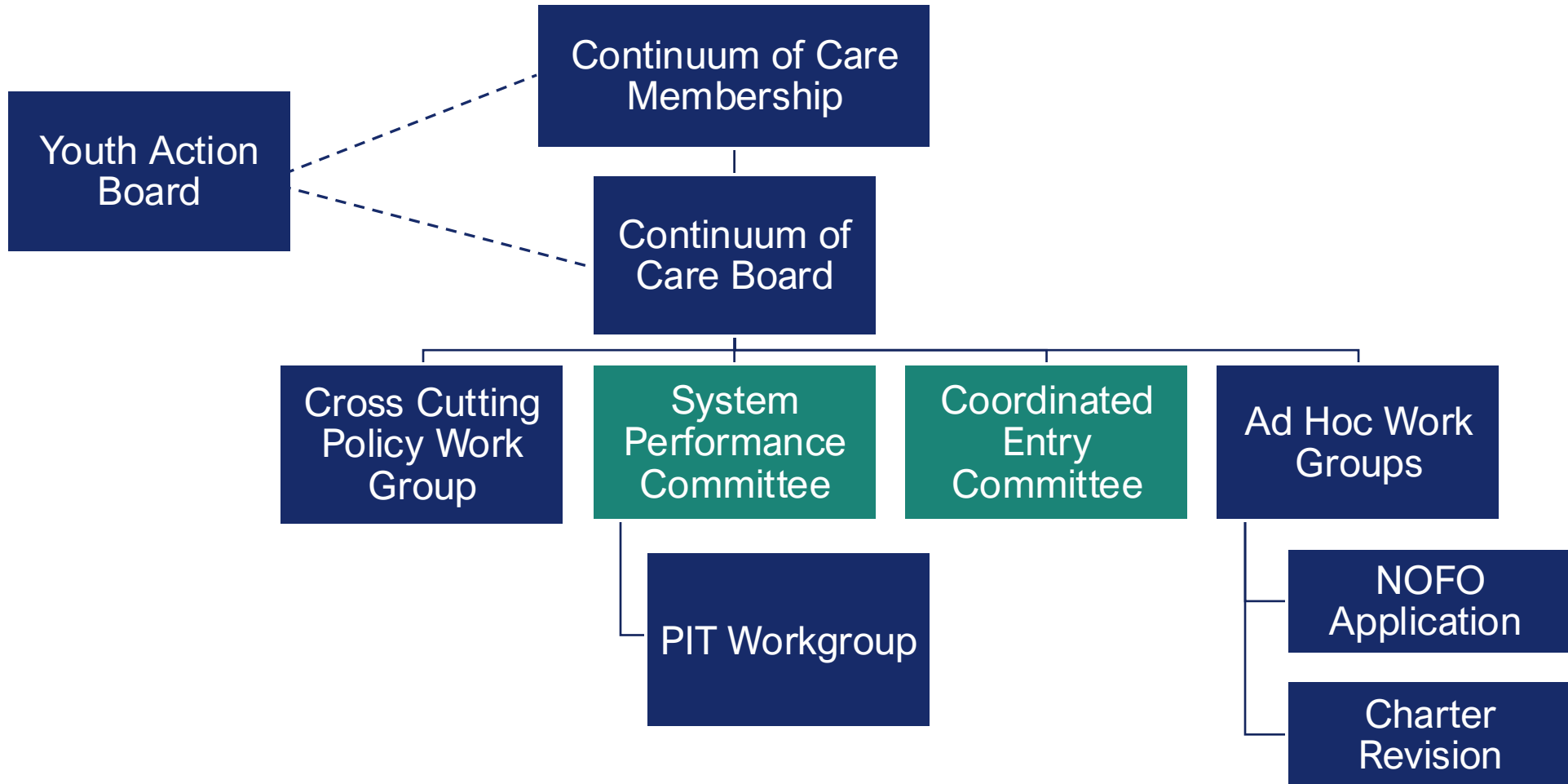
Monitor performance and evaluate outcomes for the ESG and CoC programs.

Establish and operate a Coordinated Entry System.

Establish and follow a set of written standards for providing CoC assistance.



CoC Board Structure





KCRHA
King County Regional Homelessness Authority

System Performance Committee (SPC)

Federal Reports using HMIS Data

APR

- Annual Performance Report

ESG CAPER

- Consolidated Annual Homelessness Performance & Evaluation Report

SPM

- System Performance Measures

AHAR

- Annual Homelessness Analysis Report

HIC / PIT

- Housing Inventory Count
- Point-in-Time Count

LSA

- Longitudinal System Analysis



System Performance Measures

Length of Time
Persons Remain
Homeless

Returns to
Homelessness

Number of
Homeless Persons

Employment and
Income Growth for
CoC funded
projects

Number of People
Who Become
Homeless for the
First Time

Prevention and
Housing Placement
for Persons Defined
by Category 3

Successful
Placement in or
Retention of
Permanent Housing



Wellbeing Metric Development: Five Domains

Connectedness

Stability

Safety

Mattering

Relevant
Resources





KCRHA
King County Regional Homelessness Authority

Coordinated Entry Committee (CEC)

CEC Assessment Pilot Project



The Coordinated Entry Committee (CEC) convened a focus group to pilot test a new assessment for the Coordinated Entry System



Several possible assessment tools are being evaluated as alternatives to the VI-SPDAT, used in our community from 2017 to 2021.



The pilot will involve case conferencing households assessed with the tool, evaluating the tool's impact, and deciding whether to implement the tool system-wide.



Why the CEC Assessment Is Important

Equity & Prioritization:

Ensures a fair, standardized process to prioritize limited resources for the most vulnerable people.

Efficiency & Matching:

Streamlines the process for those experiencing homelessness and helps match them to the right housing and services.





KCRHA
King County Regional Homelessness Authority

Q&A



KCRHA
King County Regional Homelessness Authority

Thank you

Scan this QR code to sign up for KCRHA emails →



@KingCoRHA



@KCRHA



Appendix

- Wellbeing is a Game-Changer | Full Frame Initiative [link](#)
- Continuum of Care Program Regulations [link](#)

