



Governing Board September Special Meeting

Theory of Change

If we create a homelessness response system that centers the voices of people with lived experience of homelessness, then we can focus on responding to needs and eliminating inequities, to end homelessness for all.

Date & Time

September 30, 2026, 11:00am - 1:00pm PT

Location

Seattle Public Library, Level 4, Room 1, 1000 4th Ave, Seattle; [Zoom](#)

Agenda

A. Call to Order

Theory of Change

Land Acknowledgement

B. Roll Call

C. Approval of Consent Agenda

July 2026 Governing Board Meeting Minutes

D. CEO Report - Dr. Kelly Kinnison, Chief Executive Officer

E. Public Comment

F. Briefings

Briefing No. 2026-09

FY 2026 Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) Update

- *Jeff Simms, Chief Program Officer*

Briefing No. 2026-10

Corrective Action Plan - 90-day update

- *Dr. Kelly Kinnison, Chief Executive Officer*

- *William Towey, Chief Operations Officer*

Briefing No. 2026-11

KCRHA HMIS Data Hub & Active Methodology

- *William Towey, Chief Operations Officer*

G. Executive Session

Executive Session to discuss matters relating to RCW 42.30.110 subsection (i).

**Please note that Executive Session is closed to the public.*

H. Adjournment

Next Regular Meeting

October 23, 2026; 10:00am-12:00pm

NOTICE: The Governing Board can be called in to Executive Session as needed, pursuant to RCW 42.30.110.





KCRHA Governing Board

Meeting Minutes

July 24, 2026

10:00am-12:00pm PT

Chair: Katie Wilson

Clerk: Lisa Edge and Affiong Ibok

A. Call to Order

The KCRHA Governing Board met virtually on July 24, 2026 pursuant to the Interlocal Agreement. The meeting began at 10:03am. The Theory of Change and Land Acknowledgement were read by the Chair.

B. Roll Call

<i>Last</i>	<i>First</i>	<i>Present</i>	<i>Absent</i>	<i>Notes</i>
<i>Zahilay</i>	<i>Girmay</i>	X		<i>Member Kim serving as proxy.</i>
<i>Barón</i>	<i>Jorge</i>	X		
<i>Fain</i>	<i>Steffanie</i>	X		
<i>Aviva</i>	<i>Yvonne-Monique</i>		X	
<i>Jiang</i>	<i>Kelly</i>	X		
<i>Prince</i>	<i>Ed</i>	X		
<i>Backus</i>	<i>Nancy</i>		X	
<i>Hay</i>	<i>Kent</i>	X		
<i>Wilson</i>	<i>Katie</i>	X		
<i>Foster</i>	<i>Dionne</i>	X		
<i>Rinck</i>	<i>Alexis-Mercedes</i>		X	
<i>Bracken</i>	<i>Ellyse</i>	X		

The board had a quorum of 9 at roll call.

C. Approval of the Consent Agenda

Member Hay motioned to approve the consent agenda. It was seconded by Member Prince and passed via unanimous voice vote.

D. CEO Updates

CEO Kinnison updated the board on the recent Continuum of Care Board elections and 2026 NOFO funding.



E. Public Comment

No public comments.

F. Briefings

Briefing No. 2026-06

Corrective Action Plan Update

- *Dr. Kelly Kinnison, Chief Executive Officer*
- *William Towey, Associate Deputy for Strategy*

Briefing No. 2026-07

2025 Ombuds Office Snapshot

- *Katara Jordan, Senior Director, Ombuds office*
- *Raphael Hartman, Assistant Director, Ombuds office*
- *Delores Hillis, Director of Housing, Solid Ground*

Briefing No. 2026-08

Regional Services Database Briefing

- *William Towey, Associate Deputy of Strategy*

G. Executive Session

Executive Session to discuss matters relating to RCW 42.30.110 subsection (i).

**Please note that Executive Session is closed to the public.*

Executive Session start @ 11:06am until 11:36am. The board took no action after executive session.

H. Adjournment

The meeting was adjourned at 11:42. 1st Baron, 2 Bracken.

