Governing Board
November Special Meeting

Theory of Change

If we create a homelessness response system that centers the voices of people with lived experience of homelessness, then we can focus on responding to needs and eliminating inequities, to end homelessness for all.

Date & Time

November 6, 2026, 10:00am - 12:00pm PT

Location

Seattle Public Library, Level 4, Room 1, 1000 4th Ave, Seattle; Zoom

Agenda

A. Call to Order

Theory of Change

Land Acknowledgement

B. Roll Call

C. Approval of Consent Agenda

September 2026 Governing Board Meeting Minutes

D. CEO Report - Dr. Kelly Kinnison, Chief Executive Officer

E. Public Comment

F. Executive Session

Executive Session to discuss matters relating to RCW 42.30.110 subsection (g)(i).
**Please note that Executive Session is closed to the public.*

G. Briefings

Briefing No. 2026-12
KCRHA Finance Update
- *William Towey, Chief Operations Officer*

Briefing No. 2026-13
Continuum of Care (CoC) Co-Chair Report
- *Victor Loo, Michael Pickett, CoC Co-Chairs*
- *Kelsey Beckmeyer, CoC Manager*

Briefing No. 2026-14
Summer Severe Weather Debrief
- *Tony Machacha, Emergency Operations Manager*

H. Adjournment

NOTICE: The Governing Board can be called in to Executive Session as needed, pursuant to RCW 42.30.110.

KCRHA Governing Board | Meeting Minutes | September 30, 2026

11:00am-01:00pm PT | Chair: Hyeok Kim

Clerk: Lisa Edge and Taj Wallace

A. Call to Order

The KCRHA Governing Board met virtually on September 30, 2026 pursuant to the Interlocal Agreement. The meeting began at 11:03am PT. The Theory of Change and Land Acknowledgement were read by the Chair Hyeok Kim (proxy to Board Co-Chair Girmay Zahilay).

B. Roll Call

Last	*First*	*Present*	*Absent*	*Notes*
Zahilay	*Girmay*	*X*		*Member Hyeok Kim serving as proxy.*
Barón	*Jorge*	*X*		
Fain	*Steffanie*	*X*		
Aviva	*Yvonne-Monique*	*X*		
Jiang	*Kelly*	*X*		
Prince	*Ed*	*X*		
Backus	*Nancy*		*X*	
Hay	*Kent*	*X*		
Wilson	*Katie*	*X*		*Member Kate Brunette-Kruezer serving as proxy*
Foster	*Dionne*	*X*		
Rinck	*Alexis-Mercedes*	*X*		
Bracken	*Ellyse*	*X*		
Robertson	*Betsey*	*X*		

A quorum was present at 11:05 am with 12 members.

C. Approval of the Consent Agenda

Board Member Ed Prince motioned to approve the consent agenda. It was seconded by Board Member Kent Hay and passed via unanimous voice vote.

D. CEO Updates

CEO Kinnison updated and acknowledged the importance of the Seattle-King County Continuum of Care (CoC) and its role in maintaining a coordinated regional homelessness response. She emphasized the need for continued collaboration with CoC leadership, service providers, and community partners as KCRHA navigates organizational changes, financial challenges, and efforts to preserve critical homelessness services and federal funding.

E. Public Comment

The public did not participate in public comment.
Public comment closed at 11:14am.

F. **Briefings**

Briefing No. 2026-09
FY 2026 Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) Update
- *Jeff Simms, Chief Program Officer*

Briefing No. 2026-10
Corrective Action Plan - 90-day update
- *Dr. Kelly Kinnison, Chief Executive Officer*
- *William Towey, Chief Operations Officer*

Briefing No. 2026-11
KCRHA HMIS Data Hub & Active Methodology
- *William Towey, Chief Operations Officer*

G. Executive Session

Executive Session to discuss matters relating to RCW 42.30.110 subsection 1 (i).
**Please note that Executive Session is closed to the public.*

At 12:07pm, Governing Board Chair Hyeok Kim, serving as the presiding officer, publicly announced that the Governing Board would convene in executive session pursuant to RCW 42.30.110 (1)(i) of the Washington State Open Public Meetings Act (OPMA) to discuss litigation matters with legal counsel. Chair Kim announced that the executive session was anticipated to last 45 minutes, with an expected return at 12:52 pm. At 12:52pm, Chair Kim returned to the public meeting and announced a 10-minute extension of the executive session, establishing a revised return time of 1:02 pm. At 1:02pm, the Governing Board reconvened in open session. No motions, votes, decisions, or final actions were taken by the Governing Board following the executive session.

H. **Adjournment**

Board Member Jorge Baron moved to adjourn the meeting. It was seconded by Board Member Foster. The meeting was adjourned at 01:03pm.

