



Coordinated Entry Committee Regular Meeting Minutes

Roll Call - 4/23/2026

Name	
Devin Konick-Seese	Proxy in Attendance - Teresa Dillard
Noah Fay	P
Eddy Matlock-Mahon	P
Martha Lindner	P
Porscha Anderson	A
Patricia Sam	A
Elliot Hart	P
Kelsey Beckmeyer	P
Zsa Zsa Floyd	A - Excused
Sherry Tillman	P
Finn Rogers	P
Mustafa Mohammed	P

- Roll Call – 9 members present – 3 members absent
- Quorum - Met

Land Acknowledgement & Theory of Change

- **Land Acknowledgement:** The King County Continuum of Care Board acknowledges that we work on the unseated traditional lands of the Coast Salish peoples, especially the first peoples of Seattle, the Duwamish people. The original stewards of the land, past and present. We honor with gratitude the land itself and the Duwamish tribe. This acknowledgement only becomes meaningful when combined with accountable relationships and informed action and is the first step in honoring the land that we today sit on and their peoples.
- **Theory of Change** – If we create a homelessness response system that centers people who have lived experience of homelessness, then we will be able to meet needs and eliminate inequities, in order to end homelessness for all.

Minutes Review – No March minutes were reviewed, as the March meeting was not held. The February meeting minutes were approved.

- Motion: Approve February Meeting Minutes – Eddy Matlock-Mahon
- Second – Martha Lindner
- Vote: Passed

Public Comment – No public comments were received

Meeting Topic: Protecting People & Defeating Harmful Narratives in the Lead-up to FIFA - Febe Fekadu, Director Evergreen Treatment Center REACH & Tara Moss, Co-Executive Director Purpose.Dignity.Action

Febe Fekadu and Tara Moss introduced a proposal in anticipation of the FIFA World Cup, focusing on how Seattle can create a positive impact for both unhoused individuals and the broader community during a period of increased pressure. Drawing on long experience in Pioneer Square, they highlight that June and July will bring heavy tourism, heightened security, and enforcement across downtown neighborhoods, significantly affecting vulnerable populations.

They emphasize that this moment will put Seattle in the spotlight, offering a choice between demonstrating positive, compassionate responses—such as expanding shelter, stabilizing individuals, and providing long-term support—or repeating negative patterns like short-term displacement without lasting benefit.

Febe Fekadu then outlines the proposal: outreach teams from multiple organizations will actively identify individuals living in Pioneer Square, create coordinated by-name lists, and assess people for appropriate shelter placements based on their needs. Partner organizations have committed resources, building on similar past efforts with proven results.

A central goal is to prioritize those placed in shelters for direct access to housing through coordinated entry during the World Cup period, creating a pathway from shelter to permanent housing while freeing up additional shelter capacity. If more resources become available, the effort could expand beyond Pioneer Square to other downtown areas.

The project relies on strong coordination between outreach teams, service providers, and the City of Seattle to ensure transparency and alignment. The proposal is for a two-month pilot during the World Cup aimed at reducing harm, improving access to services, and demonstrating an effective, humane response. The speakers conclude by inviting questions and further discussion.



The ask is that individuals in those shelters would be prioritized through coordinated entry, and that those on the by-name list for Pioneer Square—or as it expands throughout downtown—would be the ones accessing the shelters.

Significant Points:

- Seattle will face **increased pressure in June–July** across neighborhoods like Pioneer Square, CID, Stadium District, waterfront, and Belltown due to the World Cup.
- Unhoused individuals will be **disproportionately impacted** by tourism, enforcement, and security measures.
- The event is an opportunity to show **positive, empathetic responses** (expanded shelter, stabilization, long-term support).
- There is a risk of negative outcomes such as sweeps or short-term solutions without lasting benefit.
- Proposal goal: **reduce harm for unhoused individuals** in Pioneer Square during the event.
- Outreach teams (REACH, DSC, CoLEAD, UCT, etc.) will actively identify individuals through coordinated, multi-time outreach.
- Teams will create and merge by-name lists to track and support individuals.
- Individuals will be assessed and matched to appropriate shelters based on their needs.
- Existing shelter partners have already committed to participate.
- Key strategy: **prioritize shelter residents for direct access to housing** during the World Cup period.
- This creates a **pathway from shelter → permanent housing**, freeing up additional shelter capacity.
- Focus on individuals who are **more “housing-ready”** (documentation, stability, service connections).
- Potential to **expand beyond Pioneer Square** if more resources become available.
- Success depends on **strong coordination and collaboration** between city agencies and service providers.
- The City of Seattle and multiple organizations will work together with shared guidelines and transparency.
- Proposal is a **2-month pilot during the World Cup** to demonstrate impact and reduce harm.



Comment:

Tom Regan - I want to make a general comment, not specifically about Terry and Phoebe's presentation, but more broadly about how our community has engaged with coordinated entry over the past several years.