Next Regular Meeting

July 24, 2026; 10:00am – 12:00pm

NOTICE: The Governing Board can be called in to Executive Session as needed, pursuant to RCW 42.30.110.



KCRHA
King County Regional Homelessness Authority

Corrective Action Plan 90-Day Update

Governing Board

September 30, 2026

Dr. Kelly Kinnison, CEO

William Towey, Chief Operating Officer

Corrective Action Plan (CAP): 90-Day Update

- 90-day CAP reporting milestone reached
- Immediate financial controls implemented and continuing
- Corrective actions moving into recurring financial management practices
- Independent implementation and validation continuing through Turning Point



Turning Point: Financial Reconciliation and Validation

- ~\$8M forensic receivables finding materially clarified; final validation underway
- Broader receivables and funder reconciliation continues
- Administrative overspend remains under validation
- 2026 financials and cash requirements plan being finalized



King Co Investment Pool (KCIP) Cash Position

- Negative cash balance is significant, but is not itself an established unrecoverable deficit
- Balance reflects reimbursement timing, outstanding/unbilled receivables, advances, and historical reconciliation issues
- Turning Point reconciliation is working to distinguish recoverable amounts and accounting adjustments from any actual unresolved deficit



Next Phase

- Complete funder/receivables reconciliation
- Post validated adjustments and establish rigorous monthly close
- Validate administrative overspend exposure
- Maintain recurring cash, balance-sheet and financial reporting disciplines



KCRHA
King County Regional Homelessness Authority

Thank You

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HMIS Data Hub & Active Methodology

Governing Board
September 30, 2026

William Towey, COO

What is the King County Homeless Response Data System?