Next Regular Meeting

October 23, 2026; 10:00am – 12:00pm

NOTICE: The Governing Board can be called in to Executive Session as needed, pursuant to RCW 42.30.110.

KCRHA
King County Regional Homelessness Authority

Continuum of Care (CoC) Board Update

November 6, 2026

Michael Pickett and Victor Loo

Co-Chairs

KCRHA
King County Regional Homelessness Authority

KCRHA Finance Update

November 6, 2026

William Towey, Chief Operating Officer

Local Contracts Transition

- Local contract transition remains on track.
- 2026 monitoring of 2025 contracts is complete.
- Historical document libraries for contract monitoring and procurement are being prepared for transfer later this month.
- Contract related HMIS/Data HUD access and integration is underway.
- Planning for end of year accruals and close-out is being finalized.

Historical Financial Reconciliation

- Historical cash and accounting activity reconstructed with Turning Point Strategic Advisors (TPSA) support.
- Initial estimate of approximately $16.7M historical financial shortfall; final reconciliation and attribution expected in Q1 2027.
- Provider underspend reduced administrative revenue under several funding sources; weak reconciliation and forecasting processes allowed the resulting gap to accumulate.
- New reconciliation, close, invoicing, and revenue controls are now being implemented.

2027 Administrative Budget (Pro Forma)

Estimated 2027 Preliminary Funding Sources (as of 11/2/26)	
Dept of Commerce Encampment Resolution Program (ERP) Revenue	$2,200,000
HUD CoC Revenue (Planning/Coordinated Entry/HMIS/Operations)	$3,200,000
HUD Minimum CoC Community Match (County/City)	$2,900,000
Total	$8,300,000

2027 Budget

- 2027 core operating model remains under development with City/County funders/TPSA/KCRHA.
- Anticipated staffing: approximately 24–28 FTE.
- Available funding includes restricted and match-dependent resources that cannot all support general operations.
- Separate Q1 transition costs will be required for 2026 contract closeout, financial remediation, and workforce transition.

2027 Budget Next Steps

- Award amounts pending HUD FY 2026 funding announcement.
- Finalize assumptive 2027 admin budget and approve at next Governing Board Meeting.
- Complete transition of local contracts and close-out of 2026 contracts and funding.
- Finalize legacy deficit and organizational transition costs in early 2027.

KCRHA
King County Regional Homelessness Authority

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CoC Board Expertise

- Service Providers in Homelessness
- Elected Officials: Kenmore, Burien City Council Members
- Funders
- Business Community
- Lived Experience
- Law Enforcement: King County Sherriff (ret.)
- Behavioral Health leaders, Psychiatric Nurse

CoC Responsibilities Defined by HUD

- **Governance & Leadership:** Select and oversee the CoC Collaborative Applicant, currently KCRHA, and provide strategic direction for the regional homelessness response system.
- **Funding & Prioritization:** Participate in developing NOFO local criteria, evaluating applications, scoring, and prioritizing funding to maximize community impact.
- **Coordinated Entry:** Oversee a standardized and accessible system for assessment, access, and referrals in collaboration with CoC and Emergency Solutions Grants' (ESG) recipient.
- **Homelessness Data & Point-in-Time Count (PIT):** Ensure biennial PIT Counts and annual gaps analyses inform our understanding of homelessness and unmet community needs.
- **Homeless Management Information System (HMIS) & Data Accountability:** Designate the HMIS Lead to support data quality, privacy, security, and system-wide accountability.
- **Consolidated Plan Coordination:** Provide critical homelessness data and information to local, county, and state jurisdictions to inform community planning and investments.

The primary regulatory reference is 24 CFR 578.7

Discussion and comments

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King County Regional Homelessness Authority

Severe Weather Response: Sheltering our Unhoused Neighbors

Governing Board

Nov 6, 2026

Tony Machacha, KCRHA Emergency Operations Manager

Key Takeaways

- Summer shelters for women & families are a critical gap
- Providers mostly ready for winter 2026
- Subregional funding in 2027 still unclear outside Seattle
- Seasonal shelters uncertain this time

Role of KCRHA in Severe Weather

- Maintain a regional emergency response for people experiencing homelessness
- Recommend short-term emergency shelter activation
- Advise contract-holder engagement and coordination

Heat Response: NWS HeatRisk

Category	Risk of Heat-Related Impacts
Green 0	Little to no risk from expected heat.
Yellow 1	Minor - Primarily affects those who are extremely sensitive to heat and without cooling/hydration.
Orange 2	Moderate - Affects those who are sensitive to heat, especially those without cooling/hydration, and some health systems and industries.
Red 3	Major - Affects anyone without cooling/hydration as well as health systems and industries.
Magenta 4	Extreme - Rare and/or long-duration extreme heat with no overnight relief affecting anyone without cooling/hydration as well as health systems, industries, and infrastructure.