I've noticed that there's sometimes a tendency to prioritize access to housing resources—like permanent supportive housing, rapid rehousing, and transitional housing—based on current crises, major events, or geographic pressure points. From my perspective, I think we should instead be moving toward a more consistent, system-wide approach that prioritizes individuals with the highest needs for permanent supportive housing, regardless of where they are or what the current situation is.

I do think this proposal makes sense given the current moment and context, but I see it as something that should be time limited. Longer term, I support the work happening to improve coordinated entry so that we can better align people with the right types of housing supports in a more structured and equitable way.

Overall, I think this is an important conversation to have. I appreciate the presentation and the discussion today, and I think it's important that we continue using our roles in this system thoughtfully and in a trauma-informed way, ensuring that the community is centered in our decision-making rather than treated as afterthought.

Vote

- Motion: I move that we adopt the temporary prioritization of individuals in the FIFA impact zone, through the single adult coordinated entry system, based on the plan presented by Tara Moss of PDA and Febe Fekadu of REACH. The prioritization status shall be for a limited time period, determined by KCRHA leadership, in partnership with associated stakeholders including PDA and REACH.
- Second – Eddy Matlock-Mahon
- Vote: Six in favor, none opposed, one abstention, and three members absent.

Name	
Devin Konick-Seese	Proxy in Attendance
Noah Fay	Y
Eddy Matlock-Mahon	Y
Martha Lindner	Y
Porscha Anderson	A
Patricia Sam	A



Elliot Hart	Y
Kelsey Beckmeyer	Y
Zsa Zsa Floyd	A
Sherry Tillman	Not Present for Vote
Finn Rogers	Abstention
Mustafa Mohammed	Y

Meeting Topic: 2025 CE System Performance Data - Tom Regan

Overview

- Presentation covered 2025 coordinated entry (CE) system performance, including access, timelines, referrals, enrollments, and demographics.
- New resources for the research and data team now enable quarterly reporting and future comprehensive system evaluation.

System Capacity & Projects

- **165 CE-participating projects** with ~7,126 total resource slots (beds/units).
- **Strong supply of permanent supportive housing (PSH)** (98 projects; ~5,000+ units).
- **Very limited emergency shelter capacity within CE** (only 2 projects; ~58 beds), constraining shelter referrals.

Access & Flow (2025)

- **6,763** households enrolled in CE.
- **4,332** participated in case conferencing.
- **1,822 referrals** made; **1,170 enrollments** (i.e., available housing opportunities).
- Compared to 2024: similar inflow, increased case conferencing participation, slight decrease in available housing units.

Timelines

- Slight improvement in time from assessment to case conferencing.



- Referral processing remained efficient (~1 day).
- **Time from referral to move-in increased** (median ~49 days, up from ~39 days).

Referrals & Denials

- **2,187 total referrals; 55% accepted, 45% denied** (slight improvement from 2024).
- Top denial reasons:
 - Client refusal (decreased year-over-year)
 - Inability to locate/connect with client (decreased)
 - Ineligibility
 - Self-resolution (increased; clients housed elsewhere)
- No causal conclusions drawn; trends likely influenced by multiple factors.

Enrollments by Program Type

- **PSH:** 494
- **Rapid Rehousing:** 392 (increase from 2024)
- **Transitional Housing:** 129
- CE primarily serves through PSH, rapid rehousing, and transitional housing.

Demographics & Equity

- Racial, age, and gender distributions show general parity from HMIS population → CE enrollment → housing placement.
- Notable representation:
 - ~31–33% Black/African American households
 - ~33–38% White households
- Age: majority between **25–54**.
- Gender: ~52–53% male, ~43–44% female, small % non-cisgender.
- Emphasis on moving beyond parity toward **equity-focused prioritization**.

Priority Populations



- **Chronically homeless households:**
 - 47% in HMIS
 - 57% of CE enrollments into housing
→ Indicates CE is effectively prioritizing this population, aligned with PSH eligibility requirements.
- Veterans: 6% in HMIS, 10% in CE enrollment, 4% in housing placements.

Key Takeaways

- CE system shows stable performance with modest improvements in some areas (denials, processing time).
- **Housing supply - especially shelter - is a major constraint.**
- Data capacity improvements will support better monitoring and policy development.
- Continued focus is needed on **equity and system prioritization.**

Q&A

Q: (Eddy Matlock-Mahon) Will the coordinated entry data dashboard become publicly accessible? Previously, there was discussion about making the dashboard public instead of only available internally. Has there been progress on that?

A: (Tom Regan):

The goal is to make the dashboard publicly available on the coordinated entry website. However, there is no confirmed timeline yet.

Q: (Eddy Matlock-Mahon) How will changes to shelter participation affect coordinated entry? Shelter capacity within coordinated entry is expected to decrease soon, as some shelter beds will no longer be filled through the system.

A: (Tom Regan) This is an important issue and should inform future advocacy efforts. Reduced shelter capacity will further limit options for unsheltered individuals waiting for housing.

Next Steps & Adjourn

Motion to adjourn meeting – Eddy Matlock-Mahon
Second – Kelsey Beckmeyer

- **Next meeting: May 28, 2026; 10:00 AM – 11:30 AM**