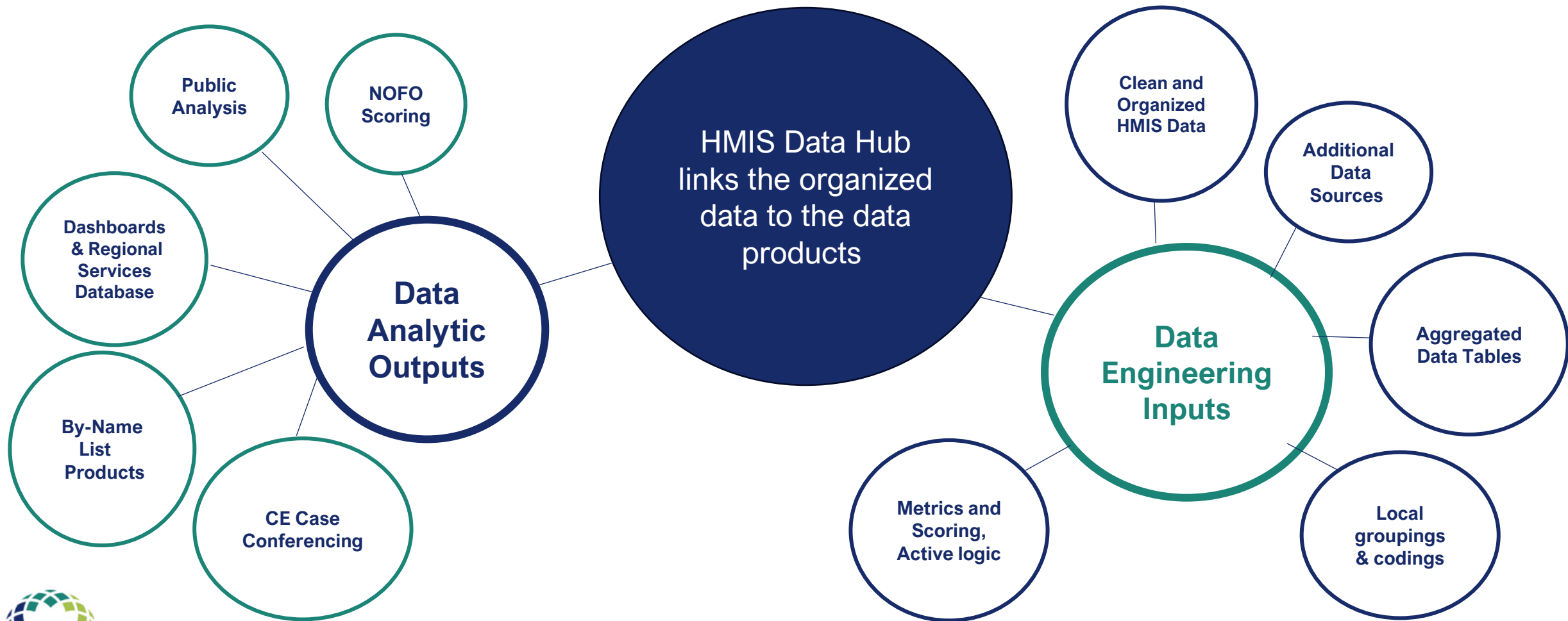


The Homelessness Management Information System (HMIS) is the regional system of record for client level data and program information, supporting 85% of all shelter and housing programs, and more than 550 programs of all types and over \$300M of funding.



HMIS Data Hub turns that data into usable system intelligence for performance metrics and reporting.

KCRHA HMIS Data Hub Architecture



Activities the HMIS Data Hub Supports

Function	Supports	Purpose	Function Required
Organized Data for Complex Analysis & Reporting	Provider, Funder, CoC, CE	Consistent measures for reliability and reproducibility and CE operations, secure/anonymous reporting, quickly generated, research requests	Required to produce local reporting
Logic for Active Methodology	Provider, Client, CE	System analysis, person centered analysis (BNL) and CE resource matching	Required for CE, Veterans, YYA, System Flow, etc.
Metric Logic and NOFO Scoring	Provider, Client, CoC, Funder	Federal Reporting, System Analysis	Required for CoC, local reporting, compliance
Connections with Other Data Sources	Client, Provider, CE, Funder	Used currently severe weather, budget and CE analysis and subregional analysis, Regional Services Database	Regional analysis & cross sectoral integration (e.g. Behavioral Health)



Federal Requirements

KCRHA HMIS Data Hub Provides the infrastructure necessary to complete required CoC Functions such as:

- **NOFO metrics and system level measurement**
 - Rating scoring on key performance measures such as returns, exits and counts
- **Coordinated Entry required functions**
 - Customized assessment questions and analysis
 - By-Name List and Nomination process
 - Gaps analysis



Better Answers to Regional Questions

Answers key local questions about our system for regional coordination and funding priority decision making such as:

- How many Tiny Home Villages do we have by council district?
- What shelters provide hygiene services and to which population?
- How many emergency shelters beds are currently active?
- What is throughput for emergency shelter?
- How many Permanent Supportive Housing (PSH) units become available each year?



Better Answers to Funder Questions

Answers key funder questions about our system for regional coordination and funding priority decision making such as:

- What services are being provided in my area?
- What are the demographics of a group of people served in my area?
- What is the impact of our initiatives?
- Of the people served with this intervention, how many returned to homelessness?