Smoke/Wildfire Response Tiers

Tier 2 Air Quality Index (AQI) 101-150, Orange - unhealthy for sensitive groups

- N95 mask distribution in coordination with outreach providers.

Tier 3 AQI 151+ Red - unhealthy for all groups

- KCRHA works with contracted providers to activate smoke shelters, follow Public Health — Seattle & King County (PHSKC) wildfire smoke guidelines
  - air purifiers, air conditioners, stay inside if possible

A Retrospective: Summer 2026

- Activation period: June 13 - August 8
- **18 days** at Tier 2 Excessive Heat-Orange HeatRisk
  - Bellevue/Kent at Tier 3 for 2 days in June
  - 10 days in June
  - 4 in July and August each
- **3 days** in August spent at Tier 2 Poor Air Quality (AQI>151), overlap with Excess Heat

A Retrospective: Summer 2026

- **~ 839** people served across daytime cooling resources and overnight shelters
  - 80% served during daytime settings
  - Demographics
    - 25% female
    - 70% male
    - 5% non-binary

803 meals provided

A Retrospective: Summer 2026

- New supplies distribution partnership with Seattle Public Library Foundation
- 26 branches

	8/4/2026	8/5/2026	8/6/2026	8/7/2026	Total
Bottled Water	57	73	40	52	222
Electrolyte Packet	30	43	16	16	105
Sunscreen	19	13	12	14	58
Face Mask	17	12	3	0	32
People Served	60	77	43	42	222

Where People Went

- Existing emergency shelters with drop-in
- Existing emergency shelters with expanded capacity
- Stand-up severe weather shelters
- Stand-up cooling centers
- King County library locations (daytime)
- Family Shelter intake line as all population triage service

Tier 2 (HeatRisk Orange) Extreme Heat <24Hrs

- Dissemination of key public health safety messaging and risk communications to at-risk populations
- Outreach to service providers to evaluate supply needs to support warehouse preparations for potential entrance into Tier 2 or Tier 3
- Partner and support water distribution and other cooling supplies for at-risk communities and populations

Tier 2 (HeatRisk Orange) Extreme Heat >24Hrs

- Forecast lasting more than 24 hours involves these actions:
- Partner with jurisdictions to selectively activate daytime cooling centers for unsheltered individuals in heat islands/high usage areas
- Contact providers to test their HVAC and ice making systems
- Scale up other activities required to meet recommendations of Tier 3 should the forecast escalate

Tier 2 Activation Response

Activated Shelters Service Capacity in 2026

- **Seattle**:
  - Salvation Army SoDo Bay A (35), YouthCare (4); LIHI Villages (49). Included daily service during FIFA World Cup
  - Seattle Public Libraries (supplies distribution: 222)
- **North KC**:
  - Urban League @ St. Dunstan's (25); KCLS Branches
- **East/SnoValley**:
  - Friends of Youth (9), Reclaim (outreach)



Tier 2 Activation Response

Activated Shelters Capacity in 2026

- **South & Southeast**
  - Jesus Is God Ministry Des Moines (30)
  - King County Library Service branches supplies and outreach
- **Family Intake Line**
  - YWCA: 71 families to hotel rooms in June



Public Communication Strategy

Activation information is shared widely:

- KCRHA website and social media accounts
  - Printable flyers showing shelter locations [Faster expiration date]
- Email updates to service providers, outreach teams, libraries, and other system partners
- QR Code: Faster, easier web access vs typing a URL; points to latest info as we update it
- FOCUS: Better just-in-time outreach (last mile communications)

Winter 2026/27 Preparation

Centralized, Efficient Severe Weather Response

- October 30: Seattle pre-season tabletop exercise with 25 stakeholders.
- Transferring & Renewing 2027 Contracts: Seattle ok; others in process
- Refining self-submission of utilization data via Smartsheet link: sharing with funders & contract monitors outside KCRHA in 2027+
- Daily severe weather page updates during activation
- After-Action debriefs with providers and community partners

Transportation Management

- Regional approach to balance capacity — New talks with Sound Transit & Regional Alliance for Resilient and Equitable Transportation (RARET) (Community Vans)
- Still have low fare tickets from KC Metro.
- Real time monitoring capacity in shelters across the region and centralized Intake Line coordination
- KCRHA & providers able to make same day/hour moves using Uber/Lyft/ Metro Access Vans

KCRHA
King County Regional Homelessness Authority

Thank you.

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