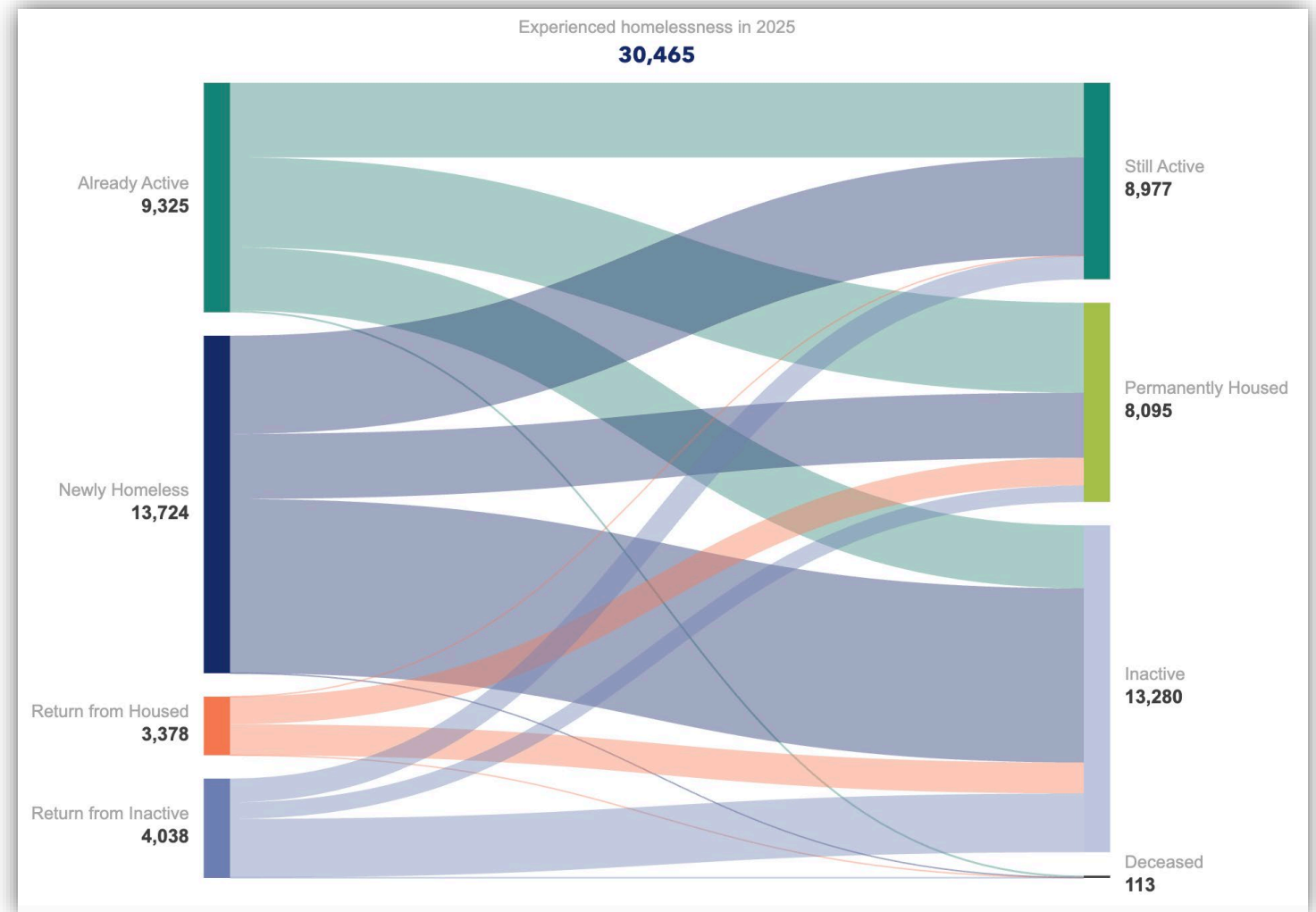


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King County Regional Homelessness Authority

System Flow Analysis

Answering Key Metric Questions about our system using
Active Methodology

**Active methodology
lets us see
movement through
the system over
time, not just a one-
night count**



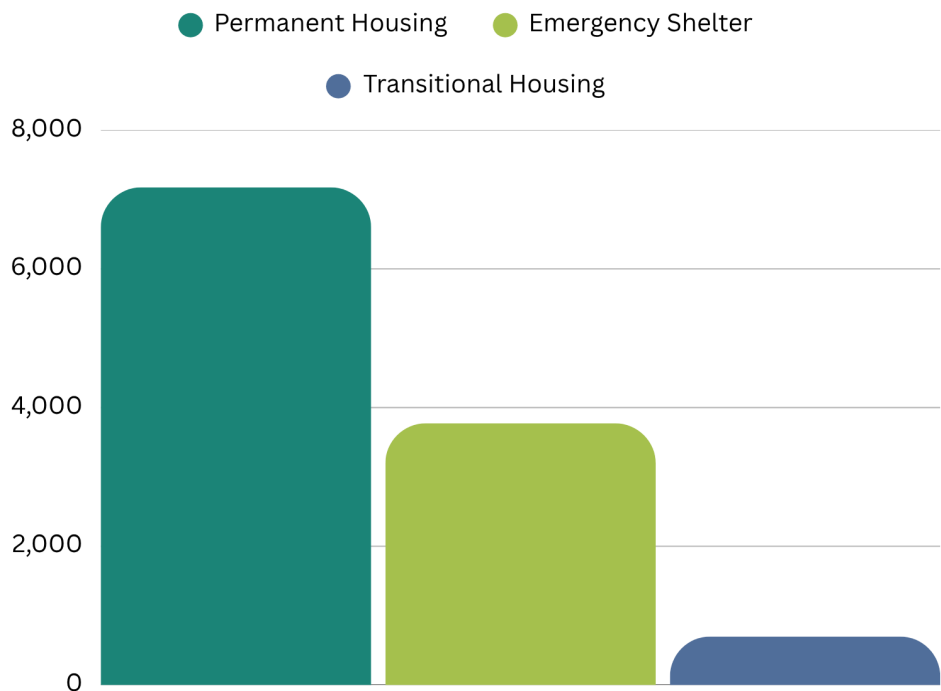
Better Answers to System Flow Questions

30,465 Experienced homelessness and sought services at any point in 2025. Of those:

- **13,724** Started a new homelessness episode (not previously in the system prior to 2025)
- **3,378** Returned to homelessness after being housed by the homelessness response system
- **4,038** Continued their homelessness episode after a period of inactivity
- **13,280** Ended their homelessness episode by becoming inactive
- **8,095** Ended their homelessness episode by becoming housed
- **113** died while experiencing a homelessness episode



Example: System Throughput Metrics



Permanent Housing: 16% turnover rate, which is about **1.1 households per unit per year (2025)**

Transitional housing: 49% **1.4 households served per unit available per year (2025)**

Emergency Shelter: 70% **3.1 households served per unit per year (2025)**

Rapid Re-Housing: 48% turnover



Example: Veteran By-Name List (VBNL)

KCRHA with the King County Veteran Homelessness Committee re-developed VBNL to align with HMIS HUD best practices and improve efficiencies.



Launched in April **2026**, with new data workflows, updated assessment, and automatic pipelines

Result: Current VBNL is stably supported in the HMIS Data Hub, is adaptable, and meets HUD best practices for workflow



Example: Youth and Young Adult By-Name List

Result: Custom Analytical dashboards for Youth & Young Adult Collaborative (BfZ) using the Quality Data Score Card



Youth ≤24 Actively Experiencing Homelessness in Seattle/King County

Show the previous...

12

Months

Chronically Homeless During Episode

(All)

Last Known Shelter Status

(All)

Parenting Youth

(All)

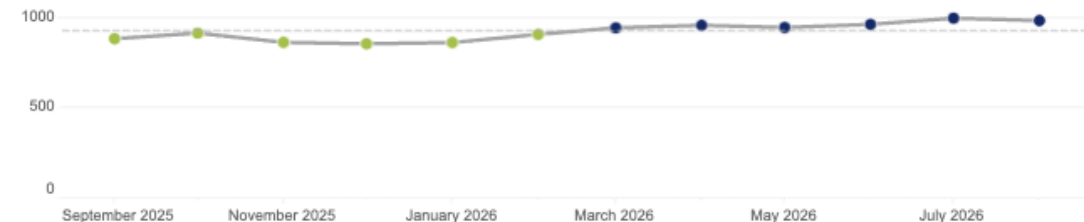
Age Group

(All)

There were **977** youth active on the YBNL during August 2026.

Number of Youth Experiencing Homelessness

Time periods above the median of the displayed points are shaded navy; time periods at or below the median are shaded light green



Number of Youth Entering and Exiting Homelessness

Every day, youth are automatically added to and removed from the YBNL as a result of activity in HMIS. This chart shows how many youth move on or off the list in any given time period.



Concluding Thoughts

- The King County Homelessness Response system is complex and ever evolving and therefore, **demand a high functioning adaptable data system.**
- KCRHA in partnership with the City of Seattle and King County have developed the data infrastructure to meet the analytical demands of the system and comply with required reporting.





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